

Stock Code: 6754

# RICH HONOUR INTERNATIONAL DESIGNS CO., LTD.

# **ANNUAL REPORT 2024**

Annual Report Website: https://mops.twse.com.tw Company Website: https://www.richhonour.com

Printed on May 7, 2025

#### Note:

This English-version annual report is a summary translation of the Chinese version and is not an official document of the shareholders' meeting. If there is any discrepancy between the English and Chinese versions, the Chinese version shall prevail.

## I. Contact Information of the Spokesperson and Deputy Spokesperson

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## II. Contact Information of the Head Office, Branch Offices and Factories

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Branch	None	None
Branch: RHG INC.	12F., No. 75, Sec. 4, Nanjing E. Rd., Songshan Dist., Taipei City 105, Taiwan (R.O.C.)	(02)2545-6011
Branch (Factory): Rich Honour Fabricating Co., Ltd.	No. 1, Andong Rd., Zhongli Dist., Taoyuan City 320, Taiwan (R. O. C.)	(03)453-5511
Branch: RH International Designs Co., Ltd.	No. 480 6F/7F, Wulumuqi N. Rd., Jing'an District, Shanghai 200040, China	(86)-021- 32525959
Branch (Factory): RHQ Furniture Co., Ltd.	No.89, Taoyuan Rd., Yaozhuang Town, Jiashan County, Zhejiang Province, China	(86)-0573-84838000

## III.Stock Transfer Agent

Name: KGI Securities Co., Ltd. Website: <a href="https://www.kgi.com">https://www.kgi.com</a>

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## **IV.Financial Report Auditors**

Auditors: Daphney Lyu, Steven Hsieh

Accounting Firm: Deloitte & Touche Taiwan Website: <a href="https://www.deloitte.com.tw">https://www.deloitte.com.tw</a>

Address: 20F, No.100, Song Ren Rd., Xin Yi Dist., Taipei City, Taiwan

Tel.: 886-2-2725-9988

V.Overseas Securities Exchange Where Securities are Listed and Method of Inquiry: None.

VI. Company Website: https://www.richhonour.com

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# **Chapter 1.Letter to Shareholders**

#### Introduction

Urban renewal and railway construction are happening at a rapid pace in Taiwan. These, along with the thriving technology industry, have all contributed to the growth in domestic demand and consumption and enabled the Company to tap into the massive potential of the interior design market and achieve our best-ever operating performance in 2024.

#### I. Business results in 2024

#### (I) Business plan implementation results:

In 2024, the Company's annual consolidated operating revenue was NTD 5,107,938 thousand, increasing by 9.77% from NTD 4,653,172 thousand in 2023; the consolidated profits after tax and earnings per share were NTD 422,546 thousand and NTD 6.40, respectively, growing by 50.66% from NTD 280,454 thousand and NTD 4.25 in 2023. The main factors involved were revenue growth, as well as the effective implementation of lean project management and cost control.

Unit: NTD thousands: except EPS (NT\$)

Item	2024	2023	Difference	Increase (decrease)%
Revenues	5,107,938	4,653,172	454,766	9.77%
Gross profit	1,205,038	1,039,848	165,190	15.89%
Operating expenses	687,051	651,533	35,518	5.45%
Operating income	517,987	388,315	129,672	33.39%
Non-operating income and expenses	47,028	30,112	16,916	56.18%
Profit before income tax	565,015	418,427	146,588	35.03%
Income tax	142,469	137,973	4,496	3.26%
Net profit	422,546	280,454	142,092	50.66%
Earnings per share	6.40	4.25	2.15	50.59%

Note: The figures in this table are based on the 2024 year consolidated financial statements reviewed by accountants.

#### (II)Execution of 2024 financial forecast: Not applicable.

## (III)Profitability analysis:

Item	2024	2023
Return on assets (%)	8.76%	6.05%
Return on equity (%)	18.67%	13.10%
Ratio of income before tax to paid-in capital (%)	85.61%	63.40%
Net profit margin (%)	8.27%	6.03%
Earnings per share (NT\$)	6.40	4.25

Note: The figures in this table are based on the 2024 year consolidated financial statements reviewed by accountants.

#### (IV)Status of R&D

- 1. Smart technology and digitization applications:
  - 3D modeling, virtual reality (VR) and augmented reality (AR) technologies were combined with AI assistive technologies to improve design precision and efficiency through better client communications.
- 2. Building a corporate information system suitable for interior decoration Development productivity-boosting management tools such as an industry-specific project management app and cloud services that were integrated with our ERP.
- Strengthening prefabricated (modular) production
   Labor shortages will lead to more widespread adoption of prefabricated construction techniques; smart machine tools and other equipment will be introduced where appropriate to reduce attrition, boost productivity, and improve safety.
- 4. Green energy and environmental protection:

  Applied new techniques, new technologies and new materials to develop green energy and smart space decoration design to achieve sustainable green building.

## II. Overview of the 2025 business plan

- (I) Overview of the industry
  - 1. Hospitality and Medical Care:
    - A. Hospitality: A number of high-end hotels were opened in the Xinyi District in 2025. The completion of hotel re-developments as well as the refurbishment of local hotels will all generate growing demand for high-quality interior decoration and design.
    - B. Senior Citizen Health and Care: Taiwan is set to become a super-aged society in 2025. The rise of the Orange Economy promises to create new business opportunities. The demand for senior-friendly housing will also increase as well. Senior-friendly and therapeutic environments will now become an important field in design.
    - C. Smart Healthcare: Large medical centers are being expanded to boost their competitive edge in international specialist care. New regional hospitals are also being established to improve rural healthcare.
  - 2. Commercial and Office Spaces: ESG trends mean the integration of green buildings with Transit-Oriented Development (TOD) is gradually becoming a key trend in the commercial and office market. Smart zero-carbon buildings will form the core of future architectural design and play a vital role in the development of sustainable developments.

## 3. Commercial spaces:

- A. Regional development is now being promoted in the industrial and living circles of the six metropolitan regions under the "Balanced Taiwan" concept. More regional department store and business facilities will be developed in the future.
- B. Despite a slump in the premium luxury goods industry in the second half of 2024, the value experience offered by brick-and-mortar stores still offer significant market potential. Brands are continuing to strengthen their brand perception through innovation and adjustments as mature age customers (i.e. the "Silver Generation") gradually become the dominant consumer segment.

#### (II) Operational strategies in 2025

Interior design not only connects people with the environment but is also closely linked to socio-economic development. The focus at RHG Inc. has always been on the optimization of space and environment to create the space of every client's dreams. RHG is now poised to enter our 5th age. Smart cities and green buildings are about to enter a period of high-speed development as well. We are delighted to play a part in the urban transformation of Taiwan once again. In the future, RHG will draw on the expertise of three generations of employees to shine in this new era. We will carry on the wisdom of our team and engage in continued innovation to make our own contribution to the sustainable development of planet Earth.

- 1. Overhauling of the risk management system to enhance corporate survivability and resilience
  - A comprehensive risk management system will ensure sustainable development by enhancing the ability of the business to respond to external challenges and uncertainty.
- 2. Collaboration between the young and old to consolidate project experience and boost teamwork
  - Project experience is combined with teamwork to provide clients with a diverse range of one-stop services.
- 3. Embracing smart technology and digitization applications to support Group growth Smart technology and digitization tools will be actively leveraged to take advantage of market opportunities and contribute to continued growth and innovation within the Group.
- 4. Promotion of sustainable development through ESG ESG will continue to be emphasized in our development strategy. International certifications such as WELL, LEED, and EcoVadis will be integrated with new technologies, materials, and techniques as we play an active role in sustainable

development and green transformation around the world.

(III) Forecasted sales, forecast basis, and key production & marketing policies

Commercial spaces, hospitality & care, and office spaces form the core business of the Company. Urban renewal and the reconstruction of aging buildings in Taiwan is now generating strong demand in the interior design market. While China is currently going through an economic slump, our comprehensive cross-strait portfolio allows for agile distribution of resources to reduce the risks associated with labor shortages. We will

continue to make the most of our Company's core competitiveness to provide clients

with value and services that they can see.

III. Our future development strategy is influenced by the external competition environment,

the regulatory environment, and the overall business environment. Issues such as geopolitics, trade wars, the rise of AI, the super-aged society, and labor shortages may

seem to be crises at first but also represent opportunities for innovation. The introduction

of AI technology in particular is not only a new challenge but also part of our diversified

team-building process. We are responding actively to these challenges while meeting and

surpassing client expectations remains our core objective. We will open up new

opportunities to maintain our brand credibility and competitiveness.

For 2025, we will closely monitor every opportunity, continue to expand our business portfolios,

consolidate our core business, and set our sights on the rest of the world and steady growth.

The Company wishes you

good health and all the best

Rich Honour International Designs Co., Ltd.

Chairman: Hsiu Ching Wang

# **Chapter 2. Company Introduction**

# I.Information of Directors, President, Vice Presidents, Assistant Managers, and Heads of Departments and Branches

(I)Information of Directors

1. Information of Directors

Mar. 30 2025 ; Unit: shares; %

Title	Nationality or Place of Registration	Name	Gender, age	Date of election / appoint- tment to current	Term	Commence- ment date of fin term	No. of sha held at tim election	e of	Now of sh currently l		held by spe and min- children	and minor children tl		Shares held through nominees experience and academic qualifications  Share- No. of Share-		second degree		or with on has a pouse or n the	Remarks	
				term		e- first	No. of shares	holding ratio	No. of shares	holding ratio	No. of shares	holding ratio	No. of shares	holding ratio			Job title	Name	Rela- tionship	
Chairman	R.O.C	Hsiu Ching Wang		2022/ 6/9	3 years	2014/ 12/09	33,541,200	50.82	33,541,200	50.82	5,308,800	8.04	4,100,000 (Note 2)	6.21	Master of EMBA, United Business Institutes in Belgium.     Assistant at Tanabe Management Co., Ltd Taiwan Rep. office. Assistant Manager at Ying-Zhi Enterprise Development Ltd.     COO of Rich Honour Design	RHG INC. — Chairman Rich Honour Fabricating Co., Ltd. — Chairman \ Yuqiao Interior Designs Co., Ltd. — Chairman RHY Asia Ltd. — Chairman RHQ Holdings Ltd. — Chairman RHQ Furniture Co., Ltd. — Chairman \ GM	Director	Hsin Li Yang	spouse	(Note 1)
Director	R.O.C	Hsin Li Yang	M 71~ 80	2022/ 6/9	3 years	2018/ 06/06	5,308,800	8.04	5,308,800	8.04	33,541,200	50.82	-	-	Department of Architecture and Urban Design, PCCU.     Founder of Rich Honour Design Group	RHQ Furniture Co., Ltd  — Director Rich Honour Design & Consulting (Shanghai) Co., Ltd.  — Supervisor	Chairma n	Hsiu Ching Wang	spouse	(Note 1)
Director	R.O.C	Ting Yu Yang	M 31~ 40	2022/ 6/9	3 years	2019/ 10/05	1,800,000	2.73	1,800,000	2.73	-	-	-	-	Northeastern University Master of Science in Project Management     Rich Honour International Designs Co., Ltd.—Project Manager	Rich Honour International Designs Co., Ltd.  — Project Manager E Felix Investment Co., Ltd  — Director	Director Director	Hsiu Ching Wang Hsin Li Yang	first-degree relatives first-degree relatives	-
Director	R.O.C	I Chen Wang	M 41~ 50	2022/ 6/9	3 years	2019/ 10/05	-	-	-	-	-	-	-	-	Feng Chia University — PhD in Environmental Engineering     Taiwan Semiconductor Manufacturing Company Limited — Diffusion Engineering Department — Engineer	RH International Designs Co., Ltd. — Supervisor RHQ Furniture Co., Ltd. — Supervisor	-	-	-	-

Title	Nationality or Place of Registration	Name	Gender, age	Date of election / appoint-tment to current	Term	Commence- ment date of first term	No. of she held at time election	ne of n	Now of sh currently	held	Shares curr held by spe and min childre	ouse or n	Shares h throug nomine	h es	Principal work experience and academic qualifications	Positions held concurrently in the company and/or in any other company	di supe which relation relat	her office irector(s), ervisor(s) the person aship of sp tive within econd deg	or with on has a pouse or n the	Remarks
	f			term		e- first	No. of shares	Share- holding ratio	No. of shares	Share- holding ratio	No. of shares	Share- holding ratio	No. of shares	Share- holding ratio			Job title	Name	Rela- tionship	
Indepen- dent Director	R.O.C	Chih Wei Chen	M 41~ 50	2022/6/9	3 years	2019/ 10/05	-	-	-	-	-	1	-	-	California State University, Los Angeles, MA Education     Asiatic Fiber Corporation     Chief Administrative officer	RConnexion Zhiding Consulting Group — Director Zhiding Interntional Ltd. — President Shoetown International Corporation Group — Consultant Persona Gruppe — CEO Chitec Technology Co., Ltd — Independent Director	-	-	-	-
Indepen- dent Director	R.O.C	Wen Hung Lee	M 51~ 60	2022/6/9	3 years	2019/ 10/05	-	-	-	-		-	-	-	Dunghai University — Institute of Industrial Design     Ofuna Technology Co., Ltd. — Special Assistant to the Chairman's Office     Ofuna Develop Technology Co., Ltd. — GM     China Productivity Center — Business Management Consultant     TAISE CSR — Certified Professional in Corporate Sustainability Management	TPCA Environment Foundation  — Consultant  Hongcheng Smart Business Co., Ltd. — Consultant and Director	-	-	-	-
Indepen- dent Director	R.O.C	Hui Ying Wu	F 51~ 60	2022/ 6/9	3 years	2019/ 10/05	-	,	-	-	-	-	-	-	NCCU Department if Finance     Master of Business Administration     Holux Technology, Inc. – CFO     Qisda Corporation – Special Assistant	Keyxentic Inc. – Director	-	-	-	-
Independent Director	R.O.C	Hsiao Lei Wang	M 61~ 70	2022/ 6/9	3 years	2022/ 6/9	-	-	-	-	-	-	-	-	PhD of Engineering, National Taiwan University     China University of Technology Department of Interior Design Associate Professor	None	-	-	-	-

Note 1: The Company's Chairman Jessica H.C. Wang and Managing Director Benjic H. L. Yang, who is also a director, are spouses. RH was established jointly by the couple, Chairman Wang and Managing Director Yang, both of which are familiar with the operations of the Company and equipped with professional qualifications and management skills. Therefore, their joint leadership should be able to guide the Company towards continuous growth. In addition, the Company does not have a majority of directors who are also the employees or managers of the Company. Four new independent directors were added during the director reelection at the 2022 annual general meeting to reinforce corporate governance. The Audit Committee has also been set up and the Board of Directors should be able to carry out its duties independently.

Note 2: Held through E Felix Investment Co., Ltd.

- 2. Major Shareholders of the Institutional Shareholders: Not applicable.
- 3. Principal shareholder of corporate shareholders with a juridical person as its major shareholder: Not applicable.

4. Disclosure of Information Regarding the Professional Qualifications and Experience of Directors and the Independence of Independent Directors:

Mar. 31, 2025

k			Mar. 31, 2025
Condition Name	Professional qualifications and experience	Independence	Number of positions as independent director in other public companies
Hsiu Ching Wang	The Company's Chairman, who holds an EMBA Master's degree from United Business Institutes in Belgium, has served as the chairman and COO of Rich Honour Design Group since 1981, and is equipped with professional qualifications and management skills.		0
Hsin Li Yang	The Company's director, who is the founder of Rich Honour Design Group, has a total of 48 years of experience in the industry, serves as Managing Director, and is equipped with professional qualifications and management skills.	Non-independent	0
Ting Yu Yang	The Company's director, who is a Master of Science in Project Management at Northeastern University, serves as the Company's project manager, and is equipped with professional qualifications.	director	0
I Chen Wang	The Company's director, who has a Doctor's degree of environmental engineering from Feng Chia University, Taiwan Semiconductor Manufacturing Company Limited / Diffusion Engineering Department / Engineer, and is equipped with experience required for the business development of the Company.		0
Chih Wei Chen	Graduated from UCLA's EMBA program, has served as the CEO of RICHARD CHEN'S Strategic Alliance Corp., since 2018 for now, served as CEO and COO of several industries and currently serves as CEO of Persona Gruppe, and is equipped with business management experience and the professional skills and experience required for the business development of the Company.	as the directors,	1
Wen Hung Lee	Graduated from the Graduate School of Industrial Design at Tunghai University, served as a senior vice president of Ofuna Technology Co., Ltd. between 1991 and 2018, acted as the general manager of Ofuna Develop Technology Co., Ltd. between 2006 and 2008, and is equipped with business management experience and the professional skills and experience required for the business development of the Company.	Company or our affiliates (in the name of others); do not hold shares in the Company; do not receive remuneration for providing commercial, legal,	0
Hui Ying Wu	Graduated from the Department of Finance at National Chengchi University, served as the CFO of HOLUX Technology, Inc. between 2003 and 2007, acted as the special assistant of the President's Office of Qisda between 2008 and 2018, and has a background and experience in finance.	financial, or accounting services. 2. No circumstances set forth in Sub-Article 3, Paragraph 1, Subparagraphs 5–8	0

Condition Name	Professional qualifications and experience	Independence	Number of positions as independent director in other public companies
Hsiao Lei Wang	Received a Doctor's degree of engineering from National Taiwan University, served as a teacher at China University of Technology between 2000 and 2003, has been an associate professor of the Department of Interior Design at China University of Technology since 2003, and is equipped with the professional skills and experience required for the business development of the Company.	of the "Regulations Governing Appointment of Independent Directors and Compliance Matters for Public Companies" are applicable.	0

Note: All directors of Company are not under conditions defined in Article 30 of the Company Act.

- 5. Diversity and independence of Board of Directors:
  - (1) Diversity within the members of the Board of Directors

To reinforce corporate governance and promote the sound development of the composition and structure of the Board of Directors, the Company adjusted the "diversity policy for the members of the Board of Directors" by amending the "Corporate Governance Best-Practice Principles" in 2019. The policy specifies that 5–9 directors, depending on the actual operational needs, should be appointed based on the Company's business development scale and the shareholding of major shareholders. Diversity should be taken into account when it comes to the member composition of the Board of Directors. It is inadvisable that the number of directors who concurrently serve as the managers of the Company exceeds one-third of all directors. An appropriate diversity policy is formulated based on the Board of Directors' operations, operation type, and development needs. It is recommended to include but not be limited to the following two standards:

- A. Basic conditions and values: Genders, age, nationality and culture, etc.
- B. Professional knowledge and skills: Professional backgrounds (e.g. law, accounting, industry, finance, marketing or technology), professional skills, and industrial experience. The Board of Directors should be equipped with the following abilities: Ability to make operational judgments, accounting and financial analysis ability, business management ability, ability to deal with emergencies, industrial knowledge, international market insights, leadership ability, and decision-making ability.

The Board of Directors consists of eight directors, including four directors and four independent directors, all independent directors shall not serve for more than three consecutive terms, the company has always paid attention to gender equality among board members. The current target for the ratio of female directors is over 20%. Currently, there are 2 female directors among the 8 directors, with the ratio reaching 25%. The Target is keep the 25% of the ratio of female directors. In addition to gender equality and diversity, the Company takes expertise, management experience, and other factors into account when choosing board members to meet and implement the Company's diversity policy for the composition of the Board of Directors.

# Implementation of diversity policy for members of the Board of Directors:

Core Diversity Element		0	C E			Ages	3		In	depe	re of	nt	Business	Decisi	Industry	Acc Fin:	Envii Enį
Name	Nationality	Gender	Employed by the Company	71~80	61~70	51~60	41~50	31~40			3~6 yrs	< 3yrs	Business Management	Decision Making	Industry Knowledge	Accounting Finance and	Environmental Engineering
Hsiu Ching Wang	R.O.C.	F	<b>✓</b>	✓	-	-	ı	-	-	-	-	1	✓	<b>√</b>	✓	-	-
Hsin Li Yang	R.O.C.	M	<b>√</b>	✓	-	-	-	-	-	-	-	1	✓	<b>√</b>	✓	-	-
Ting Yu Yang	R.O.C.	M	<b>√</b>	-	-	-	ı	<b>✓</b>	-	-	-	1	✓	<b>✓</b>	<b>√</b>	-	-
I Chen Wang	R.O.C.	M	-	ı	ı	-	>	i	ı	-	ı	1	✓	<b>✓</b>	ı	ı	<b>✓</b>
Wen Hung Lee	R.O.C.	M	-	ı	ı	<b>✓</b>	ı	i	ı	-	<b>✓</b>	1	✓	<b>✓</b>	ı	ı	ı
Hui Ying Wu	R.O.C.	F	-	ı	ı	<b>✓</b>	ı	i	ı	-	<b>✓</b>	1	✓	<b>✓</b>	ı	<b>✓</b>	ı
Chih Wei Chen	R.O.C.	M	-	-	-	-	<b>√</b>	-	-	-	<b>√</b>	1	✓	<b>√</b>	-	-	-
Hsiao Lei Wang	R.O.C.	M	-	-	<b>√</b>	-	-	-	-	-	-	✓	✓	<b>√</b>	✓	-	-

# (2)Independence within the members of the Board of Directors:

The Board of Directors is composed of eight directors (including four independent directors), of which only three are first-degree relatives to one another. The other directors are not spouses or second-degree relatives to one another, complying with Article 26-3, Paragraph 3 of the Securities and Exchange Act.

	ı	ı	1	_			1		1			Wiai. 30 2023				$\overline{}$
Job title	Nationality	Name	Gender	Date of appointment to position	Shares 1	held	Shares h spouse and childs	d minor	Shares throu nomin	gh	Principal work experience and academic qualifications (Note 2)	Positions concurrently held in other companies at present	officer the prelation or rela	person laship of	which has a spouse thin the	Re
	ity			(Note 1)	No. of shares	Share- holding ratio	No. of shares	Share- holding ratio	No. of shares	Share- holding ratio	, , ,		Job title	Name	Rela- tionship	
C00	R.O.C.	Hsiu Ching Wang	F	1981 /06/01	33,541,200	50.82	5,308,800	8.04	4,100,000 (Note3)	6.21	Master of EMBA, United Business Institutes in Belgium.     Assistant at Tanabe Management Co., Ltd Taiwan Rep. office.     Assistant Manager at Ying-Zhi, nterprise Development Ltd.,     COO of Rich Honour Design.	RHG INC. — Chairman, Rich Honour Fabricating Co., Ltd. — Chairman, Yuqiao Interior Designs Co., Ltd. — Chairman, RHY Asia Ltd. — Chairman, RHQ Holdings Ltd. — Chairman, RHQ Furniture Co., Ltd. — Chairman, GM	Iana Dire	Hsin Li Yang	Spouse	(Note 2)
Managing Director	R.O.C.	Hsin Li Yang	М	1977 /06/06	5,308,800	8.04	33,541,200	50.82	-	ı	Department of Architecture and Urban Design, PCCU.     Founder of Rich Honour Design Group. The total seniority in the industry is 47 years	RHQ Furniture Co., Ltd – Director · Rich Honour Design, Consulting (Shanghai) Co., Ltd. – Supervisor	COO	Hsiu Ching Wang	spouse	(Note 2)
Design President	R.O.C.	Rax Chang	M	2023 /04/01	136,000	0.24	-	-	-	-	Pratt Institute Master of Fine Art, Dept. of Interior Design, CYCU.     Design Director of Design Dept., Rich Honour Design	-	-	-	-	-
Project Integration President	R.O.C.	Sarah Liao	F	2023 /04/01	148,000	0.25	-	-	-	-	Indiana University of Pennsylvania, United Business Institutes EMBA, Tongji University Business AdministrationMBA core curriculum     Designer of DanChuang Design     Designer of PingHao Design	RHQ Furniture Co., Ltd — Director, Project Integration President	-	-	-	-
R&D Vice President	R.O.C.	Chris Lee	M	2017 /05/09	30,000	0.05	-	-	-	ı	Dept. of Interior Design, CYCU. ,     EMBA, NCCU.     Vice President of Dynasty Design	-	ı	-	-	-
Design Director	R.O.C.	Maggie Yeh	F	2023 /04/01	24,000	0.04	-	-	-	1	Royal Oak College Master of Interior Design     Project Designer of In-Tech Designer of iDA Workplace Ltd. (iDA)	-	-	-	-	-
Retail Vice President	R.O.C.	Chin	М	2015 /09/01	50,000	0.08	-	-	-	-	Dept. of Civil Engineering, China University of Science and Technology     Designer of Jingchen Co., Ltd., Designer of Qifeng Interior Design Engineering Co., Ltd.	-	-	-	-	-
Construction2 Assistant Manager	R.O.C.	Melvin Kuo	M	2020 /04/01	48,000	0.07	-	-	-	-	Department of Architecture and Urban Design, PCCU     Engineer of Yong YuTai Ltd.	-	-	-	-	-

Job title	Nationality		Gender	Date of appointment to position	Shares	held	Shares he spouse and children	l minor	Shares throu nomin	ıgh	Principal work experience and academic qualifications (Note 2)	Positions concurrently held in other companies at present	officer the prelation	person iship of	h which	Re
	ity			(Note 1)	No. of shares	Share- holding ratio	No. of shares	Share- holding ratio	No. of shares	Share- holding ratio	, , ,		Job title	Name	Rela- tionship	
Construction3 Vice President of Engineering	R.O.C.	Richard Lee	M	2017 /04/06	50,000	0.08	-	1	-	-	Dept. of Civil Engineering,     Tungnan University     Director of Construction Dept.,     West Garden Hospital; Engineer of     HungKuo Construction	-	-	-	-	-
Construction5 Assistant Manager	R.O.C.	Ainge Li	М	2020 /04/01	48,000	0.07	ı	-	1	-	Dept. of Machanical Engineering,     Mingshin University of Science     and Technology     Engineer of DaGuan Ltd.;     Engineer of SanDu Ltd.;	-	-	-	-	-
CFO/ Accounting Supervisor/ Corporate governance executive officer	R.O.C.	Diane Lo	F	2013 /04/01	160,000	0.24	24,000	0.04	-	-	Dept. of Accounting, NCHU     Accounting Manager of BOC Lien     Hwa Industrial Co., Ltd.;	-	-	-	-	-
Audit supervisor	R.O.C.	Helen Huang	F	2017 /06/30	1,000	-	-	-	-	-	Department of Finance, Chihlee     University of Technology.     Yangtex Hondu Co., LTD.     EVEREST CPA & Co.	-	-	-	-	-

Note 1. The date of assumption of duty is the date the founder set up the Company or the effective date for the promotion of a manager to the position.

Note 2.The Company's Chairman Jessica H.C. Wang and Managing Director Benjic H. L. Yang, who is also a director, are spouses. RH was established jointly by the couple, Chairman Wang and Managing Director Yang, both of which are familiar with the operations of the Company and equipped with professional qualifications and management skills. Therefore, their joint leadership should be able to guide the Company towards continuous growth. In addition, the Company does not have a majority of directors who are also the employees or managers of the Company. Four new independent directors were added during the director reelection at the 2022 annual general meeting to reinforce corporate governance. The Audit Committee has also been set up and the Board of Directors should be able to carry out its duties independently.

Note 3. Held through E Felix Investment Co., Ltd.

## (III)Compensation of Directors, President, and Vice Presidents

## 1. Compensation of Directors and Independent Directors

Unit: NT\$ thousands; %

					R	Remunera	ation to d	lirectors			Sum of		Rem	uneration 1	received	by direct		concur	rent serv	vice as a		_	R			
			compe	ase nsation A)	pa pe	rement y and nsion (B)	sha compe	or profit ring nsation C)	a perq	enses nd uisites D)	A+B+C ratio to i		and s disburs	rewards, pecial sements E)	Retirer pensio (F)	nent pay	Emp		orofit-sh sation (C	G)	A+B+C+	m of -D+E+F+G o net income	emuneration received from in nterprises other than subsidiau from the parent company			
Job title		Name	The	All	Th	All	Th	All	Th	All	Th	All	Th	All	Th	All	Гhe Co	mpany	conso	All lidated ities			received er than s parent c			
			e Company	All consolidated entities	The Company	All consolidated entities	The Company	All consolidated entities	The Company	All consolidated entities	The Company	All consolidated entities	The Company	l consolidated entities	The Company	All consolidated entities	Amount in cash	Amount in stock	Amount in cash	Amount in stock	The Company	All consolidated entities	Remuneration received from investee enterprises other than subsidiaries or from the parent company			
	COO	Hsiu Ching Wang								) 110																
Directors	Managing Director	Hsin Li Yang	_	_	_	_	2,880	2,880	0 110		2,990 ~	2,990 ~	13,555	16,693	57	57	110	_	110	_	16,712 ~	19,850 ~	None			
ctors	Project Manager	Ting Yu Yang									2,000			0.71%	0.71%	13,000	10,035	57	<i>37</i>	110				3.96%	4.70%	TVOIC
	-	I Chen Wang																								
Indep	-	Chih Wei Chen																								
Independent directors	-	Wen Hung Lee	2.894						120	120	3,014	3,014									3,014	3,014	,,			
lirectors	-	Hui Ying Wu	2,094	2,894	-	-	-	-	120	120	~ 0.71%	~ 0.71%	-	-	-	-	-	-	-	-	~ 0.71%	~ 0.71%	None			
<b>.</b>	-	Hsiao Lei Wang																								

<sup>1.</sup>Please describe the policy, system, standards and structure in place for paying remuneration to directors and describe the relationship of factors such as the duties and risks undertaken and time invested by the directors to the amount of remuneration paid. :

The Company's independent directors perform their duties within their authorities. The standards for payment of remuneration to the independent directors take into account their involvement in the Company's operations, responsibilities, and the Company's risk appetite and with reference to the level in the industry. The remuneration is paid at a fixed amount, regardless of the Company's operating profit. Except for the monthly fixed remuneration and travel allowances for attending board meetings, the independent directors do not participate in earnings distribution and are not entitled to severance pay and job differential pay.

<sup>2.</sup>In addition to what is disclosed in the above table, please specify the amount of remuneration received by directors in the most recent fiscal year for providing services (e.g., for serving as a non-employee consultant to the parent company/any consolidated entities / invested enterprises): None  $\circ$ 

Remuneration Range Table

		Names o	f Directors			
Ranges of remuneration paid to each of the	Sum of A	x+B+C+D	Sum of A+B+C+D+E+F+G			
Company's directors	The Company	All consolidated entities H	The Company	All consolidated entities I		
Less than NT\$1,000,00	Hsiu Ching Wang Name Hsin Li Yang Name Ting Yu Yang Name I Chen Wang Name Chih Wei Chen Name Hung Lee Name Hui Ying Wu Name Hsiao Lei Wang	Hsiu Ching Wang \ Hsin Li Yang \ Ting Yu Yang \ I Chen Wang \ Chih Wei Chen \ Wen Hung Lee \ Hui Ying Wu \ Hsiao Lei Wang	I Chen Wang \ Chih Wei Chen \ Wen Hung Lee \ Hui Ying Wu \ Hsiao Lei Wang	I Chen Wang \ Chih Wei Chen \ Wen Hung Lee \ Hui Ying Wu \ Hsiao Lei Wang		
NT\$1,000,000 (incl.)~NT\$2,000,000 (excl.)	_	_	_	_		
NT\$2,000,000 (incl.)~NT\$3,500,000 (excl.)	_	_	Ting Yu Yang	Ting Yu Yang		
NT\$3,500,000 (incl.)~NT\$5,000,000 (excl.)	_	_	_	_		
NT\$5,000,000 (incl.)~NT\$10,000,000 (excl.)	_	_	Hsiu Ching Wang \ Hsin Li Yang	Hsiu Ching Wang N		
NT\$10,000,000 (incl.)~NT\$15,000,000 (excl.)	_		_	_		
NT\$15,000,000 (incl.)~NT\$30,000,000 (excl.)	_	_	_	_		
NT\$30,000,000 (incl.)~NT\$50,000,000 (excl.)	_	_	_	_		
NT\$50,000,000 (incl.)~NT\$100,000,000 (excl.)	_	_	_	_		
NT\$100,000,000 or above	_	_	_	_		
Total	8	8	8	8		

# 2. Remuneration paid to general manager and deputy general manager in 2024

Unit: NT\$ thousands

													O III W	N 1 5 ulousalius
		Salary(A)		Retirement pay and pension (B)		Rewards and special disbursements (C)		Employee profit-sharing compensation (D)			_	Sum of A+B+C+D and ratio to net income (%)		Remuneration received from investee
Job title	Name	The Company	All cor	E	- S	The	All consolidated entities	The Company		Al consoli entit	dated		All cor	enterprises other than subsidiaries
			All consolidated entities	The Company		Company		Amount in cash	Amount in stock	Amount in cash	Amount in stock	The Company	l consolidated entities	or from the parent company
Managing Director	Hsin Li Yang													
COO	Hsiu Ching Wang													
Design President	Rax Chang													
Project Integration President	Sarah Liao													
R&D Vice President	Chris Lee											36,311	41,180	
Retail Vice President	Chin	24,625	28,363	648	648	9,338	10,469	1,700	-	1,700	-	~ 8.59%	~ 9.75%	None
Construction3 Vice President of Engineering	Richard Lee											0.3770	7.7370	
CFO/ Accounting Supervisor/ Corporate governance executive officer	Diane Lo													

# Remuneration Range Table

Ranges of remuneration paid to each of the Company's	Names of General Manager	r(s) and Assistant General Manager(s)
general managers and assistant general managers	The Company	All consolidated entities
Less than NT\$1,000,00	_	_
NT\$1,000,000 (incl.) ~NT\$2,000,000 (excl.)	_	_
NT\$2,000,000 (incl.) ~NT\$3,500,000 (excl.)	_	-
NT\$3,500,000 (incl.) ~NT\$5,000,000 (excl.)	Chris Lee, Diane Lo, Chin, Richard Lee	Chris Lee, Diane Lo, Chin, Richard Lee
NT\$5,000,000 (incl.) ~NT\$10,000,000 (excl.)	Hsiu Ching Wang, Hsin Li Yang, Rax Chang, Sarah Liao	Hsiu Ching Wang, Hsin Li Yang, Rax Chang, Sarah Liao
NT\$10,000,000 (incl.)~NT\$15,000,000 (excl.)	_	_
NT\$15,000,000 (incl.)~NT\$30,000,000 (excl.)	_	<del>-</del>
NT\$30,000,000 (incl.)~NT\$50,000,000 (excl.)	_	_
NT\$50,000,000 (incl.)~NT\$100,000,000 (excl.)	_	_
NT\$100,000,000 or above	_	<u>-</u>
Total	8	8

3.Names of managers provided with employee's remunerations and state of payments in 2024 Dec.31,2024; Unit : NT\$ thousands

		1		Dec.31,202		финоизиния
	Job title	Name	Amount in stock	Amount in cash	Total	As a % of net profit
	Managing Director	Hsin Li Yang				
	COO	Hsiu Ching Wang				
	Design President	Rax Chang				
	Project Integration President	Sarah Liao				
	R&D Vice President	Chris Lee				
3	Design Director of Design Dept.	Maggie Yeh				
Managerial officers	Construction2 Assistant Manager	Melvin Kuo	-	1,700	1,700	0.40%
al	Construction3 Vice President of Engineering	Richard Lee				
	Construction5 Assistant Manager	Ainge Li				
	Retail Vice President	Chin				
	CFO/ Accounting Supervisor/ Corporate governance executive officer	Diane Lo				

- 4.Amount of compensation paid in the last 2 years by the company and all companies included in the consolidated financial statements to the company's directors, President, and vice presidents and their respective percentages to net income, as well as the policies, standards and packages by which they were paid, the procedures through which compensations were determined, and their association with business performance
  - (1)Analysis of the proportion of the total remuneration of directors, general managers and deputy general managers of the Company paid by the Company and all companies in the consolidated financial statement to net profit after tax in individual financial statements of the past two fiscal years

Unit: NTD thousands; %

			CII	it. IVID tilousalius 7 /0		
	Proportion of the t	total compensation	Proportion of the total compensation to			
Job title	to net profit afte	er tax % in 2023	net profit after tax % in 2024			
300 title	The Company	All consolidated entities	The Company	All consolidated entities		
Directors	6.52	7.56	4.67	5.41		
President and vice presidents	10.23	11.87	8.59	9.75		

(2)Remuneration payment policies, standards, combinations, remuneration determination procedures and their relevance with business performance and future risks

#### A.Directors

According to Article 20 of the Articles of Incorporation, if the Company makes a profit in a fiscal year, no less than 3% of such profit shall be set aside as director remuneration. As specified by Article 17-3, the directors participating in the Company's daily business management may receive salaries and bonuses that are determined based on their level of participation in the Company's operations and the value of their contributions.

#### B. President and vice presidents

The salary structure for the Company's President and Vice President includes salaries, bonuses, and employee remuneration that are determined based on their contributions, work experience, business performance, and assumed responsibilities, as required by the "Regulations for the Salaries and Remuneration of Directors and Managers," and with reference to the general level in the industry.

#### C.Relevance with business performance and future risks

The Company's policy for paying remuneration to the directors, President, and Vice President and procedure for determining the remuneration positively correlate to business performance. The remuneration is determined by the Chairman based on the business performance and according to the distribution principle recommended by the Remuneration Committee and the amount paid is disclosed pursuant to laws and regulations. There should be limited risk in this regard in the future.

## **II.Implementation of Corporate Governance**

(I)Information on implementation of Board of Directors

The Company had convened five Board [A] of Directors meetings in 2024 with the following attendance:

Title	Name	No. of meetings attended [B]	By proxy	Attendance Rate (%)	Remarks
Chairman	Hsiu Ching Wang	5	0	100%	
Director	Hsin Li Yang	4	1	80%	
Director	I Chen Wang	5	0	100%	
Director	Ting Yu Yang	5	0	100%	
Independent Director	Wen Hung Lee	5	0	100%	
Independent Director	Hui Ying Wu	5	0	100%	
Independent Director	Chih Wei Chen	5	0	100%	
Independent Director	Hsiao Lei Wang	5	0	100%	

## Other information required to be disclosed:

- I.The Board Meeting's date, session, proposal contents, all Independent Directors' opinions and the Company's actions in response to the opinions if any of the following occurred:
  - (I) Matters specified in Article 14-3 of Taiwan's Securities and Exchange Act: None.
  - (II)Other matters apart from the aforementioned where an independent director has a dissenting opinion or qualified opinion: None.

II.Disclosure regarding avoidance of interest-conflicting agendas, including the names of Directors concerned, the agendas, the nature of conflicting interests, and the voting outcome:

Board Sessions	Date	Name	The agendas	The nature of conflicting interests	The voting outcome
The 4th session of the 10th Board	2024.03.13	Hsiu Ching Wang、 Hsin Li Yang、 Ting Yu Yang	The proposal of adjustment to remuneration of managers of FY2024.		
		I Chen Wang	1. Approved the designative directors have presented the audit internal report and follow-up report.		
The 4th session of the 12th Board	2024.08.07	Hsiu Ching Wang、 Hsin Li Yang、 Ting Yu Yang、 I Chen Wang	2. The proposal of director (excluding independent directors) individual remuneration distribution and payment proposal of FY2023.	Involving their interests	The rest of the attending Directors unanimously passed the resolution.
		Hsiu Ching Wang、 Hsin Li Yang、 Ting Yu Yang	3. The proposal of the distribution of employees' compensation for managers of FY2023.		
The 4th session of the 14th Board	2024.12.11	Hsiu Ching Wang、 Hsin Li Yang、 Ting Yu Yang	The proposal for year-end bonus distribution of managers in FY2024.		

#### III.Implementation of evaluations for the Board of Directors:

- (I)For the performance evaluation indicators for the Company's individual board members, Board of Directors, and functional committees, the "Regulations for Evaluation of the Performance of Directors and Managers" that were established with the overall operations and needs taken into consideration have become effective after being submitted to the Remuneration Committee for review and approved by the Board of Directors.
- (II)In accordance with the "Regulations for Evaluation of the Performance of Directors and Managers", the internal board performance evaluation is carried out once a year; every three years, a team of external experts and scholars evaluates the implementation of the performance evaluation of the company's board of directors and writes an external evaluation analysis report. The annual evaluation report is sent to the remuneration committee for discussion in the first quarter of the following year, and submitted to the functional committee and the board of directors as a reference for continuously strengthening the functions of the board of directors, and disclosed on the company website for investors' reference.

Type	Assessment period	Assessment duration	Scope of assessment	Assessment methods	Assessment contents
Self- assessment	Annually	2024.1.1 ~ 2024.12.31	Board Performance Evaluation	Board self-assessment	Level of participation in business operations of the Company.     Improve the quality of strategic decision making of the board of directors.     Composition and structure of the board of directors.     Appointment and continuous

Individual Board Member Performance Evaluations	Directors' self-assessment	education of directors.  5. Internal control.  Assessment results: Meet the requirements of corporate governance.  1. Understanding of the company and awareness of directors' duties.  2. Participation in the operation of the company.  3. The director's professionalism and continuing education.  4. Internal control.  Assessment results: Meet the requirements of corporate
Self evaluation of the performance of functional committees (Remuneration Committee, Audit Committee)	Functional Committee Self-Assessment	governance.  1. Participation in the operation of the company.  2. Awareness of the duties of the functional committee.  3. Improvement of quality of decisions made by the functional committee.  4. Composition of the functional committee and election of its members.  5. Internal control.  Assessment results: Meet the requirements of corporate governance.

IV.Targets for strengthening the functions of the Board of Directors in the current and the most recent year (e.g., setting up an Audit Committee and enhancing information transparency) and evaluation of target implementation:

(I)Goals for enhancing the Board of Directors' functions: Implement corporate governance, systematize the operations of the Board of Directors, reinforce its structure, enhancing its functions, and improve information transparency.

#### (II)Implementation evaluation:

- 1. The Company has established the "Regulations Governing the Operations of the Board of Directors,", "Regulations for Election of Directors,", "Regulations for Evaluation of the Performance of Directors and Managers," and other regulations for compliance and operated pursuant to related laws and the regulations specified by the competent authority.
- 2. Four independent directors were elected at the annual general meeting held on June 9, 2022. The Audit Committee and Remuneration Committee have also been set up. We have taken out liability insurance for our directors on a continuous basis and arranged regular continuing education and training for them with the aim of strengthening the structure of the Board of Directors and enhancing its functions.
- 3. Since the public listing, the Company has disclosed relevant information on the Company's website and the Market Observation Post System as required by laws and regulations to improve information transparency.

## (II)Operation of the Audit Committee

The number of audit committee meetings held in the most recent fiscal year was: 5 [A]

The attendance by the independent directors was as follows:

Title	Name	No. of meetings attended in person [B]	No. of meetings attended by proxy	In-person attendance rate (%) 【 B/A 】	Remarks
Independent director	Wen Hung Lee	5	0	100%	
Independent director	Hui Ying Wu	5	0	100%	
Independent director	Chih Wei Chen	5	0	100%	
Independent director	Hsiao Lei Wang	5	0	100%	

# Other information required to be disclosed:

I.If any of the following circumstances exists, specify the audit committee meeting date, meeting session number, content of the motion(s), the content of any dissenting or qualified opinion or significant recommendation of the independent directors, the outcomes of audit committee resolutions, and the measures taken by the Company based on the opinions of the audit committee:

(I)Any matter under Article 14-5 of the Securities and Exchange Act.

	Board Sessions	Date	Proposals	Resolution of the Audit Committee	The Company's response to the Audit Committee's opinions
	The 2rd session of the 9th Audit Committee's meeting	2024.03.13	<ol> <li>Approved the Company's annual business report and financial statements of FY2023.</li> <li>Approved the proposal of the surplus distribution plan of FY2023.</li> <li>The issuance of "Statement of Internal Control System" of FY2023.</li> <li>Approved the proposal of the independence and suitability assessment of certified public accountants for financial reporting.</li> <li>Approved the proposal of appointment and remuneration of certified public accountants for financial reporting.</li> <li>Approved the revision of some articles of the company's Regulations for Organization of the Audit Committee" and "Regulations of Governing Procedure for Board of Directors Meetings".</li> <li>Approved the company's application for financing quota from financial institutions.</li> <li>Approved the proposal of changing the accounting officer.</li> </ol>	Agree	Approved
	The 2rd session of the 10th Audit Committee's meeting	2024.05.08	<ol> <li>Approved the draft of the consolidated financial statements and accountant's review report for the first quarter of FY2024.</li> <li>Approved the company's renewal for financing quota from financial institutions.</li> <li>Approved the proposal of the Company's loan to the subsidiary.</li> </ol>	Agree	Approved
•	The 2rd session of the 11th	2024.08.07	1. Approved the draft of the consolidated financial statements and accountant's review report for the second quarter of FY2024.	Agree	Approved

Audit		2. Approved the Sustainability Report for the		
Committee's		FY2023.		
meeting		3. Approved the company's application for financing quota from financial institutions and subsidiary		
		endorsement guarantee.		
		4. Approved "the Regulations for Gas Emission		
		Inventory Registration and Inspection		
		Management".		
		5. Approved the form name of statement of internal control system.		
The 2rd		1. Approved the draft of the consolidated financial statements and accountant's review report for the third quarter of FY2024.		
session of		2. Approved the company and subsidiary's		
the 12th	2024 11 12	remuneration of non accurance cervices from		Ammariad
Audit	2024.11.13	Deloitte & Touche of FY2024.	Agree	Approved
Committee's		3. Approved the company subscribe to NT\$50 million		
meeting		of "Ordinary Corporate Bond A" issued by Nan		
C		Shan Life Insurance Company, Ltd. from E-Sun		
		Commercial Bank, Ltd.		
		1. Approved the annual operating and budget proposal of FY2025.		
		2. Approved the annual audit plan of FY2025.		
		3. Approved the revision of the company's "Articles"		
The 2rd		of Association".		
session of		4. Approved the revision of the "Code of Practice on		
the 13th		Comporate Covernance" of the Compony		
Audit	2024.12.11	5. Approved amendments of provisions of the	Agree	Approved
Committee's		"Specifications related to Mutual Financial and		
meeting		Business activities with Related Parties" and		
		repeal "Regulations of Related Party Transactions		
		Management" of the Company.		
		6. Approved the year-end bonus payment case for		
		managers of FY2024.		
		managors of 1 1 2024.		

- (II)In addition to the matters referred to above, any matter that was not approved by the audit committee but was approved by a two-thirds or greater majority resolution of the board of directors: None.
- II.Implementation of recusals of independent directors with respect to any motions with which they may have a conflict of interest: None.
- III.Communication between the independent directors and the chief internal audit officer and the CPAs that serve as external auditor (including any significant matters communicated about with respect to the state of the company's finances and business and the method(s) and outcomes of the communication.)
  - (I)Communication between Independent Directors and Audit Supervisor

The internal audit supervisor attends the audit committee on a quarterly basis to report on audit business, and communicates with independent directors via the Audit Committee. In addition, an "audit report" is prepared on a monthly basis, and the electronic file of the report is submitted to each independent director for review. Upon the occurrence of any abnormality, it is necessary to track the deficiencies of internal control and the improvement. A tracking report shall be prepared on a quarterly basis to be submitted to each independent director until the improvement is fully completed and achieved. If independent directors have any questions or instructions after reviewing the electronic file of the audit report, they will inquire or inform the audit supervisor for further processing.

(II)Communication Independent Directors and Accountants

Independent directors communicate with accountants via the Audit Committee. Accountants will explain the issuance of the first, second, and third quarters and annual financial reports and discuss the situation and trend of future legal amendments with independent directors.

IV.Focus of work in the year: The Audit Committee aims to assist the Board of Directors in supervising quality and integrity in the Company's implementation of accounting, audit and financial reporting procedures and financial control.

(I)The matters reviewed mainly by the Audit Committee include:

- 1. Financial statement audits and accounting policies and procedures.
- 2. Internal control system and relevant policies and procedures.
- 3. Material asset or derivative transactions.
- 4. Major loaning of funds, endorsements or guarantees.
- 5. Offering or issuance of securities.
- 6. Legal compliance.
- 7. Evaluation of the work experience, independence, and performance of CPAs.
- 8. Appointment, dismissal or remuneration of CPAs.
- 9. Appointment and dismissal of financial, accounting or internal audit supervisors.
- 10. Self-evaluation questionnaires for evaluation of the performance of the Audit Committee.

#### (II)Review of financial statements

The Board of Directors prepared the Company's business report, financial statements, and proposal for earnings distribution for 2024. The financial statements have been audited by CPAs Daphne Lyu and Steven Hsieh from Deloitte Taiwan, with an audit report issued thereafter. The Audit Committee found no misstatement.

#### (III)Evaluation of the effectiveness of the internal control system

The Audit Committee evaluated the effectiveness of the policies and procedures of the Company's internal control system (including control measures regarding finance, operations, risk management, information security, outsourcing, and legal compliance) and reviewed the regular reports of the Company's audit department, CPAs, and management, including those related to risk management and legal compliance. By using the Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in 2013 as a reference, the Audit Committee believed that the Company's risk management and internal control system have been effective and that the Company has adopted necessary control mechanisms to monitor and rectify violations.

# (III)Corporate Governance – Implementation Status and Deviations from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the Reasons

			Deviations from the Corporate	
Evaluation item		No	Summary description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the reasons
I.Has the Company established and disclosed its	✓		The Company has established the "Corporate Governance	None.
Corporate Governance Best-Practice Principles			Best-Practice Principles" in accordance with the "Corporate	
based on the Corporate Governance			Governance Best-Practice Principles for TWSE/TPEx Listed	
Best-Practice Principles for TWSE/TPEx Listed			Companies" and disclosed the same on the Company's website.	
Companies?				
II.Shareholding Structure and Shareholders'				
Rights				
(I)Does the Company have Internal Operation	✓		(I)We have appointed a spokesperson and a deputy spokesperson	None.

			Implementation status	Deviations from the
Evaluation item	Yes	No	Summary description	Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the reasons
Procedures for handling shareholders' suggestions, concerns, disputes and litigation matters. If yes, have these procedures been implemented accordingly?			who are able to handle shareholders' suggestions, questions, disputes, and lawsuits effectively.	
(II)Does the Company know the identity of its major shareholders and the parties with ultimate control of the major shareholders?	<b>√</b>		(II)The Company has engaged a shareholder services agent to handle matters related to shareholder services and kept track of the shareholding of the directors, managers, and top 10 shareholders at any time by interacting with major shareholders.	None.
(III)Has the Company built and implemented a risk management system and a firewall between the Company and its affiliates?	<b>&gt;</b>		(III)We have the "Regulations Governing Transactions with Related Parties, Certain Companies, and Group Enterprises" in place that clearly define the allocation of the responsibilities between the Company and the affiliates. All transactions with enterprises are conducted in compliance with the regulations of the Company's internal control system. To reinforce the control mechanism, the "Guidelines Governing the Monitoring of Subsidiaries" have also been developed for comprehensive risk control.	None.
(IV)Has the Company established internal rules prohibiting insider trading of securities based on undisclosed information?	✓			None.
III.Composition and responsibilities of the board of directors				
(I)Have a diversity policy and specific management objectives been adopted for the board and have they been fully implemented?	>		(I)To reinforce corporate governance and promote the sound development of the composition and structure of the Board of Directors, the Company adjusted the "diversity policy for the members of the Board of Directors" by amending the "Corporate Governance Best-Practice Principles". The policy specifies that five or more directors, depending on the actual operational needs, should be appointed based on the Company's business development scale and the shareholding of major shareholders. Diversity should be taken into account when it comes to the member composition of the Board of Directors. It is inadvisable that the number of directors who concurrently serve as the managers of the Company exceeds one-third of all directors. An appropriate diversity policy is formulated based on the Board of Directors' operations, operation type, and development needs. It is recommended to include but not be limited to the following two standards:	None.
			1.Basic conditions and values: Genders, age, nationality and culture, etc.  2.Professional knowledge and skills: Professional backgrounds (e.g. law, accounting, industry, finance, marketing or technology), professional skills, and industrial experience. The Board of Directors should be equipped with the following abilities: Ability to make operational judgments, accounting and financial analysis ability, business management ability, ability to deal with emergencies, industrial knowledge, international market insights, leadership ability, and decision-making ability. The Board of Directors consists of eight directors,	

			Implementation status	Deviations from the
Evaluation item	Yes	No	Summary description	Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the reasons
			including four directors and four independent directors, of which there are two female directors, accounting for up to 25%. In addition to gender equality and diversity, the Company takes expertise, management experience, and other factors into account when choosing board members to meet and implement the Company's diversity policy for the composition of the Board of Directors.  The following is the status of implementation of the policy for diversity of the current members of the Board of Directors:    Core   Diversity   Management   Directors   Direc	
			Histi Ching Wang Wang Hsin Li Yang Ting Yu Y R.O.C. M Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y	
(II)Has the Company voluntarily established other functional committees in addition to the remuneration committee and the audit committee?	<b>√</b>		(II)The Remuneration Committee and Audit Committee have been set up according to laws and operated in accordance with related laws and regulations. We will establish other functional committees upon assessing the Company's operating status and related laws and regulations.	None.
(III)Has the Company established rules and methodology for evaluating the performance of its Board of Directors, implemented the performance evaluations on an annual basis, and submitted the results of performance evaluations to the board of directors and used them as reference in determining salary/compensation for individual directors and their nomination and additional office terms?	<b>✓</b>		(III)The Board of Directors approved the "Regulations for Evaluation of the Performance of Directors and Managers". In addition to annual internal performance evaluations, external professional bodies or experts/scholars are engaged to perform an evaluation every three years. The Company has commissioned Taiwan Corporate Governance Association (TCGA) to carry out an external assessment of the Board's efficacy. The evaluation results are submitted to the Remuneration Committee, functional committees, and Board of Directors as a reference for determining the remuneration of individual directors and their nomination and reelection.	None.
(IV)Does the Company regularly evaluate its external auditors' independence?			(IV) The Board of Directors evaluates the independence of CPAs based on the "Audit Quality Indicators (AQIs)" and "Evaluation Form for the Independence and Competence of CPAs" on an annual basis and makes written records accordingly. The Company's CPAs do not serve as the directors or independent directors of the Company, have no direct or significant indirect financial interest in the Company, are not the shareholders of the Company, and do not receive salaries from the Company. Besides, the appointed accounting firm has no significant differences in AQIs compared to the industry As evaluated, the CPAs have been deemed independent. The results of evaluating the independence and competence of the CPAs were reported to and acknowledged by the Audit Committee and Board of Directors on March 12, 2025.	

Implementation status							Deviations from the
Evaluation item		No		Summary description		Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the reasons	
			eva	luation result			
			Item	Evaluation items	Evaluation result	In line with independen ce	
			1	Up to the latest audit, RH has not retained the services of the same CPA for seven consecutive years.	Yes	Yes	
			2	The CPA has no significant financial stake in RH.	Yes	Yes	
			3	The CPA does not maintain any inappropriate relationship with RH.	Yes	Yes	
			4	The CPA must ensure the integrity, impartiality and independence of his/her	Yes	Yes	
				assistants.  The CPA does not audit the financial			
				statements of RH within two years when he/she served at RH before working as a CPA.	Yes	Yes	
			6	The name of the CPA is not used by any other person.	Yes	Yes	
			7	The CPA has not held any share in RH and the affiliates.	Yes	Yes	
			8	The CPA has not received any monetary loan from RH and the affiliates.	Yes	Yes	
			0	The CPA has not engaged in any joint investment or share any interest with RH	Yes	Yes	
			9	or the affiliates.	168	168	
			10	The CPA does not serve concurrently in any regular position at RH or the affiliates and has received no fixed remuneration.	Yes	Yes	
			11	The CPA does not have any managerial function involving the making of decisions by RH or the affiliates.	Yes	Yes	
			12	The CPA does not operate any other business likely to cause the loss of his/her independence.	Yes	Yes	
			13	The CPA is not the spouse or a relative within the second degree of kinship of the Company's management.	Yes	Yes	
			14	The CPA has not received any business-related commission.	Yes	Yes	
			15	Up to now, the CPA has not received any penalty or been engaged in any behavior in violation of the principles of independence.	Yes	Yes	
IV.Does the TWSE/TPEx listed company have in place an adequate number of qualified	<b>√</b>						None.
corporate governance officers and has it				orate governance officer responsible for ma	•		
appointed a chief corporate governance officer				orate governance In 2024, the training hou	ars for c	corporate	
with responsibility corporate governance practices (including but not limited to			_	ernance executives totaled 36 hours.  consible for corporate governance including	the fol	lowing	
providing information necessary for directors				andling matters relating to board meetings			;
and supervisors to perform their duties, aiding		meetings according to laws.					
directors and supervisors in complying with		2. Producing minutes of board meetings and shareholders meetings					
laws and regulations, organizing board		3.Assisting in on boarding and continuous development of					
meetings and annual general meetings of shareholders as required by law, and compiling		directors.  4.Furnishing information required for business execution by				,	
minutes of board meetings and annual general				ectors.			
meetings)?				sisting directors with legal compliance.			
				port to the board of directors the results			
	<u> </u>	<u> </u>	wh	ether the qualifications of independent dire	ectors c	comply with	l .

			Implementation status	Deviations from the
Evaluation item		No	Summary description	Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the reasons
			relevant laws and regulations at the time of nomination, election and during their tenure.  7. Handle matters related to the change of directors.  8. Other matters set out in the articles or corporation or contracts.	
V.Has the Company established channels for communicating with its stakeholders (including but not limited to shareholders, employees, customers, suppliers, etc.) and created a stakeholders section on its company website? Does the Company appropriately respond to stakeholders' questions and concerns on important corporate social responsibility issues?	<b>√</b>			None.
VI.Has the Company appointed a professional shareholder services agent to handle matters related to its shareholder meetings?	<b>√</b>		The Stock Agency Department of "KGI Securities Co., Ltd." has been commissioned to handle matters related to shareholders' meetings.	None.
VII.Information Disclosure  (I)Has the Company established a corporate website to disclose information regarding its financials, business, and corporate governance status?	✓		(I)The Company has built an official company website with an "Investor" section where information on the Company's financial position, business performance, and corporate governance is disclosed. Relevant information is submitted through the website designated by the competent authority on time as required by applicable laws and regulations.	
(II)Does the Company use other information disclosure channels (e.g., maintaining an English-language website, designating staff to handle information collection and disclosure, appointing spokespersons, webcasting investors conference etc.)?	✓		(II)We have created a spokesperson system in accordance with regulations and appointed personnel responsible for gathering and disclosing information related to RH.	
(III)Does the company publish and report its annual financial report within two months after the end of the fiscal year, and publish and report its financial reports for the first, second, and third quarters as well as its operating statements for each month before the specified deadlines?		<b>✓</b>	(III)The information has been submitted within the specified time frame. Early submission depends on the cooperation between the Company and the CPA firm.	· ·
VIII.Has the Company disclosed other information to facilitate a better understanding of its corporate governance practices (including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors' and supervisors' continuing education, the implementation of risk management policies and risk evaluation standards, the implementation of customer relations policies, and purchasing liability insurance for directors and supervisors)?	✓		(I)Employee rights and caring:  We are happy to share business results with all our employees and aim to pursue shareholders' value and the welfare of all our employees.  (II)Investor relations:  Relevant information has been fully disclosed through the Market Observation Post System to give a full understanding of the Company's operating status to investors. The spokesperson and shareholder services department are responsible for communicating and interacting with the investors.  (III)Supplier relations and stakeholder rights:  RH has upheld the principle of integrity to handle relevant matters. We have also maintained smooth communication channels with financial institutions, suppliers, or stakeholders, issue "The Suppliers of ESG Devlopment Measures" to change supplier code of Conduct and Supplier Commitment, provided them with sufficient information related to the	None.

			Deviations from the Corporate	
Evaluation item	Yes	No	Summary description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the reasons
			Company, and respected and protected their rights.	
			(IV)Continuing education and training for directors:	
			The Company has handled the requirements of Directions for	
			the Implementation of Continuing Education for Directors and	
			Supervisors of TWSE Listed and TPEx Listed Companies by	
			TWSE.	
			(V)Implementation of risk management policies and risk	
			measurement standards:	
			All major proposals are subject to the approval of the Board of	
			Directors. Internal regulations have been established in	
			accordance with laws for assessment of all types of risks.	
			(VI)Implementation of client policies:	
			We strive to fulfill our commitments to clients and provide	
			good product quality. The "Customer Service team" has been	
			designated to offer after-sales maintenance services.	
			(VII)Liability insurance taken out for directors:	
			The Company has taken out liability insurance for the	
			directors and key employees since 2019 and reports on the	
			renewal of the insurance cover on an annual basis.	

IX.Please describe improvements that have already been made based on the Corporate Governance Evaluation results released for the most recent fiscal year by the Corporate Governance Center, Taiwan Stock Exchange, and specify the priority enhancement objectives and measures planned for any matters still awaiting improvement. (If the Company was not included among the companies evaluated for the given recent year, this item does not need to be completed.)

The 11th Corporate Governance Evaluation Appraisal Index has not been improved and priority strengthening projects										
Index	No.	Evaluation Index	Way of improvement							
Implementation of Sustainable Development	4.1	risk assessments on environmental, social or corporate governance issues related to the company's operations based on the principle of materiality? Does it formulate relevant risk management policies or strategies? Does the company have a board of directors to oversee the promotion of sustainable development and disclose it	the governance structure for promoting sustainable development and the Board's supervision of sustainable development (such as the establishment and review of management policies, strategies and goals) on its website and annual reports. Please refer to (V) Implementation of Sustainable Development, and Differences with Sustainable Development Best							

(IV)If the company has a remuneration committee or nomination committee in place, the composition and operation of such committee shall be disclosed.

1.Information on Remuneration Committee Members

Mar.31, 2025

Status Name	Condition	Professional qualifications and experience	Independence	Number of other public companies where the member concurrently serves as member in Remuneration Committee	
Independent	Chih Wei			1	
Director/Convener	Chen	Di	f "Disalosuma of	1	
Independent		Please refer to pages 7~8 o Professional Qualifications	0		
Director	Lee	_	U		
Independent	Hui Ying	Independence of Independence	ent Directors	0	
Director	Wu			0	

- 2. Compensation Committee Meeting Status
  - (1) The Compensation Committee consists of three members.

(2)Tenure of the current committee members: June 9, 2022 to June 8, 2025. In the most recent year (2024), the Remuneration Committee convened a total of 3 meetings (A). The qualification and attendance of members are listed as follows

Title	Name	No. of meetings attended in person [B]	No. of meetings attended by proxy	In-person attendance rate (%) 【 B/A 】	Remarks
Independent director	Wen Hung Lee	3	0	100%	
Independent director	Hui Ying Wu	3	0	100%	
Independent director	Chih Wei Chen	3	0	100%	

#### Other matters to be noted:

- I.If the Board of Directors does not adopt or amend the recommendations made by the Remuneration Committee, the date, session, the content of proposals, resolutions of Board Meetings and the Company's action in response to opinions from the Remuneration Committee shall be specified (if the remuneration approved by the Board of Directors is better than that recommended by the Remuneration Committee, the discrepancies and related reasons shall be specified): None.
- II.If any member of the Remuneration Committee has dissenting opinion or qualified opinion on the resolutions of the Remuneration Committee, where such opinions are documented or issued through written statements, the date, session, the content of proposals, all the members' opinions of the meeting of the Remuneration Committee, and the action in response to these opinions shall be specified: None.

#### (3) The resolutions of the Compensation Committee and the Company's action

Date/Meeting	Proposal	Resolution	The Company's Handling of the Opinions of the Remuneration Committee	
	1.Proposed the employees' compensation and directors' remuneration distribution plan of FY2023.			
Mar. 13, 2024, The 3th session.of the 6th meeting	2.Implementation of the performance evaluation of the board of directors, individual directors and functional committees in 2023.	All members of the committee agree to adopt the proposal	Submitted to the board of directors; all present directors agree to adopt the proposal	
	3. The proposal of adjustment to remuneration of managers of FY2023.			
Aug. 7, 2024, The 3th session.of the 7th meeting	<ul> <li>1.Proposed the proposal of director (excluding independent directors) individual remuneration distribution and payment proposal of FY2023.</li> <li>2.Proposed the proposal of the distribution of employees' compensation for managers of FY2023.</li> </ul>	All members of the committee agree to adopt the proposal	Submitted to the board of directors; all present directors agree to adopt the proposal	
Dec. 11, 2024, The 3th session.of the 8th meeting	1.The proposal for year-end bonus distribution for managers of FY2023.	All members of the committee agree to adopt the proposal	Submitted to the board of directors; all present directors agree to adopt the proposal	

#### (4)Regular review of remuneration

The Company's Remuneration Committee is responsible for evaluating the remuneration policy and system for the directors and managers of the Company from a professional and unbiased perspective. It holds at least two meetings every year, convenes whenever necessary, and makes recommendations to the Board of Directors as a reference for decision-making.

#### A.Responsibilities of the Remuneration Committee

- (a)Reviewing the Company's remuneration policy regularly and giving revision suggestions.
- (b)Formulating and regularly reviewing the performance and remuneration policies, systems, standards and structures for the Company's directors and managers.
- (c)Regularly reviewing the remuneration of the Company's directors and managers.
- B.The Remuneration Committee shall fulfill its responsibilities in accordance with the following standards:
  - (a) Salary management shall adhere to the Company's remuneration philosophy.

- (b) The performance evaluation and remuneration for the directors and managers shall use the general pay level of the industry as a reference and take into account the rationality of the correlation between individual performance and the Company's operating performance and future risks.
- (c)In pursuit of remuneration, directors and managers shall not be led to engage in actions that are beyond RH's risk appetite.
- (d)The proportion of the directors and senior managers' short-term performance bonuses and the time of paying part of the variable remuneration shall be determined by considering the industry characteristics and the nature of the Company's business.
- (e)The members of the Committee shall not participate in discussions and votes regarding the determination of their own remuneration.
- (V)Implementation of Sustainable Development, and Differences with Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and Reasons:

	Implementation status					Deviations	
Item	Yes	No		Summa	ry description	from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons	
I.Has the Company established a governance framework for promoting sustainable development, and established an exclusively (or concurrently) dedicated unit to be in charge of promoting sustainable development? Has the board of directors authorized senior management to handle related matters under the supervision of the board?	<b>&gt;</b>		Development Social Respon chairman convauthority and I handling of the from the Comp Directors regularly out the disustainability I has been releadirectors for a As of August December 11, of corporate Sustainable de Sustainable Delimpleme Continue execution Each uni	Best-Practice Principles" vened the Sustainal responsible unit to e economic, environgany's operating ad larly, emphasis on lata collection and report". The preparts sed in 2022, and it proval.  7, 2024, approved to 2024, report to both ustainable development goals, evelopment Goals: and thuman rights due to implement the m.  t will begin to actustions in the control of the cont	a revision of the "Sustainable ciples" (originally named "Corporate") on March 21, 2022, to authorize the ole Development Committee as the promote sustainable development. The onmental, and social issues generated ctivities is reported to the Board of sustainable development of enterprises compilation plan of the "ESG" ration of an "ESG sustainability report" has been submitted to the board of the Sustainability Report, and as of and of directors on the implementation ment in 2023 and explain future  the diligence in 2025.  annual training plan and start  al inventory and record greenhouse by 1 to Category 3 on a quarterly basis	None.	
II.Does the company conduct risk assessments of environmental, social and corporate governance (ESG) issues related to the company's operations in accordance with the materiality principle, and formulate relevant risk management policies or strategies?	<b>✓</b>		The Company to assess and risks already t with risk mai and assessmen policies or stra	None.			

		Deviations				
Item	Yes	No	Implementation status  Summary description			from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons
				items		
				Cannot effectively save energy and resources	Factory and office with staged replacement of high-efficiency LED energy-saving lighting fixtures, and promote paperless operation.     Faucets use sensor faucets in order to reduce water outlet volume and to reduce water consumption.     Increase equipment utilization rate and periodic maintenance, inspect electrical quality to reduce unnecessary waste.	
			Environm ental risk	Climate change - Change in client behavior Demand for environmentall y friendly and recyclable materials	reduce unnecessary waste.  Establish green interior finishing materials database.  1. Actively purchase interior building materials database in order to obtain eco-friendly, modular and competitive prices, and provide such information to customers for use during the design stage.  Improve understanding about circularity.  1. Recommend that customers use more green and reusable recycled materials in the interior structure.  2. Improve subcontractor implementation and understanding of global green trading trends.	
				Increase of waste disposal volume	1. Factory sites in both Taiwan and China have established and implemented waste management strategies in order to reduce environmental impact. We classify wastes into domestic waste and resource recycling and reuse waste, general industrial waste, and harmful industrial waste according to the impact of the waste on the environment.  2. Establish waste disposal total volume plan annually, and under the control of the total waste volume, implement recycling and reusing as much	

		Implementation status				
Item	Yes	No	Summary description			from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons
			Social	Occupational disaster	as possible.  3. Ensure the legal disposal of waste. Contract waste disposal to licensed contractors.  1. Enforce the occupational safety management system and risk management of safety hazards.  2. The Company has established the Safe Production Committee chaired by the top managerial officer of the plant. The results of safe production initiatives are reviewed and improvements made on a quarterly basis.  3. The Company has established shop-floor SOPs, including: Human-Factor Hazard Prevention, Overwork and Stress Management Plan, and Occupational Health and Safety Work Rules. These are complemented by training on machine tools, process improvements, and the supply of personal protective equipment to ensure effective	
			risks	Labor shortage risk	control of hazards.  1. Reduce turnover rates by improving employee benefits and refining the talent incentive mechanism.  2. Enhance industry-academia collaboration in order to apply knowledge and skills learned at work, and to cultivate young talent  3. Implement corporate's comprehensive human resource quality and quantity inspection, and establish short/medium/long term human resource plans accordingly  4. Understand the local wage standard for each job type annually, and use it as an important reference basis for annual salary adjustments in order to ensure that employees are satisfied with their salary and benefits in principle.	

			Implementation status				
Item	Yes	No		Summary description			
			Corporate governanc e risks	Shrinking demand in the consumer market	1. The Company continues to expand into the decoration and renovation market for high-end hotels, commercial spaces, department stores, high-end residential homes, and retirement villages. We are also continuing to globalize our business. In addition to Taiwan, the Company has established business in China, Hong Kong, Macau, the Asia-Pacific region, Europe, and North America to reduce the economic impact of individual industries, regions, or client types. 2. The rise of e-commerce may bring about a reduction in the number of brick-and-mortar stores. However, boutique brands have also adjusted their strategies to expand into new sectors, including catering, art and cultural collaboration to luxury resorts. Their brand spirit can therefore still be conveyed through digital interactions and immersive experiences that help to re-establish their image and cultural value in consumers' minds. Hybrid development such as boutique retail stores, branded art galleries and restaurants may result in the expansion of store floor areas. The Company's many years of experience with the fitting out of boutique stores, resorts, and museums may just happen to be aligned with the current trend in the market.  1. Implement information security	Reasons	
				Information Security	event reporting and information security education and training for employees in order to increase employee awareness about information security comprehensively.  2. Implement third party inspection to enhance		

		Implementation status		
Item	Yes	No	Summary description	from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons
			information security operations.  Every year, the Company retains a professional accounting firm to perform an information department audit.  3. Perform disaster recovery drills periodically.	
III.Environmental Issues  (I)Has the Company set an environmental management system designed to industry characteristics?  (II)Does the Company endeavor to use energy more efficiently and to use renewable materials with low environmental impact?  (III)Has the Company evaluated the potential risks and opportunities posed by climate change for its business now and in the future and adopted relevant measures to address them?	*		(I)Our factories were ISO 14001:2015 Environmental Management System-certified (with a certificate valid until 2026) in 2020 and have obtained third-party verification on a continuous basis to provide the organization with environmental protection knowledge, tools and techniques to manage environmental risks.  (II)RH actively promotes various energy reduction measures, selects equipment with high energy efficiency and energy-saving design, reduces corporate and product energy consumption, and expands the use of renewable energy to optimize energy efficiency. In 2024, Rich Honour Fabricating Co., Ltd. replaced an air-cooled chiller through an energy-saving project and adopted a Hitachi variable frequency air-cooled chiller. As of the replacement date of 5/22, the equipment operates 157 days a year, 8 hours a day. The old chiller consumes 56,268.8kWh of electricity, and the new chiller consumes 27,004kWh of electricity, with an energy saving of 29,264.8kWh, saving 105.35GJ, and reducing carbon dioxide emissions by 14.46 metric tons. The short-term goal (2025-2030) is to reduce greenhouse gas emissions in Scope 1 + Scope 2 by 15% in 2030. The increasing use of renewable energy is a globally shared understanding. RH is committed to enhancing the efficiency of resource utilization and planning the acquisition of renewable energy. Through our internal cross-departmental energy-saving team, we establish energy-saving performance indicators and actionable energy-saving solutions, we can effectively reduce energy consumption by verifying the performance of energy-saving plans. For example, we promote the use of environmentally friendly materials, recycle waste materials, and use eco-friendly photocopy paper to minimize our environmental impact In the future, we will further plan and install renewable energy power generation equipment, purchase green electricity, etc. to improve the efficiency of renewable energy use year by year.  (III)RH pays attention to the impact of climate change on the operating activities at an	None.

				Implementation	on status		Deviations from the
Item	Yes	No		Summary description			
(IV)Did the company collect data for the past two years on greenhouse gas emissions, volume of water consumption, and the total weight of waste, and establish policies for greenhouse gas reduction, reduction of water consumption, or management of other wastes?	<b>&gt;</b>		The Comoportuni "Climate-this annua" (IV) Greenhou Since 202 gas (GHG addition, among er reduction conservir from Ma and veriff on a quantatatus, an are discle Climate-Water Re The water utility an purposes we active employed 202 202 202 202 202 202 202 202 202 20	es should have.  Apamy's assessmenties and its resport.  Related Information and report.  Isse Gas Emissions 23, the company has 23, the company has 23, the company has 24, the conficulty of the production of the production schedule and terly basis. The rest of reduction policies of the annex of the production policies of the annex of the annex of the production policies of the production policies of the annex of the production policies of the production pol	nt of climate classe measures are son of Publicly: as independently Scope 1 and Scope of the second anabits like turning incitity, and reusing many has reported progress to the sults of our GHC es, as well as our of this annual report of Publicly Lient: pany is supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.  In a supplied laily operational experience increasing scar conservation away company.	tion and carbon g off unused lights, g waste paper. Starting ted its GHG inventory e Board of Directors G inventory, assurance r GHG emissions data, cort under "sted Companies".  by the municipal water and domestic city of water resources, areness among all  Water withdrawal (ML)  22.193  21.326  21.468  y. The main types of wood and packaging t sludge, used led activated carbon. Sources and recycled redous waste is sent to be implemented the ISO a strictly comply with ure that all waste	None.
				es before being har	Region Rich Honor	262.89	
			2024	Hazardous industrial waste	Ltd. and RH Furniture Co	Q 15.64	

	In all and a state of					Deviations		
	Implementation status					from the		
							Sustainable	
							Development Best Practice	
Item							Principles for	
nem	Yes	No		Summar	y description		TWSE/TPEx	
					-		Listed	
							Companies	
							and the Reasons	
				General industrial	Ltd		Reasons	
				waste	2.0	250.28		
			2023	Hazardous				
				industrial waste		10.35		
				General industrial		326.44		
			2022	waste		320.11		
				Hazardous industrial waste		9.83		
			Note 1	Rich Honour Fa	hriesting Co	I +d 2022		
					•			
				price is calculate	•			
				data, so it is esti				
			_	es will begin to c				
			_	nent quantity ma	nagement on a	abandoned		
			propert					
				ve data has been certi	• •	•		
			agency, (	Great International C	Certification Co., I	Ltd. since 2023.		
IV.Social Issues								
(I)Has the company formulated relevant	✓					mployees, we have		
management policies and procedures in						lbook," and relevant		
accordance with relevant laws and regulations			management procedures in accordance with labor laws and					
and international human rights conventions?			regulations and the International Bill of Human Rights.					
			_	any's concrete meast		-		
			include add	opting flextime, prov	iding 1.5-hour lu	nch break for the		
				_		mplementing a leave		
			system, en	couraging the emplo	yees to value thei	r work-life balance,		
			etc.					
(II)Has the Company established and	✓			alary-related procedu		-	None.	
implemented reasonable employee welfare			performano	ce evaluation, and re	gulations for emp	loyee benefits in		
measures (include salary/compensation, leave,			place and e	establish clear remun	eration and rewar	d/punishment		
and other benefits), and are business			systems. T	he performance of or	ur employees is e	valuated periodically		
performance or results appropriately reflected			and the Co	mpany's business pe	rformance or resu	alts are reflected in		
in employee salary/compensation?			the remune	eration for the employ	yees in an approp	riate manner. The		
			Company's	Remuneration Com	nmittee has also b	een set up to		
			regularly re	eview the reasonable	eness of the remur	neration.		
			The "Artic	les of Incorporation"	'specify that if th	ere is a profit, no		
			less than 30	% of the profit shall	be set aside as rer	nuneration to		
			employees	. In addition to cash	gifts for three ma	in festivals, grants		
			are offered	on an irregular basis	s, if deemed appro	opriate. For		
			example, a	fter the occurrence o	of COVID-19, we	have provided		
			grants, in a	ddition to supplies for	or pandemic prev	ention, for all		
				to allow them to cor				
				re, with the aim of m				
				fits to them, we crea	-	-		
			trust in 202		- •	•		
				e employees account	for about 48.38%	on average; female		
				s account for about 2				
			pay for equ	al work and offering	g equal promotion	opportunities.		

	Implementation status					
Item	Yes	No	Summary description	from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons		
(III)Does the Company provide employees with a safe and healthy working environment, and implement regular safety and health education for employees?			(III)The company has fully implemented the ISO 45001 Occupational Health and Safety Management System across all factory operations. For each project, we establish an occupational health and safety management plan to ensure effective safety management during construction. We have also formulated a Labor Safety and Health Code of Conduct. Currently, we have 75 qualified personnel certified as construction industry occupational safety supervisors. Regularly scheduled statutory safety and health refresher courses are provided. Based on the code of conduct and the scale of each site, we carry out risk assessments and safety management for each project site.  In addition, the company conducts regular employee health checkups and, in accordance with legal requirements, has established an employee welfare committee. We also arrange for an occupational health nurse to be on-site monthly to provide consultations on health-related matters, ensuring the safety and physical and mental well-being of our employees.  As of 2024, the company have no fire accidents and employee fatal injuries.    Vork accidents   Type of work accidents   Type of care of COVID-19.			
(IV)Has the Company established effective career development training programs for employees?	<b>&gt;</b>		(IV)The company has developed a comprehensive training system aligned with our corporate vision. This system begins with onboarding programs that help new employees quickly understand company policies and culture. As employees progress in their careers, we provide targeted training based on their roles and levels, focusing on professional skills, general knowledge, and managerial capabilities.  We implement on-the-job training (OJT) and offer internal training courses, including general core competencies and specialized professional programs, to strengthen job-related expertise. Based on specific job requirements and professional skill needs, employees are also encouraged to attend external training programs provided by accredited institutions to gain broader industry knowledge.  In addition, we promote employee growth through job rotation, technical exchanges with overseas subsidiaries, and international assignments, which offer valuable opportunities to enhance both the depth and breadth of their experience.  Training Dections  Plan  New Objective: Understand the basic company employee regulations, including company introduction, orientatio personnel regulations, occupational safety n:  promotion, sexual harassment prevention, welfare policies, information security promotion, etc., to promote the early stabilization of new employees.	None.		

	Implementation status			Deviations
Item	Yes	No	Summary description	from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons
(V)Does the company comply with the relevant laws and international standards with regards to customer health and safety, customer privacy, and marketing and labeling of products and services, and implement consumer protection and grievance policies?	<b>\</b>		Target audience: New employees. 45 people will be trained in 2024.  Occupational supervisors, Class B labor safety technicians, maintain the validity of certificates for certificate holders, and implement occupational safety and health operations; qualified persons will be issued subsidies according to the Technical Certificate Subsidy Regulations.  Target audience: Engineers and occupational safety managers. 88 people will be trained in 2024.  Greenhou Objective: To cultivate seed members for greenhouse se Gas gas inventory operations.  Inventory Target audience: Representatives from various departments.  17 people will be trained in 2024.  Sustainab Objective: Development trend of sustainability reporting, IFRS sustainability. Report Target audience: Representatives from various departments.  22 people will be trained in 2024.  (V)Our company has established and implemented comprehensive procedures for the management, preservation, and confidentiality or trade secrets and transaction security. These procedures are reviewed periodically to ensure their effectiveness. On their first day of employment, new hires receive pre-employment training designed to raise awareness and strengthen understanding of trade secret protection and personal data privacy. During employment confidentiality reminders are periodically announced to reinforce compliance. Employees are strictly prohibited from disclosing any trade secrets, trademarks, patents, copyrights, or other intellectual property learned through their duties to any third parties.  We have also set up an independent whistleblowing channel and follow-up investigation procedures. Irregular audits and spot check of employee conduct are conducted to ensure compliance. In 2024 there were no recorded incidents of company trade secrets of customer information being leaked or lost.  Regarding customer health and safety, the company has developed and environmental protection, construction safety, indoor air quality management, accessibility and ergonomic design, emergency an	
(VI)Has the company formulated supplier management policies requiring suppliers to comply with relevant regulations on issues such as environmental protection, occupational safety and health, or labor rights, and what is the status of their implementation?	<b>✓</b>		or email to help protect and uphold their rights.  (VI)We have the "Supplier Management Procedures" and "The Suppliers of ESG Devlopment Measures" in place. New suppliers are required to sign a "Supplier Social Responsibility Commitment" (2024 revised Supplier Code of Conduct and Supplier Commitment, signed by 96 companies) and comply with regulations related to environmental protection, occupational safety and health, labor rights, and other issues. Contractors must sign a "Guidelines for Contractors" Occupational Safety and	None.

Item		Implementation status			
		No	Summary description	from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons	
			Health Management at Construction Sites" to ensure the safety of our employees and the contractors.		
V.Does the company refer to international reporting standards or guidelines when preparing its sustainability report and other reports disclosing non-financial information? Does the company obtain third party assurance or certification for the reports above?		<b>√</b>	We released our sustainability report since 2022. The report based on the Common Criteria published by the Global Reporting Initiative (GRI) and it was verified by GREAT International Certification Co., Ltd. to comply with the AA1000 Assurance Standard Type 1 Moderate Assurance and the GRI Standards, and was published in the Sustainable Development section of the Company's website.		

VI.If the Company has adopted its own sustainable development best practice principles based on the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies, please describe any deviation from the principles in the Company's operations: None.

# Climate-Related Information of Publicly Listed Companies

1. Climate-related implementation

	Item			Implementation	on									
I.	Describe the oversight and governance of the Board and the management on climate-related risks and opportunities.	I.	Directors and Board of Director climate risk	nd opportunity governance status is Audit Committee along with the and ctors supervises implementation outcomes k and opportunity governance, and a assessment and handling.	nual sustainable	development status, and the ident acts as the chairperson								
II.	Describe how the climate risks and	II.		edium-/Long-term Climate Risk and										
	opportunities identified affect the business, strategy and finance (short-term,		No.	Climate Change Risk Topic Increase greenhouse gas emission	Risk level	Time scope Short-term,								
	medium-term, long-term) of the Company.		R1	pricing	High	Medium-term								
			R2	Strengthen emissions reporting obligation	Medium	Short-term								
			R3	Requirements of existing products and services and supervision	Medium	Short-term								
			R4	Use low carbon products to replace currently existing products and services	Medium	Medium-term, Long-term								
			R5	Low carbon technology transformation cost	Medium	Short-term, Medium-term								
			R6	Customer behavior change	Medium	Short-term, Medium-term								
			-	R7	Extreme change in rainfall (precipitation) pattern change and climate pattern	High	Medium-term, Long-term							
													R8	Increase of severity of extreme weather events of typhoon and flood
			R9	Raw material cost increase	High	Short-term, Medium-term, Long-term								
				R10	Increase of average temperature	Medium	Medium-term, Long-term							
			R11	Seal level rise	Medium	Medium-term, Long-term								
			O1	Reduce water consumption	LOW	Short-term, Medium-term, Long-term								
			O2	More Efficient Supply Chain	Medium	Medium-term, Long-term								

VII.Other important information to facilitate better understanding of the company's promotion of sustainable development: Information on the Company's actual operations is disclosed on the Sustainable Development section of the Company's website and the Market Observation Post System.

	Item			Implementation	on		
			O3	Recycle	Medium	Medium-term, Long-term	
		-	O4	The Promotion of Ultra-Low Energy Building	Medium	Medium-term, Long-term	
		-	O5	More Efficient Transportation	Medium	Short-term, Medium-term, Long-term	
			O6	Adoption of Low Carbon Energy	Medium	Medium-term, Long-term	
			O7	Adoption of incentive policies	Medium	Medium-term, Long-term	
		_	O8	Adoption of new technologies	Medium	Medium-term, Long-term	
			O9	Join the Carbon emission trading	Medium	Medium-term, Long-term	
			O10	Transition to Distributed Energy Resources	LOW	Medium-term, Long-term	
			Note: Short-term han 10 years	refers to 1-5 years; Medium-term re	efers to 5-10 yea	rs; Long-term refers t	o more
			•	s operations may be accompanied by	the risks of ext	reme climate events,	such as
III.	Describe the impact of extreme climate			res, droughts, typhoons, floods, and			
	events and transition actions on finance.		-	rectly cause the failure or abnormali	-		
			-	ry, limited production capacity, and e Group's operations. The Compar		-	-
			=	ns and established emergency respo	-		
				diate threats. The group has carrie			
				er insurance based on the char			
			Additionally,	our facilities have adopted the	e third-party	certified ISO 1400	1:2015
			Environmental	Management System.We conduct	monthly mainter	nance of drainage fac	cilities,
			including water	r pump systems, to ensure functiona	lity. As a result,	the potential impact of	of such
				l operations has been significantly re	-		
13.7	Describe how the processes for identifying	IV.		established the Risk Management I			
IV.	Describe how the processes for identifying, assessing, and managing climate risks are		•	for identifying, assessing, and mana			
	integrated into the overall risk management		-	s: risk identification, risk analysis, rise echanisms according to these princi		=	_
	system.			ch element. With the Board of Direct		-	
				he Company may take into account	_	-	
			•	s, and operational activities, and			
			promotion and	execution unit to report risk manage	ment operations	to the Board of Direc	tors.
		V.	Establish basel	line and 2°C scenarios to identify a	and analyze shor	rt-, medium-, and lon	ig-term
V.	If scenario analysis is used to assess			risks and opportunities across the	1 2 1		
	resilience against climate change risks, it is necessary to describe the scenario,		-	For transition risks, the baseline a			
	parameters, assumptions, analysis factors		C	ntal Panel on Climate Change (IP conducted for both immediate physic	<i>'</i>		A risk
	used and the key financial impacts.			rise in average temperatures has			n and.
	, ,			nigher operational costs. Assuming e			
				electricity expenses will increase by	• •	•	
			anticipation of	the government's future implementa	ation of carbon	fees, and based on a g	general
				per metric ton of emissions, the con			
				ased on 2024 emission levels. Over	-	riod of five years, this	would
371	If a transition plan for managing	171		litional cost of approximately NT\$ 6		noted to many d	hog - C
V 1.	If a transition plan for managing climate-related risks is in place, the plan	VI.		has formulated a low-carbon plan the y and biomass energy to increase the	-		
	content shall be explained, and the		•	grade automation across all produc		••	
1	indicators and targets for identifying and		-	on, high-performance, environme		•	
	managing physical risks and transition risks		•	neet our energy-saving goals. Startin		•	
	shall be described.			d-party verification.	1	-	
VII.	If internal carbon pricing is used as a	VII.		is currently in the planning stage		•	
	planning tool, it is necessary to explain the		regulations. W	7ith the European Union's impler	mentation of ca	arbon tariffs and Ta	iwan's

Item	Implementation
price establishment basis.  VIII. If climate-related targets have been set up	scheduled carbon fee collection starting in 2025, these measures aim to effectively curt excessive greenhouse gas emissions. Based on the Group's total Scope 1 and Scope 2 greenhouse gas emissions of 400 metric tons in 2024, and assuming a carbon fee of NT\$300 per ton, operational costs are projected to increase by NT\$ 600,000 over the next five years. A present, the company is not classified as a high carbon-emitting industry, so the overall impact on operations is expected to be minimal. In addition to ongoing comprehensive greenhouse gas inventory efforts, we are also evaluating the purchase of green electricity and bioenergy as par of our strategy. Furthermore, we are setting carbon reduction targets with the goal of achieving net-zero emissions by 2050.  VIII. Compared to the 2023 base year:
it is necessary to describe the activities covered, the scope of greenhouse gas emissions, planned schedule, annual achievement progress, and so on. If carbo offsets or renewable energy certificates (RECs) are used to achieve the targets, it necessary to explain the source and quantity of the carbon offsets or the quantity of the RECs.	Emissions Reduction Target  Scope 1 + Scope 2 greenhouse gas emission reduction by eco-friendly labels through green  15% in 2030  Scope 1 + Scope 2 greenhouse Purchase infrastructure equipment with gas emission reduction by eco-friendly labels through green  Scope 1 + Scope 2 greenhouse Replace all refrigeration and air gas emission reduction by conditioning systems with those with
IX. Greenhouse gas inventory and assurance status, as well as reduction targets, strategies, and concrete action plans (indicated in 1-1 and 1-2 separately).	Please Refer to (1) The Company's greenhouse gas inventory and assurance status in the mos recent two years and (2) Greenhouse gas reduction targets, strategies, and concrete action plans.

# (1) The Company's greenhouse gas inventory and assurance status in the most recent two years

Basic information by the Company Profile: Companies with capital of less than NT\$5	The following disclosures are mandated by the Sustainable Development Roadmap for TWSE/TPEx-listed Companies: Inventory of the parent company's emissions in 2026 and
billion	consolidated financial statements in 2027. (The inventory information has been disclosure since 2023)

# A · Greenhouse gas inventory information

Region	Category	2024	2023
Taipei	Scope 1 (tons CO <sub>2</sub> e)	96.09	107.77
Headquarters	Scope 2 (tons CO <sub>2</sub> e)	306.34	304.50
	Scope 1+Scope 2 (tons CO <sub>2</sub> e)	402.43	412.27
	Scope 1 Scope 2 (tons CO <sub>2</sub> e/ in NT\$ million revenue)	0.079	0.089
Rich Honour	Scope 1 (tons CO <sub>2</sub> e)	19.23	13.08
Fabricating Co., Ltd.	Scope 2 (tons CO <sub>2</sub> e)	93.70	107.45
	Scope 1+Scope 2 (tons CO <sub>2</sub> e)	112.93	120.53
	Scope 1 Scope 2 (tons CO <sub>2</sub> e/ in NT\$ million revenue)	0.022	0.026
RH International Designs Co., Ltd.	Scope 1 (tons CO <sub>2</sub> e)	12.60	13.58
Designs Co., Ltd.	Scope 2 (tons CO <sub>2</sub> e)	18.08	13.66
	Scope 1+Scope 2 (tons CO <sub>2</sub> e)	30.68	27.24
	Scope 1 Scope 2 (tons CO <sub>2</sub> e/ in NT\$ million revenue)	0.006	0.006
RHQ Furniture Co., Ltd.	Scope 1 (tons CO <sub>2</sub> e)	38.71	14.83
Co., Lia.	Scope 2 (tons CO <sub>2</sub> e)	663.71	625.19
	Scope 1+Scope 2 (tons CO <sub>2</sub> e)	702.42	640.02
	Scope 1 Scope 2 (tons CO <sub>2</sub> e/ in NT\$ million revenue)	0.138	0.138

Note: According to the Greenhouse Gas Emissions Factor Management Table Version 6.0.4 announced by the Environmental Protection Administration, R.O.C., the diesel emission factor is 2.6060kgCO<sub>2</sub>/*L*, gasoline emission factor is 2.2631kgCO<sub>2</sub>/*L*, gas emission factor is 1.7529kgCO<sub>2</sub>/*L*. The 2022 electricity emission factor is 0.495kgCO<sub>2</sub>/kWh; the 2023 electricity emissions factor is 0.494kgCO<sub>2</sub>/kWh; and the 2024 electricity emissions factor refer to 2023.

In 2024, the Taipei headquarters initiated a Scope 3 greenhouse gas (GHG) inventory emissions from business travel – Overseas business travel. In 2025, the company will promote the simultaneous. 2024 implementation of Scope 3 GHG inventories in head office:

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# B · Greenhouse gas assurance information

Specify the greenhouse gas reduction base year and its data, reduction targets, strategies, and concrete action plans, and the achievement of the reduction targets.

No external verification has been obtained. Complete verification information will be disclosed in the sustainability report.

# (2) Greenhouse gas reduction targets, strategies, and concrete action plans

Specify the greenhouse gas reduction base year and its data, reduction targets, strategies, and concrete action plans, and the achievement of the reduction targets.

The third-party verification agency should be commissioned to conduct verification of Scope 1 to 2 of greenhouse gas emissions, water consumption and waste generation from 2022. The annual environmental data disclosure will include at least two years of energy use, greenhouse gas emissions, water resources and

waste, and relevant information will be published on the company website and public information observation station.

Item	The base yesr of Emissions Reduction and Data	Emissions Reduction Targets	Strategic Actions and Specific Action Plan	Achievement of reduction Targets
Greenhouse gas emissions	2024 (Scope 1, 2) Group Total: 1,248.46 tons	15% reduction in Scope 1 + Scope 2 greenhouse gas emissions by 2030 30% reduction in Scope 1 + Scope 2 greenhouse gas emissions by 2040 Net-zero emissions by 2050	<ol> <li>Through green procurement, purchase infrastructure equipment equipped with eco-friendly labels</li> <li>Replace all refrigeration and air conditioning systems with those with Level 1 energy efficiency</li> <li>Generate electricity with solar power and purchase renewable energy certificates</li> </ol>	Efforts to reduce emissions are being actively pursued. The company is promoting energy and water conservation among employees, strengthening
Energy Management (Electricity consumption)	2024 Group Total: 2,189,935 GJ		Replacement of LED lighting fixtures     Used inverter air conditioning	energy-saving initiatives in the plant, and planning to implement an internal
Water resource	2024 Water withdrawal total: 22.193 ML	Continuously review energy		
Industrial waste	2024 (Hazardous and General industrial waste) group total: 278.53 tons	management, save energy and reduce emissions by 1% compared to the previous year.	<ol> <li>Board leftover materials Recycled into biofuel</li> <li>Waste woods Recycled</li> <li>Hazardous industrial waste recycling by dedicated personnel and factories</li> </ol>	baseline carbon emissions data. Additionally, waste management strategies are being effectively executed to minimize environmental impact.

# (VI)Ethical Corporate Management – Implementation Status and Deviations from the Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons

			Deviations from the Ethical Corporate	
Evaluation item		No	Summary description	Management Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons
I.Establishment of ethical corporate management				
policies and programs (I)Does the company have an ethical corporate management policy approved by its Board of Directors, and bylaws and publicly available documents addressing its corporate conduct and ethics policy and measures, and commitment regarding implementation of such policy from the Board of Directors and			(I)RH has formulated the "Integrity Management Code,"  "Procedures for Ethical Management and Guidelines for Conduct," "Codes of Ethical Conduct" and other regulations to ensure integrity in all the Company's business activities. The Board of Directors and senior management also promise to actively implement the integrity management policies.	None.
the top management team?  (II)Whether the company has established an assessment mechanism for the risk of unethical conduct; regularly analyzes and evaluates, within a business context, the business activities with a higher risk of unethical conduct; has formulated a program to prevent unethical conduct with a scope no less than the activities prescribed in Article 7, paragraph 2 of the Ethical Corporate Management Best Practice Principles for TWSE/TPE Listed Companies?			(II)RH has clearly stated in the "Procedures for Ethical Management and Guidelines for Conduct" that the risks of unethical conduct within the business scope shall be analyzed and assessed on a regular basis and that a policy for preventing such conduct shall be formulated accordingly and incorporate the prevention measures specified in Article 7, Paragraph 2 of the "Ethical Corporate Management Best-Practice Principles for TWSE/GTSM Listed Companies."	None.
(III)Does the company clearly set out the operating procedures, behavior guidelines, and punishment and appeal system for violations in the unethical conduct prevention program, implement it, and regularly review and revise the plan?	<b>✓</b>		(III)We have formulated the "Procedures for Ethical Management and Guidelines for Conduct" and "Codes of Ethical Conduct," developed a policy to prevent unethical conduct, and specified operating procedures, guidelines, punishment and reporting systems for violations of the policy. The policy has been implemented thoroughly.	None.
II.Ethical Management Practice (I)Does the company assess the ethics records of those it has business relationships with and include ethical conduct related clauses in the business contracts?			(I)An evaluation mechanism for suppliers and contractors is in place. New suppliers are required to sign a "Manufacturer's statement" that explicitly includes an integrity clause.	None.
(II)Has the company set up a dedicated unit to promote ethical corporate management under the board of directors, and does it regularly (at least once a year) report to the board of directors on its ethical corporate management policy and program to prevent unethical conduct and monitor their implementation?			(II)To implement ethical management, RH has formulated the "Procedures for Ethical Management and Guidelines for Conduct" and designated the ethical management promotion team as the dedicated unit, which is subordinate to the Board of Directors and composed of the senior management, with the Managing Director acting as the convener. The operations of the team were reported 2024 implementation to the Board of Directors on March 12, 2025.	None.
(III)Has the company established policies to prevent conflict of interests, provided appropriate communication and complaint channels, and properly implemented such policies?			(III)We have clearly stipulated the policies and operating guidelines for preventing conflicts of interest of personnel at all levels in the relevant regulations such as "Procedures for Ethical Management and Guidelines for Conduct," "Codes of Ethical Conduct," and "Guidelines for Reporting and Processing Illegal, Immoral or Unethical Conducts" and provided appropriate reporting channels for thorough implementation.	None.

			Implementation status	Deviations from the Ethical Corporate	
Evaluation item		No	Summary description	Management Best Practice Principles for TWSE/TPEx Listed Companies and the Reasons	
(IV)Does the company have effective	$\checkmark$		(IV)RH's accounting system and internal control system are in	None.	
accounting and internal control systems in			good operation. In addition to engaging accountants to		
place to enforce ethical corporate			perform audits, the internal audit unit also conducts regular or		
management? Does the internal audit unit			random audits in accordance with related regulations.		
follow the results of unethical conduct risk					
assessments and devise audit plans to audit					
compliance with the systems to prevent					
unethical conduct or hire outside					
accountants to perform the audits?					
(V)Does the company provide internal and	✓		(V)Through onboard training, internal meetings, and education	None.	
external ethical corporate management			and training, we promote our ethical integrity management		
training programs on a regular basis?			philosophy and norms from time to time. There were a total of 253 trainees in 2024.		
I.Implementation of Complaint Procedures			233 trainees in 2024.		
(I)Has the company established specific	✓		(I)RH has clearly stipulated the relevant reward and reporting	None.	
whistle-blowing and reward procedures, set	•		systems in the "Guidelines for Reporting and Processing	TVOIC.	
up conveniently accessible whistle-blowing			Illegal, Immoral or Unethical Conducts" and established		
channels, and appointed appropriate			reporting channels and designated acceptance units according		
personnel specifically responsible for			to the identity of the whistleblowers.		
handling complaints received from			1.Whistleblowing Mailbox: IR@richhonour.com •		
whistle-blowers?			2. Whistleblowing Telephone: 02-25456015 •		
			3. Whistleblowing by Letter: Pls send to Audit Dept., 12F, No.75, Sec.4, Nanjing E. Road, Songshan District, Taipei, 105		
(II)Has the company established standard	$\checkmark$		(II)The Company has formulated the standard operating	None.	
operation procedures for investigating the			procedures for the investigation of reported matters in the		
complaints received, follow-up measures			"Guidelines for Reporting and Processing Illegal, Immoral or		
taken after investigation, and mechanisms			Unethical Conducts," and the reports received and subsequent		
ensuring such complaints are handled in a confidential manner?			investigations will be handled confidentially and carefully.		
(III)Has the company adopted proper measures	$\checkmark$		(III)RH keeps the identity of the whistleblowers and the reported	None.	
to protect whistle-blowers from retaliation			matters confidential and promises to protect the		
for filing complaints?			whistleblowers from being improperly treated due to whistle		
			blowing.		
7.Strengthening Information Disclosure					
(I)Does the company disclose its ethical	✓		(I)We have disclosed the "Integrity Management Code,"	None.	
corporate management policies and the			"Procedures for Ethical Management and Guidelines for		
results of their implementation on its website			Conduct" and "Codes of Ethical Conduct" on the Company's		
and the Market Observation Post System			website and designated personnel responsible for disclosing		
(MOPS)?			information related to the Company's financial position,		
			business performance, and corporate governance.  ement best practice principles based on the Ethical Corporate Mana		

V.If the company has adopted its own ethical corporate management best practice principles based on the Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies, please describe any deviations between the principles and their implementation: None.

(VII)Other Important Information Regarding Corporate Governance: Please visit the "Corporate Governance" section on the Company's website.

VI.Other important information to facilitate a better understanding of the status of operation of the company's ethical corporate management policies (e.g., the company's reviewing and amending of its ethical corporate management best practice principles): RH uses compliance with related laws as the basis for the Company's ethical management and operations, pays close attention to changes in regulatory development, and reviews internal regulations from time to time.

#### (VIII)Implementation of Internal Control System

# 1.Statement of Internal Control System

# Rich Honour International Designs Co., Ltd. Statement of Internal Control System

Date: March 12, 2025

Based on the findings of a self-assessment, Rich Honour International Designs Co., Ltd. (hereinafter "the Company") states the following pertaining to its internal control system during year 2024:

- I.The Company is fully aware that establishing, operating and maintaining an internal control system are the responsibilities of its Board of Directors and managers. The Company has established such a system with an aim to providing reasonable assurance for the achievement of the following objectives: The effectiveness and efficiency of business operation (including profitability, performance, and safe-guarding of company assets; the reliability, timeliness, transparency, and regulatory compliance of financial reporting and other related reports; and the compliance with applicable laws, regulations and rulings.
- II.An internal control system has inherent limitations. No matter how perfectly it is designed, an effective internal control system can provide only reasonable assurance of achieving the three above-mentioned objectives. Moreover, the effectiveness of the internal control system may be subject to changes of environment or circumstances. Nonetheless, the Company's internal control system comprises of self-monitoring mechanisms, and the Company immediately undertakes corrective measures once a deficiency is identified.
- III. The Company assesses the design and operating effectiveness of its internal control system in accordance with the criteria stated in the "Regulations Governing Establishment of Internal Control Systems by Public Companies" (hereinafter referred to as "the Regulations"). The criteria stipulated in the Regulations identify five essential elements of an internal control system based on managerial control process: 1) Control environment, 2) Risk assessment, 3) Control activities, 4) Information and communication, and 5) Monitoring activities. Each essential element further contains several items. Please see the Regulations for the aforementioned items.
- IV.The Company has evaluated the design and operating effectiveness of its internal control system according to the aforesaid criteria.
- V.Based on the results of the above mentioned assessment, the Company believes that, as of December 31, 2024, its internal control system, including its supervision and management of subsidiaries, was effective in design and operation and provided reasonable assurance of achievement of operational effectiveness and efficiency, reliability, timeliness, transparency of reporting, and compliance with applicable laws, regulations and rulings.
- VI.This Statement constitutes an integral part of the Annual Report for the current year and the Prospectus of the Company and will be made public. Any falsehood, concealment, or other illegality in the content made public will entail legal liability under Articles 20, 32, 171, and 174 in the Securities and Exchange Act.
- VII. This Statement has been approved by the Board of Directors in their meeting held on March 12, 2025, with none of the eight attending directors expressing dissenting opinions, and the remainder all affirming the contents of this Statement.

Rich Honour International Designs Co., Ltd.

Chairman: Hsiu Ching Wang

President: Hsin Li Yang

- 2. Companies which CPAs to professionally review the internal control system shall disclose the review report provided by the accountants: None.
- (IX)Major Resolutions of Shareholders' Meeting and Board of Directors' meetings During the Most Recent Year up to the Publication Date of the Annual Report
  - 1.Material resolutions from the 2024 Shareholders' Meeting and Implementation Status

Date of meeting	Major resolution	Implementation
May.30,2024	Recognized the 2023 Business     Report and Financial     Statements.	(1)According to the voting result, there were 55,999,551 approval votes, accounting for 99.74% of the attending shareholders' shares with voting rights and exceeding the statutory threshold. The proposal was passed as proposed.  (2)The proposal was published on the Market Observation Post System.
2023 Shareholders' Meeting	2. Approved the proposal for distribution of 2023 earnings.	(1)According to the voting result, there were 56,042,551 approval votes, accounting for 99.82% of the attending shareholders' shares with voting rights and exceeding the statutory threshold. The proposal was passed as proposed.  (2)A cash dividend of NTD 3.5 per share was paid; Ex-dividend date: July 17, 2024. Cash dividend payment date: July 26, 2024.

# 2.Important Resolutions of the Board of Directors

2.mportai	2.Important Resolutions of the Board of Directors									
Date of meeting	Major resolution									
2024/3/13	<ol> <li>1. Approved the employees' compensation and directors' remuneration distribution plan of FY2023.</li> <li>2. Approved the Company's annual business report and financial statements of FY2023.</li> <li>3. Approved the proposal of the surplus distribution plan of FY2023.</li> <li>4. Approved the issuance of "Statement of Internal Control System" of FY2023.</li> <li>5. Approved the proposal of the independence and suitability assessment of certified public accountants for financial reporting.</li> <li>6. Approved the proposal of appointment and remuneration of certified public accountants for financial reporting.</li> <li>7. Approved amendments to parts of provisions of the company's "Regulations for Organization of the Audit Committee" and "Regulations of Governing Procedure for Board of Directors Meetings".</li> <li>8. Approved the company's application for financing quota from financial institutions.</li> <li>9. Approved the proposal of changing the accounting officer.</li> <li>10. Approved the proposal of adjustment to remuneration of managers of FY2024.</li> </ol>									

Date of meeting	Major resolution
meeting	11. Approved the proposal of the time, address and content of the Company's general shareholders' meeting of FY2024, and started to accept written proposals from shareholders holding more than 1% of the shares issued.
2024/05/08	<ol> <li>Approved the draft of the consolidated financial statements and accountant's review report for the first quarter of FY2024.</li> <li>Approved the company's renewal for financing quota from financial institutions.</li> <li>Approved the proposal of the Company's loan to the subsidiary.</li> <li>Approved the proposal of the distribution of the Company's surplus distribution base date for distribution of cash dividends of FY2023.</li> </ol>
2024/08/07	<ol> <li>Approved the draft of the consolidated financial statements and accountant's review report for the second quarter of FY2024.</li> <li>Approved the Sustainability Report for the FY2023.</li> <li>Approved the Company's application for the line of credit from the financial institution.</li> <li>Approved "the Regulations for Gas Emission Inventory Registration and Inspection Management".</li> <li>Approved the form name of statement of internal control system.</li> <li>Approved the designative directors have presented the audit internal report and follow-up report.</li> <li>Approved the proposal of director (excluding independent directors) individual remuneration distribution and payment proposal of FY2023.</li> <li>Approved the proposal of the distribution of employees' compensation for managers of FY2023.</li> </ol>
2024/11/13	<ol> <li>Approved the draft of the consolidated financial statements and accountant's review report for the third quarter of FY2024.</li> <li>Approved the company and subsidiary's remuneration of non-assurance services from Deloitte &amp; Touche of FY2024.</li> <li>Approved the company subscribe to NT\$50 million of "Ordinary Corporate Bond A" issued by Nan Shan Life Insurance Company, Ltd. from E-Sun Commercial Bank, Ltd.</li> </ol>
2024/12/11	<ol> <li>Approved the annual operating and budget proposal of FY 2025.</li> <li>Approved the annual audit plan of FY 2025.</li> <li>Approved the revision of the company's "Articles of Association".</li> <li>Approved the revision of the "Code of Practice on Corporate Governance" of the Company.</li> <li>Approved amendments of provisions of the "Specifications related to Mutual Financial and Business activities with Related Parties" and repeal</li> </ol>
	"Regulations of Related Party Transactions Management" of the Company.  6. Approved the year-end bonus payment case for managers in 2024.
2025/03/12	<ol> <li>Approved the employees' compensation and directors' remuneration distribution plan of FY2024.</li> <li>Approved the Company's annual business report and financial statements of FY2024.</li> </ol>
	<ul><li>3. Approved the proposal of the surplus distribution plan of FY2024.</li><li>4. Approved the issuance of "Statement of Internal Control System" of</li></ul>

Date of meeting	Major resolution
	FY2024.
	5. Approved the proposal of the independence and suitability assessment of certified public accountants for financial reporting.
	6. Approved the proposal of appointment and remuneration of certified public accountants for financial reporting and non assurance service item.
	7. Approved the proposal of adjustment to remuneration of managers of FY2024.
	8. Approved the re-election of all Directors.
	9. The board of directors nominates a list of directors (including independent directors) and reviews the qualifications of independent directors.
	10. Approved the proposal of lifting the restrictions on non-competition for new directors and their representatives.
	11. Approved the proposal of the time, address and content of the Company's general shareholders' meeting of FY2025, and started to accept written proposals from shareholders holding more than 1% of the shares issued.

(X) In the most recent year and up to the date of publication of the annual report, the directors have different opinions on the important resolutions passed by the board of directors and have records or written statements, the main contents of which are: None.

# **III.Information on Attesting CPA Professional Fees**

Unit: NT\$ thousands

Accounting Firm	Name of CPA	Period Covered by CPA's Audit	Audit Fee	Non-audit Fee	Total	Remarks
Deloitte & Touche	Daphney Lyu	2024/01/01	4,400	669	5,069	-
	Steven Hsieh	2024/12/31	.,	009	2,009	

Please specify the services for which the non-audit fees were paid:

Travel costs for transfer pricing reports and sales tax report NT\$ 494 thousand and other paperwork NT\$ 175 thousand.

- (I)Directors have expressed opposition or qualified opinions that have been noted in the record or declared in writing in connection with the important resolutions passed by the Board of Directors in the latest year and up to the printing date of this Annual Report: None.
- (II)If the audit fee dropped year on year by more than 10%, specify the amount, percentage, and reason for the reduction: Not applicable.

# IV.Information on Replacement of CPA: Not Applicable.

V.Information on the Company's Chairman, President or Managements Having Served in a CPA's Accounting Firm or Its Affiliated Companies in the Most Recent Year: None.

# VI.Transfer & Pledge of Equity by Directors, Managerial Officers and Shareholders Holding More than 10% of the Company's Shares in the Most Recent Year and up to the Publication Date of this Annual Report.

(I)Changes in Shareholding of Directors , Managerial Officers , and Major Shareholders

**Unit: Shares** 

		20	)24	2025/3/31		
Job Title	Name	Shareholding increase (or decrease)	Pledged shareholding increase (or decrease)	Shareholding increase (or decrease)	Pledged shareholding increase (or decrease)	
Chairman	Hsiu Ching Wang	_	_	_	_	
Director	Hsin Li Yang	_	_	_	_	
Director	Ting Yu Yang	_	_	_	_	
Director	I Chen Wang	_		_	_	
Independent Director	Chih Wei Chen	_	_	_	_	
Independent Director	Wen Hung Lee	_	_	_	_	
Independent Director	Hui Ying Wu	_	_	_	_	
Independent Director	Hsiao Lei Wang	_	_	_	_	
Design President	Rax Chang	(24,000)	_	_	_	
Project Integration President	Sarah Liao	(18,000)	_	_	_	
R&D Vice President	Chris Lee	_	_	_	_	
Vice Design Director of Design Dept.	Maggie Yeh	_	_	_	_	
Retail Vice President	Chin	_	_	_	_	
Construction2 Assistant Manager	Melvin Kuo	_	1	_	_	
Construction3 Vice President of Engineering	Richard Lee		1	_	-	
Construction5 Assistant Manager	Ainge Li	_	Í	_	_	
CFO/Corporate, Accounting Supervisor and governance officer.	Diane Lo	_	_	_	_	

(II)Information on Equity Transfer: None. (III)Information on Equity Pledge: None.

# VII.Information on Top Ten Shareholders and Their Relationships

Mar. 30,2025; Unit: Shares; %

								5; Unit: Share	S , %	
Name	Shareholdi	ng	Shareholdir spouse and r childrer	ninor	Total shareho by nomine arrangeme	ee	entity or p relationshi other top 1 with which related p relationshi	ne name of the erson and their ip to any of the 0 shareholders the person is a party or has a ip of spouse or in the 2nd degree	Remarks	
	Shares	%	Shares	%	Shares	%	entity(or individual)	Relationship		
							Hsin Li Yang Ting Yu Yang	Spouse First-degree	-	
Hsiu Ching Wang	33,541,200	50.82	1.82   5,308,800   8.04   4,100,000   6.21   Yang   relative   The company main sharehold     3.04   33,541,200   50.82   -     -	The company's	-					
Hsin Li Yang	5,308,800	8.04	33,541,200	50.82	-	-	Ching Wang Ting Yu	Spouse First-degree	-	
RASPBERRY LIMITED Chairman: Luo,De-Chong Chong	5,279,000	8.00	-	-	-	-	Yang -	relative -	-	
E Felix Investment Co., Ltd., Chairman : Zhang,Hui-Chun	4,100,000	6.21	-	-	-	-	Hsiu Ching Wang	The main shareholder of the company is the person in charge	-	
BERGAMOT (HONGKONG) LIMITED Chairman: Liu,Fang-Rong	3,666,000	5.55	-	-	-	-	-	-	-	
Ting Yu Yang	1,800,000	2.73	-	-	-	-	Hsiu Ching Wang Hsin Li Yang	First-degree relative	-	
Wei Qiang Liao	440,000	0.67	-	-	-	-			-	
CTBC Bank Employee Stock Ownership Trust Account of Rich Honour International Designs Co., Ltd.	377,452	0.57	-	-	-	-	-	-	-	
Miao Zhen Chen	330,000	0.50	-	-	-	-	-	-	-	
Zi Quan Sun	296,000	0.45	-	-	-	-	-	-	-	

# VIII.Number of Shares in the Same Investee and Total Shareholding Ratio Held by the Company, its Directors, Supervisors and Managerial Officers, and Any Companies Controlled either Directly or Indirectly by the Company

Dec.,31,2024; Unit: 1,000 Shares; %

Investee enterprise		nt by the pany	Managerial Directly of Controlled E	the Directors, Officers and Indirectly Entities of the Inpany	Total inv	vestment
	Shares	%	Shares	%	Shares	%
Rich Honour Fabricating Co., Ltd.	Note 1	100	-	-	Note 1	100
Yuqiao Interior Designs Co., Ltd.	Note 1	100	-	-	Note 1	100
RHG INC.	10,000	100	-	-	10,000	100
Rich Honour Design & Consulting (Shanghai) Co., Ltd.	Note 1	100	-	-	Note 1	100
Giant Web Trading	Note 2	Note 2	-	-	Note 2	Note 2
RH International Designs Co., Ltd.	Note 1	100	-	-	Note 1	100
RHQ Furniture Co., Ltd.	Note 1	100	-	-	Note 1	100
RHY ASIA LIMITED	Note 1	100	-	-	Note 1	100
RHQ HOLDINGS LIMITED	Note 1	100	-	-	Note 1	100

Note 1: Limited company organization has no information on the number of shares  $\,{}^{\circ}$ 

Note 2: Giant Web Trading's liquidation was completed on November 14, 2024.

# **Chapter 3. Company Shares and Fund Raising**

# **I.Capital and Shares**

(I)Sources of Capital

1. Type of stock

Mar.,30,2025; Unit: Shares; %

Tyma of stools	Au	Domontro		
Type of stock	Outstanding shares	Unissued shares	Total	Remarks
Registered Common Shares	66,000,000	34,000,000	100,000,000	Listed Stock

# 2. Capital Formation

Unit: NTD1,000; 1,000Shares

Year/	Issue		horized al stock	Paid-in	capital	Remarks		
month	price (NT\$)	Shares	%	Shares	%	Source of capital	Capital paid in by assets other than cash	
2014.12	10	3,000	30,000	3,000	30,000	Establishment of capital NTD30,000	None	Note 1
2015.05	10	10,000	100,000	10,000	100,000	Capital Increase by Cash NTD70,000	None	Note 2
2018.12	10	100,000	1,000,000	52,000	520,000	RHG INC. converts and issues new shares NTD420,000	Share conversion	Note 3
2019.07	10	100,000	1,000,000	60,000	600,000	Capital Increase by Cash NTD80,000	None	Note 4
2020.09	10	100,000	1,000,000	66,000	660,000	Capital Increase by Cash NTD60,000	None	Note 5

Note 1: Dec.09,2014 No.10391042600issued by the Taipei city office of commerce.

Note 2: Jun.10,2015 No.10484472020 issued by the Taipei city office of commerce.

Note 3: Jan.10,2019 No. 10801004170 issued by the Ministry of Economic Affairs, R.O.C.

Note 4: Aug.06,2019 No. 10801101530 issued by the Ministry of Economic Affairs, R.O.C.

Note 5: Sep.09,2020 No. 10901170330 issued by the Ministry of Economic Affairs, R.O.C.

# 3.Information on Shelf Registration System: None.

(II)List of Major Shareholders: Name, holding amount and percentage of shareholders withholding percentage more than 5% or top-ten majority

Mar.,30,2025; Unit: Shares; %

Shares Major Shareholders	Number of shares held	Holding percentage
Hsiu Ching Wang	33,541,200	50.82
Hsin Li Yang	5,308,800	8.04
RASPBERRY LIMITED	5,279,000	7.99
E Felix Investment Co., Ltd.,	4,100,000	6.21
BERGAMOT (HONGKONG) LIMITED	3,666,000	5.55

Shares Major Shareholders	Number of shares held	Holding percentage
Ting Yu Yang	1,800,000	2.73
Wei Qiang Liao	440,000	0.67
CTBC Bank Employee Stock Ownership Trust Account of Rich Honour International Designs Co., Ltd.		0.57
Miao Zhen Chen	330,000	0.50
Zi Quan Sun	296,000	0.45

# (III)Dividend Policy and Implementation

# 1.Dividend Policy

Taking into account the overall environment and aligned with long-term financial plans for sustainable and stable business development, the Company's dividend policy is based on the current and future development plans, gives consideration to the investment environment, funding demands and domestic/foreign competition conditions, and takes into account the interests of shareholders and other factors. For each fiscal year, no less than 10% of the distributable earnings for the current fiscal year shall be allocated as dividends to shareholders. However, when the accumulated distributable earning is less than 10% of the paid-up capital, no dividends will be paid. Dividends and bonuses to shareholders may be paid in the form of shares or cash and the cash dividends shall not be less than 10% of the total dividends.

# 2.Distribution of dividend proposed in the current shareholders' meeting

The earnings distribution proposal in 2024 was approved by the Board of Directors on March 12 2025. The Company's opening accumulated undistributed earnings were NTD 379,324,199, the earning in 2024 was NTD 422,545,617 of which 10%, totaling NTD 42,254,562, were set aside as legal reserves; and the reversal of special reserve were set aside NTD 31,541,294. The accumulated distributable earnings were NTD 791,156,548.A resolution was made to distribute NTD 264,000,000 as dividends paid in cash NTD 4 per share. The above-mentioned dividend distribution proposal will be reported at the annual general meeting held on May 28, 2025.

(IV)Impact on Business Performance and EPS Due to Stock Dividend Distribution Proposed in the Current Shareholders' Meeting: Not applicable.

(V)Remuneration to employees and directors

1.Percentage and range of the remuneration for employees and directors stated in the Articles of Incorporation:

If RH makes a profit in a specific fiscal year, no less than 3% and no more than 3% of such profit shall be allocated as employee remuneration and director remuneration, respectively. However, if RH has any accumulated losses, the profit shall first be used to make up for such losses.

The employee remuneration referred to in the preceding paragraph may be paid in cash or stock and the employees of controlled or subordinate companies who meet certain requirements, set by the Board of Directors, are entitled to such remuneration.

The distribution of the employee remuneration and director remuneration is subject to a resolution adopted with the consent of a majority of all attending directors at a board meeting with more than two-thirds of board members present and shall be subsequently

reported at a shareholders' meeting.

The employees of controlled or subordinate companies who meet certain requirements are entitled to employee treasury stocks, employee stock options, subscription for new shares, restricted stock awards, and employee remuneration.

2. The basis of estimate of the remuneration for the employees and directors, the basis of calculation of the number of shares distributed as the remuneration to the employees, and the accounting treatment in case of any difference between the amount distributed and the estimate for the current period:

Any material difference between the amount of the remuneration to be distributed to the employees and directors, which is estimated according to the Articles of Incorporation, and the amount distributed as resolved by the Board of Directors after the close of a fiscal year is treated as an accounting estimate change and will be accounted for in the following year. Any change in the amount as of the date of the resolution adopted by the Board of Directors is treated as an accounting estimate change and will be accounted for in the year as resolved by the Board of Directors.

- 3. Distribution of remuneration approved by the Board of Directors
  - (1)Where the amount of the remuneration for the employees and directors distributed in cash or shares is different from the estimated amount in the year when the expenses are recognized, the difference, reason and treatment of such difference shall be disclosed:

As resolved by the Board of Directors on March 12, 2025. NTD 16,642,806 and NTD 2,880,000 were allocated as employee remuneration and director remuneration, respectively. The above amounts were distributed in cash and were not different from the Company's recorded estimates.

- (2)Percentage of employee remuneration paid in shares in the sum of the after-tax profit and total employee remuneration in the current period: None.
- 4. Reporting of information on remuneration distribution at the annual general meeting

The proposal for distribution of remuneration to directors and employees in 2024 was passed by a resolution adopted at the annual general meeting on March 12, 2025. According to the proposal, NTD 2,880,000 and NTD 16,642,806 were distributed as director remuneration and employee remuneration, respectively. The distribution of such remuneration will be reported at the annual general meeting for 2025.

5.Actual distribution of remuneration to employees and directors in the previous year (including the number of shares allocated, the sum of cash paid, and the price at which the shares were issued) and differences (if any) between the distributed amounts and the recognized amounts of remuneration for employees, directors and supervisors; such differences and the reason and treatment therefor shall be specified: None.

(IX)Buyback of Common Stock: None.

**II.Issuance of Corporate Bonds: None.** 

**III.Issuance of Preferred Shares: None.** 

IV.Global Depository Receipts (GDR): None.

**V.Issuance of Employee Warrants: None.** 

VI.Subscription of New Shares for Employee Restricted Stocks: None.

VII.Issuance of New Shares due to Acquisition of Shares of Another Company: None.

# VIII.Implementation of fund usage plan

There have been issues or private placements of securities that have not been completed as of the end of the quarter prior to the publication date of the annual report or there were issues or private placements of securities that were completed in the most recent three years and the planned benefits have not been shown:

The Company has had no securities issued with incomplete fund utilization plans and had no fund utilization plans completed within the most recent three years, with the planned benefits that have not been shown.

# **Chapter 4 Operating Overview**

#### **I.Business Activities**

# (I)Business Scope

### 1.Main areas of business operations

- (1)E801010 Interior Decoration
- (2)E801060 Interior Decoration
- (3)F105050 Wholesale of Furniture, Bedding Kitchen Utensils and Fixtures
- (4)F107010 Wholesale of Paints, Coating and Varnishes
- (5)F111090 Wholesale of Building Materials
- (6)F205040 Retail Sale of Furniture, Bedding Kitchen Utensils and Fixtures
- (7)F207010 Retail Sale of Paints, Coating and Varnishes
- (8)F211010 Retail Sale of Building Materials
- (9)F401010 International Trade
- (10)I401010 General Advertisement Service
- (11)I503010 Landscape and Interior Designing
- (12)ZZ99999 All business items that are not prohibited or restricted by law, except those that are subject to special approval

# 2. Operating proportion of main products

Unit: NTD1,000; %

,,	2024		2023	
Product item Year	Net operating revenue	Proportion (%)	Net operating revenue	Proportion (%)
Commercial & Retails (Note 1)	3,370,805	65.99	3,432,372	73.76
Hospitality (Note 2)	395,069	7.73	438,908	9.44
Commercial office space (Note 3)	882,269	17.27	263,343	5.66
Others(Note 4)	459,795	9.01	518,549	11.14
Total	5,107,938	100.00	4,653,172	100.00

Note1. Shopping malls, department stores, retail stores, bookstores, restaurants, supermarkets, food courts.

Note2. Hotels, clubs, clubhouses, resorts, fitness centers, hospitals/clinics, physical examination centers/nursing homes.

Note3. Site offices, training centers, showrooms, offices, studios.

Note4. Conference centers, museums, exhibition centers, art galleries, building amenities, private homes, client/maintenance services, etc.

# 3. Current products (services) and their uses

RH is engaged in interior design and undertake projects or interior construction works in the interior decoration industry. We offer comprehensive services, including design and planning, project management, decoration, furniture/fixture production, and after-sales

services, for recreational and tourism spaces, public spaces, commercial spaces, business spaces, etc.

- 4. New products (services) planned for development
  - (1)In response to consumption upgrade and industrial structure changes, RH keeps focusing on designing innovative spaces, such as multi-functional spaces, themed spaces, and experiential spaces.
  - (2)Medical and nursing buildings, including smart healthcare and elderly care, and senior wellness and rehabilitation services.
  - (3) The technological development in the office field is centered on "the health and efficiency of employee" and "zero-carbon environment", integrating intelligent space management and healthy environment systems.

# (II)Overview of the industry

# 1. Current status and development of the industry

According to the American Society of Interior Designers (ASID), interior design is divided into two categories: residential interiors and contract interiors, including offices, hotels, department stores, and public spaces. In addition to Taiwan, RH operates overseas, including in Mainland China and countries in Asia-Pacific, Europe, and North America. Our subsidiary in Mainland China, RH Shanghai, is responsible for expanding our business in the Chinese market. An overview of the development of the interior decoration industry where RH operates and our main decoration services is as follows:

Current status and future growth of the interior design and decoration industry

#### A.Taiwan

The Company operates in the building materials construction industry chain which refers to the upstream- and downstream-related industries engaged in the design, construction, or turnkey contracting of residential buildings, commercial offices, factories, or public works. RH is in the decoration industry (finishing and decoration industry) that is the midstream sector in the industry chain.

The Company's decoration services are targeted at high-end brands and luxury fashion stores, hotels with high star ratings, commercial spaces, shopping malls (department stores), restaurants, exclusive residences, etc. According to statistical information on building usage licenses issued over the years in the Statistics of Construction and Planning from the Construction and Planning Agency of the Ministry of the Interior, there has been a stable increase in the total floor area for commercial, recreational, and educational building usage licenses issued over the years. The demand for building stock renovation has also increased. These factors have ensured stable momentum for the decoration market.

2015~2024 Statistics on Issuing Building Use Licenses - by Purpose

Year	Commercial	Leisure, Culture and Education	Office and Service
	Total Floor Area	Total Floor Area	Total Floor Area
2015	1,231,442	1,315,946	2,260,022
2016	1,109,810	844,175	1,412,637
2017	976,141	950,932	1,865,504
2018	1,046,631	1,357,510	1,661,154
2019	776,136	1,008,018	1,435,210
2020	1,161,752	1,101,534	1,712,146
2021	838,972	1,114,972	1,368,325
2022	768,496	823,610	1,479,715
2023	812,927	917,294	3,322,346
2024	860,946	779,220	2,780,219

Source: Compiled by RH based on the 2015–2024 Statistical Yearbooks of Construction and Planning from the Construction and Planning Agency of the Ministry of the Interior.

Note: According to the Regulations for Defining and Changing Buildings Classified Use, commercial buildings refer to premises for commercial transactions, exhibition sales, entertainment, dining, and shopping; recreational and educational buildings refer to premises for exercise, recreation, visiting, reading, and teaching; office and service buildings refer to premises for business meetings, contact use, general purposes or general outpatient services, retail, and daily services.

Statistics on building usage licenses issued over the years released by the Construction and Planning Agency of the Ministry of the Interior showed that a total of 33.9 million m² in floor area was approved in 2024, an increase of 6.07% over the 31.96 million m² approved in 2023. Total floor area approved for "Office and Services" was 2.78 million m² and while this was slightly lower than in 2023, it was still the second highest total over the last ten years. Total floor area approved for "Commercial" use in 2024 also grew by 5.91% compared to 2023. Frequent earthquakes have led to greater public awareness on residential safety. Urban renewal, aging buildings, and asset revitalization are once more on the public agenda, giving added impetus to urban renewal throughout Taiwan.

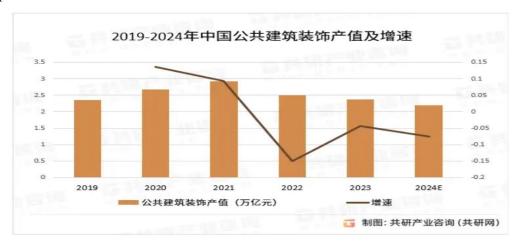
### **B.Mainland China**

In Mainland China, the building decoration and renovation industry is categorized into three major segments: residential decoration and renovation ("home decoration"), public building decoration ("commercial decoration"), and curtain wall systems. This classification framework closely aligns with that of the American Society of Interior Designers (ASID).

The "14th Five-Year Construction Industry Development Plan" announced by China shows that China is gradually shifting toward a low-carbon economy and actively develops green buildings. "Low carbon" development has become a new trend in the construction industry. As green buildings have increasingly higher requirements for energy conservation and environmental protection, interior decoration design and construction will progressively transition from focusing on aesthetics to valuing environmental safety, comfort, health, and energy conservation in line with these requirements. The use of energy-saving and eco-friendly materials

and the application of new processes and technologies are all accelerating development of green buildings.

Our company continues to focus on the public building decoration market. Driven by the main market themes such as green buildings, low-carbon economy and technological empowerment, the continuous acceleration of urbanization and the improvement of people's living standards, the public building decoration industry will usher in broader development space and prospects. As of 2024, the market size of China's public building decoration industry is about 2.2 trillion yuan. It is expected that by 2029, the public building decoration industry will continue to maintain its growth momentum. By integrating upstream and downstream resources of the industry, strengthening collaborative cooperation, and developing green buildings and prefabricated buildings, China's building decoration industry will usher in a more prosperous future!



To sum up, the demand in the interior decoration industry continues to increase in line with the development and change of the global economy as well as an improved standard of living. In general, a renovation is needed for business spaces every three to five years. Hotels and similar public buildings are renovated every ten to fifteen years generally. The renovation of other public spaces depends on their change of use. There is thus a constant cycle and demand in the architectural decoration industry. However, since there are not many barriers to entry to the market, the number of companies in the industry has grown for five consecutive years, resulting in a large industry full of small companies and thereby contributing to high market saturation and fierce competition. A large proportion of revenue in the market is concentrated on companies that have operated for ten years or longer, indicating that their professional experience and brands have been recognized. New entrants in the industry focus on gaining experience through small projects and exploring the market. However, they are also the ones that lower the market price. For continuing operations and stable growth, interior decoration firms in Taiwan must offer their services on the international market to seek company growth opportunities. The growing demand for decoration of buildings constructed and unsafe old buildings renovated by urban renewal in Taiwan and the demand for building stock renovation in Mainland China will deliver sales growth to interior decoration firms.

Since the early days, the Company has been dedicated to the decoration of public interior spaces where teamwork is ideal due to a constant demand and objective quality standards. There are more barriers to entry to the sector that involves complex operations and is relatively skill intensive. Thanks to the extensive

experience of our management team and technical teams, our multiple works have won national and international interior design awards. Most of our design/construction projects have involved landmark buildings or come from leading brands in their respective sectors. RH has built a good reputation with integrity, quality, expertise, and services, earning recognition and support from clients.

#### 2.Relationship among the upstream midstream and downstream industries

The Company operates in the building materials construction industry chain with building material suppliers and construction and design contractors in the upstream industry; contractors for interior decoration design projects and interior decoration works in the midstream industry (finishing and decoration industry); and international luxury fashion brands and hotel owners in the downstream industry. The Company undertakes interior decoration design projects and interior decoration works in the midstream industry (finishing and decoration industry) and are engaged mainly in two stages, namely design and construction. The design stage involves communications with clients regarding their needs and the making of shop drawings; the construction stage involves on-site construction (millwork, painting, plumbers and electricians) and construction management.

Upstream industry	Midstream industry	Downstream industry
Basic construction		
Electromechanical engineering Furniture (fixtureproperties) manufacturing  > Millwork and raw materials > Metalwork and raw materials > Glass and others	<ul> <li>Interior decoration design</li> <li>Interior decoration works         <ul> <li>(finishing and decoration industry)</li> </ul> </li> </ul>	<ul> <li>International luxury fashion brands</li> <li>Hotels with high star ratings</li> <li>Commercial spaces</li> <li>Department stores</li> <li>Public spaces</li> <li>Exclusive residence owners</li> </ul>

We have developed our business in the interior finishing and decoration industry for over 40 years. A sound supply chain has been built to allow us to offer comprehensive services based on clients' needs, including interior design services and manufacture furniture in the upstream industry as well as project management or decoration services in the midstream industry.

#### 3. Our main decoration services and trends

# (1)Retail

Against the backdrop of increasing global economic uncertainty, the luxury goods industry has seen overall market growth slow down due to factors such as the slowdown in economic growth in China, the main consumer market, the return of overseas consumption and insufficient consumer confidence. Although in a period of adjustment, the high-end brand industry still demonstrates strong resilience and transformation momentum and has long-term competitive advantages.

High-end brands are actively adjusting their strategies to build relationships with new generation consumers in a more precise and emotionally connected way, thereby strengthening brand value and loyalty. At the same time, the introduction of innovative technologies such as AI, AR, virtual try-on and digital membership management will further enhance consumer experience and operational efficiency. In addition, experiential high-end

consumption continues to heat up, including high-end accommodation, boutique restaurants, health and wellness, and art and cultural activities, showing a new trend of brands shifting from "products" to "experiences." Brands' investment in ESG sustainability issues is also increasingly valued. Brands that focus on environmental responsibility, social impact and corporate governance are more likely to gain recognition and support from the younger generation.

The rise of emerging markets, such as the rapid increase in consumption power in the Middle East, India and Southeast Asia, coupled with the expansion of the middle class and the improvement of digital infrastructure in China's second-tier and lower-tier cities, are expected to become the key markets driving the next wave of growth.

In Taiwan, "regional shopping malls (community department stores)" that focus on lifestyle experiences have rapidly emerged since 2024 and have become a new retail trend. According to statistics from Ripple Knight Frank, at least 31 new shopping malls will be built in Taiwan in the next four years, of which more than 60% will be community department stores. Such shopping malls emphasize connections with local communities, creating complex living spaces that combine dining, leisure, and entertainment, and shifting to a business mindset that is not oriented toward efficiency per square meter. When residents get used to viewing shopping malls as their "backyard", it will naturally drive traffic and consumption, demonstrating long-term potential and stickiness.

預計開幕 時間	縣市	百貨商場	業主/營運商	
2024年 第4季	台中	富旺F Plaza	富旺集團	
台南	誠品×碳佐麻里安平港園區	碳佐麻里/誠品		
	高雄	Focus 13(高雄流行音樂中心)	台南生活開曼公司	
	台北	三井Lalaport南港	日本三井集團	
	台南	三井Outlet Park台南(二期)	日本三井集團	
2025年	台北	遠東Garden City	Sogo百貨	
2020-7	台南	南山台南廣場(新光三越)	南山人壽/新光三越	
	台北	Dream Plaza	統一集團	
	高雄	義享天地二期	義联集團	
	台中	台中漢神洲際購物中心	漢神百貨	
	新北	Citylink三重店	潤泰創新	
	台南	台南平實轉運站商場	三地集團	
2026年	台中	D-One第一大天地	第一大國際開發	
	高雄	三井高雄Lalaport	日本三井集團	
	高雄	漢神百貨三館	富邦人壽	
	高雄	高雄新京站	日勝生集團/台鐵	
	台北	南港之心商場	潤泰集團	
	屏東	美力米麗	品川開發	
	高雄	聯上停35複合式停車場BOT案	聯上集團	
	台北	台北雙子星	藍天/宏匯集團	
	高雄	空中鳳城 (鳳山車站商場)	台鐵	
	高雄	高額車站商業大樓	交通部鐵道局	
	台南	海洋之心海洋綠洲商場	安平星鑽公司	
2027年	新竹	環球購物中心新竹竹北	交通部鐵道局/宏匯企業聯盟	
	桃園	桃園藝文特區 Osquare	隆遠/京站	
9	新竹	宏匯-新竹未來之心 Gateway Plaza	宏匯集團	
7	彰化	彰化中友百貨	中友百貨	
	高雄	悠活生活廣場	統一集團	
2028年	台北	遠東百貨寶慶店	遠東百貨	
	嘉義	嘉義華泰名品城Outlet	華泰大飯店集團	
2029年	台北	台電南港AR1-環球購物中心	台電/冠德環球購物中心	

註1:實際開幕時間與營獲情況,以各商場公布為主 註2:表內包含展開擴點計畫的社區百貨,如Focus、宏匯等 資料來源:瑞普萊坊 整理:蔡茹涵

### (2) Leisure and travel:

The hotel industry has experienced a rebound in tourism after the pandemic. A wave of international 5-star hotels entering the Taiwanese market means some hotels must now confront the reality of their aging facilities, intensifying market competition. These will naturally be more willing to participate in the reconstruction programs for aging buildings in order to revitalize their assets and take advantage of government incentives on floor area ratios.

In addition, the rise of railway-oriented economies combined with mixed-use development has created new opportunities. Transit hubs are being transformed into integrated spaces featuring shopping malls, office towers, hotels, and exhibition centers. A growing trend includes the development of branded luxury residences operated by international hotel groups—bringing consumers' lifestyles into retail centers known as "Lifestyle Centres". International five-star hotel brands have already identified this emerging trend and are rapidly expanding their footprint in Taiwan. In response, local hotel operators are also accelerating their strategic deployments. Furthermore, real estate developers are expanding their business scope into the hospitality sector through partnerships with international hotel chains. Over the next five years, more than 50 new star-rated hotels are expected to open across Taiwan, reshaping the skyline and transforming the urban landscape.

#### 預計開幕國際品牌

Andaz
Autograph Collection
Four Seasons
Capella
Indigo
JW Marriott
Kempinski
Park Hyatt

#### 轉型活化

台北國賓飯店 台北西華飯店 台北華國大飯店 台北華國大飯店 台北首都大飯店 台北六福客棧 台北神旺飯店

# (3) Senior citizen health & care and smart medicine:

Taiwan is expected to become a "super-aged society" by the end of 2025 with up to 20.8% of the Taiwanese population aged 65 or more. The Orange Economy brought about by an aging society will also become the largest source of domestic demand. Demand for senior-friendly housing will inevitably increase.

Smart medicine is the latest global trend in care for aged populations. Healthcare systems will be integrated with community/residential care services and systems. The need for supporting medical services will spur the expansion of large medical centers and the establishment of new regional hospitals to boost their international competitiveness in specialist care and improve rural healthcare.

# (4)Commercial real estate:

Taiwan's commercial real estate market continues to grow steadily, with high-end office space attracting particular attention. With the expansion of the technology industry and the influx of foreign capital, the New Taipei City and New Taipei City remain the focus of demand for high-end business space. New A-class office buildings have been built in Nangang, Xinyi, Neihu and other districts, focusing on green architecture, intelligent management and high-performance design, becoming the first choice for international companies and headquarters offices. When choosing an office space, companies not only consider location and rent, but also pay more attention to

the brand image, employee health and sustainable business value brought by the space. Buildings with intelligent temperature control, air quality detection, shared facilities and efficient energy systems are gradually becoming standard for high-end commercial offices. Commercial offices that have obtained international green building certifications such as LEED, WELL, and EEWH will further consolidate their market competitiveness.

With the multi-core development of the city, high-quality office clusters are rapidly taking shape in places such as Banqiao in New Taipei City, Qingpu in Taoyuan City, Zhubei in Hsinchu City, Phase 7 in Taichung City, and Asia Bay in Kaohsiung City. In line with the rail economy and industrial cluster effects, these areas provide complex development projects that combine commercial offices, retail, hotels and residential areas, forming a new model of "living office". In addition, in response to market competition and the need for asset revitalization, old commercial offices are also actively being upgraded to Class A commercial offices through urban renewal or dilapidated reconstruction, introducing green energy, sustainability and smart systems, which not only enhances the overall value but also injects new impetus into urban reconstruction.

### 4.Product competition

RH focuses on the interior decoration of luxury goods stores, hotels with high star ratings, and commercial spaces. As large-scale public building decoration projects involve complex processes, clients have strict requirements for design/construction capabilities and quality. For high-end luxury brands in particular, contractors must undergo long-term evaluation to be qualified for being included in their contractor lists. In Mainland China where a strict qualification management system is adopted, our subsidiary RH Shanghai has acquired not only a Class III General Building Construction Contractor certificate, but also a Class B Architectural Decoration and Design certificate and a Class I Architectural Decoration and Finishing Contractor certificate, indicating that the company has a good credit position, technical capabilities, business performance, and a large staff size.

In recent 40 years of dedicated work in the area of boutiques goods and business spaces, we have gained a solid execution capability by working with various brands. RH has helped luxury brand clients expand their businesses to Mainland China and set up stores in the country, and also assisted clients in completing overseas decoration projects. Serving clients throughout the world makes RH the preferred partner for luxury brand clients to expand their businesses. RH implements ethical management, gaining us a good reputation in the industry and recognition from clients.

The Company is also one of the few interior decoration firms that are capable of integrating large-scale "turnkey, design-build, and EPC" projects in the industry. Such integration requires not only pre-planning capabilities, high-level design capabilities, the communication of aesthetic ideas, and the satisfaction of clients' unique requirements for space, but also careful project management, strict schedule control, flexible integrated interfaces, and proper construction management. Only in this way can the strict quality requirements of different management companies and clients be met. We also work with designers from all over the world to complete projects, thereby broadening our global lens, gaining more diverse experience, and sharpening our competitive edge on the international stage.

#### (III)Overview of technology, research and development

#### 1. Technical level and R&D of RH's services

The interior decoration industry was originally part of house and building construction. During the Japanese occupation of Taiwan, Japan initiated many large-scale

construction projects in Taiwan and introduced a lot of architectural knowledge and techniques from Europe, improving the overall skills of craftsmen universally and facilitating and accelerating the acceptance of foreign techniques by Taiwan. This provided a relatively advantageous environment for the takeoff of the architectural industry and the emergence of the decoration industry in Taiwan in the future. When the concept of interior design was introduced in Taiwan from abroad, professional craftsmen could immediately use the existing matured techniques to overcome material and construction method differences in order to provide help for designers in construction management. The combination of the new concept and the existing techniques enabled a decoration system (covering design, material supply, and construction management) to take shape gradually. The current status and development trend of relevant techniques are as follows:

### (1)Design

With respect to design concepts, in line with the change of people's thinking and their transition to affluence, interior design must meet their physical and spiritual needs in life in addition to functional requirements. An understanding of techniques for using new materials and the development of advanced technology is also required for enhancing design and space value.

When it comes to approaches to design exhibition, in addition to traditional 2D drawings and 3D applications, more attention must be paid to the application of new technologies, such as BIM (building information modeling) and VR (virtual reality) and AR (Augmented Reality) by integrating AI-assisted technologies, the industry is enhancing client communication and improving both the accuracy and efficiency of design processes.

BIM refers to building information modeling, and VR refers to virtual reality. BIM (building information modeling) is a datafication tool used in engineering design and construction management. It enables the sharing and communication of the information of various projects through hout the life cycle involving project planning, execution, and maintenance by integrating them through parameter models. This allows engineering technicians to get a correct understanding of and give a highly efficient response to building information, and provides a basis for collaborative effort for the design team and all construction entities, including construction and operating units. BIM thus plays a critical role in improving production efficiency, saving costs, and shortening the construction period. VR (virtual reality) is a 3D virtual world created by computer simulation that provides users with visual, auditory and tactile simulations, enabling them to observe things in 3D space as if they are there in a real-time manner without limitations. VR providing an immersive experience allows for greater interactivity and significantly improves the application effect of BIM, thereby promoting its use in architectural design. VR is making a gradual entry into the architectural design field. Well-known architectural design firms abroad have tested the use of VR technology in modeling in the architectural design field and believed that the technology is likely to be widespread in architectural design in the future.

# (2)Construction

Unlike in the past where decoration works were done manufally, interior decoration nowadays has been industrialized progressively. We focus on the integration and coordination of industrialized production, prefabricated construction, and informatized management to realize personalization in different architectural application fields. The Company has implemented componentization as the first step for prefabricated construction and adopted total factory production, if possible. Through on-site

installation, we have also shortened the schedule. By doing so, a standardized and integrated construction process can be created to minimize pollution and costs.

While promoting the development of green building material and decoration industries, RH is cooperative with clients for their green building or LEED certification and meets relevant requirements and regulations.

#### (3)Materials

Safety and eco-friendliness are the factors of most concern for public buildings. In an effort to make good use of limited resources with a circular recycling system and progressively increase the awareness of a sustainable circular economy, architects and designers have used new materials in new projects on a continuous basis, which might be new composite materials or energy-efficient, pollution-free, recyclable, eco-friendly finishing materials.

# (4)Management

Corporate information system engineering uses information technology to link the operations, management and production of an organization. As computer software and hardware nowadays advance rapidly, we will develop project management services, cloud services, and other highly efficient management tools suitable for the interior decoration industry and connect them with our existing ERP system to improve our overall corporate management and technical capabilities and thereby enhance our core capabilities.

# 2.R&D personnel and their work experience and educational backgrounds

Instead of a department dedicated for R&D, RH has set up the R&D Business Unit consisting of the Managing Director and Vice President-grade managers from different departments. They are responsible for development, planning, research in earlier project stages or for conducting technology research on the use of new materials, construction methods, and techniques as a temporary cross-department team based on business development needs.

- 3. Annual R&D spending over the most recent five years: Not applicable, as the Company does not department dedicated for R&D.
- 4.Successfully developed technologies or products over the most recent five years

Even without a dedicated R&D department, we put continuous effort into the research and development of technology integration in order to introduce new materials, construction methods, and techniques in design and decoration works.

#### (IV)Long-term and short-term business development plans

### 1.Short-term plans

#### (1)Business

- A.RH will further grow the existing clients base and actively expand the business in China's market to retain growth momentum.
- B.Continuously strengthening the risk management functions and cultivate a risk-aware culture in the organization.
- C.Collaborating with international teams in large-scale projects to build capabilities to compete on the world stage.
- D.Orange Economy opportunities brought by the super-aged society and the impact of smart technology developments on future industries will be monitored to identify new

target markets.

# (2)Production

- A.The Company will cement the long-term partnership with raw material suppliers and subcontractors.
- B.RH will improve factory production to boost the project execution capacity, shorten the construction period, and reduce construction costs.
- C.We will discover applications of natural green building materials in line with global environmental protection trends.
- D.Actively promotion of green construction: Including industrial construction (prefabricated construction) that can enhance construction efficiency, reduce on-site dust pollution, and increase waste recycling rates.

# 2.Long-term plans

# (1)Business

- A.To expand the business in the global market, we will strive to find out feet in the Western market and branch out into overseas markets in Southeast Asian countries.
- B.By entering into strategic alliances or mergers with companies in the same or another industry, we will scale up our business and enlarge our product portfolio in order to consolidate the Company's position in the industry.
- C.Through a variety of financing channels in the capital market, RH will reinforce the financial and growth structure.
- D.Orange Economy opportunities brought by the super-aged society and the impact of smart technology developments on future industries will be monitored to identify new target markets.
- E.Collaboration between the young and old will consolidate project experience and boost teamwork. Talent development and organizational reforms will be maintained to strengthen core competitiveness to cultivate an environment and culture of "inter-generational collaboration."

#### (2)Production

- A.RH will continue exploring new technology applications, including digital design, augmented reality (AR), VR, and spatial intelligence, in the era of big data.
- B.By introducing intelligent machinery, the industry is improving the efficiency of customized production, strengthening the supply chain, and reducing material waste, while enhancing overall operational safety and effectiveness.
- C. Starting from the design to include ecological construction methods, new materials and energy-saving technologies, intelligent systems etc.. The health needs of environmental users are taken as the starting point, and budget is strictly controlled ti achieve a balance between health and price.

# II.Overview of the Market, Production, and Sales

# (I)Market analysis

1. Main product(Services) distribution regions(Supply)

Unit: NTD1,000; %

	2023		2024		
Sales regions	Amount	%	Amount	%	
Taiwan	2,530,066	54.37	2,928,994	57.34	
Mainland China	1,796,164	38.60	1,631,280	31.94	
Other areas	326,942	7.03	547,664	10.72	
Total	4,653,172	100.00	5,107,938	100.00	

#### 2.Market share

The nature of the fields in which companies specialize in the interior design and decoration industry varies considerably. We offer interior design and decoration services in the areas of international luxury brand stores, hotels with high star ratings, department stores, and exclusive residences. It is difficult to calculate the Company's market share without statistics on the production value of each area in the industry.

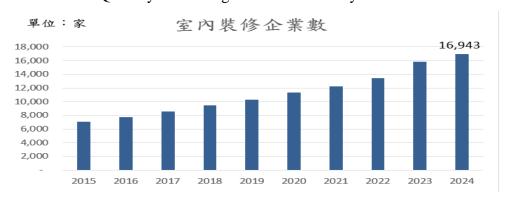
# 3. Future market supply, demand and growth

# (1)Supply

#### A.Taiwan

As of the end of 2024, there were total of 16,943 interior decoration firms in Taiwan. Companies in the industry are less concentrated and scattered. Since there are not many barriers to entry to the market, it is easy for new entrants to enter. Market participants tend to adopt different business models to offer services based on their scales and resources.

Quantity of building decoration industry in taiwan



Source: Department of Construction, Ministry of the Interior

#### B.Mainland China

The architectural finishing industry has become one of the three backbone industries in China's architectural field. The rapid development of China's economy has led to the increasingly high requirements of Chinese people for living environments. The trend of pursuing personalized and high-quality decor is emerging, accelerating the launch of new products in the industry and driving the fast development of the department store, shopping mall, hospitality, and conference center industries as well as other modern service industries. Although China's architectural finishing market has a large capacity and grows at a high rate annually, a higher number of market participants has resulted in varied requirements for architectural finishing quality in projects with different scales and techniques, contributing to fierce competition among "small companies in a large industry."

In terms of geographical distribution, imbalanced regional development produced a distinct difference in the architectural finishing industry between eastern and central western regions so that the industry is now "strong in the east and weak in the west." Companies in Guangdong, Jiangsu, Shanghai, Beijing, and Zhejiang continue to be the market leaders. Despite the scale of the overall eastern market, growth in the northwestern regions is expected to overtake the eastern region in 2025 and make it the new star of the finishing market. In terms of firm nature, the industry consists mainly of private enterprises and domestic investors. As state-owned architectural firms have been reorganized and reformed progressively, private enterprises have occupied over 95% of total enterprises in the architectural finishing industry.

Overall, China has emerged as the world's second largest economy, with increasing purchasing power of the people, strong consumer demand, increasingly large market scale, and infinite development potential. As long as the demand is maintained at a high level, it will provide the interior decoration industry with continuous momentum for growth.

### (2)Demand

A.Increasing demand and expenditure for professional interior design and decoration

Residential space requirements are no longer limited to comfort. People have greater standards for functionality and life aesthetics.

In addition, to cope with the wide spread of the COVID-19 pandemic and prevent its further spread, lots of enterprises adopted work from home policies. With people staying at home longer, interior decoration design has been facing brand-new requirements. In response to the rising awareness of health, natural lighting, ventilation, zero contact, etc., have been further taken into account.

Whether it is residential space, commercial, work, performance, dining, public or private spaces, etc., must be contemporary, innovative and forward-looking. Architecture and interior design are also developing towards technology, refinement and specialization. To demonstrate their brand styles in the design and decoration of flagship stores, well-known luxury fashion brands have put continuous effort into the development and innovation of designs, construction methods, and materials to increase the demand and expenditure for interior design and decoration. On top of that, environmental protection issues (e.g. green building materials and buildings) and the development of technology applications (e.g. smart home, smart cities etc.) are also affecting the future of the architectural design industry.

B.Greater attention to the design and decoration of fashion spaces to build a bridge between products and customers

The design of business spaces involves many aspects and must give consideration to cost effectiveness, market trends, circulation design, and marketing impact. With a variety of factors, including the economic environment, firm type, way of life, and cultural change, interior design and decoration firms need to fully investigate the habits of consumers and know the story behind products in order to serve as the bridge between the products and the customers, create "marketing impact," adhere to the luxury brand clients' "brand values," and provide "Experiential Marketing" recognized by the consumers. An outstanding spatial design can make the exhibits memorable. Through differentiation and personalization, fresh visual effects can be generated to create a new brand image to draw the attention and interest of consumers, particularly millennials. Brands can form bonds with young consumers through direct interactions in their novel and fun experiential spaces. With the viral trend of uploading photos and sharing locations on social media in a real-time manner, such marketing approach can better boost brand awareness.

# C.An upcoming energy-efficient eco-friendly design trend in the decoration market

As the ESG trends have emerged globally, the luxury goods industry started to attach importance to environmental protection and sustainability in storefront design in order to reduce environmental impacts and accelerate the renovation and upgrading of storefronts. In an effort to mitigate environmental impacts and attain sustainable development goals, the industry has also introduced green design, increased the use of eco-friendly materials, and promoted green certifications.

# D.More forthcoming innovative applications of emerging technology in the interior design and decoration industry

While keeping a close eye on technology development, designers have made constant attempts to combine the latest technique and materials in an innovative manner in design, such as using high-strengthen steel, duralumin, plastic, and different types of chemicals to manufacture lightweight buildings that require less materials and allow for quick and flexible assembly. Such buildings feature systematic design and parametric design, both of which use and reveal prefabricated components. They also have optimized functionality and a more stable structure, demonstrating technical feasibility and spatial flexibility.

# E.Comprehensive integrated services can be provided only from design and decoration firms with a certain level of scale

Spatial design nowadays focuses more on the overall services provided by teams, rather than the personal styles of designers. Thus, in interior design and decoration that are service-based industries, the use of knowledge in multiple fields is required to solve problems, and cross-field integration and cross-country communication and cooperation are also needed for sustainable development.

# (3)Future growth

# A.Taiwan

According to statistics from the Ministry of the Interior, the total floor area of the building use licenses issued in 2024 was 4.42 million square meters, the second highest figure in the past decade. Economic growth, policy support, the rise of tourism and public construction.

#### **B.Mainland China**

According to the "14th Five-Year Plan for Development of the Architectural Finishing Industry," during the 14th Five-Year Plan, China will focus on the transformation and development of the architectural finishing industry to upgrade and optimize the industrial

structure, promote innovation in corporate management and project management, actively implement digital and smart development and application, and support enterprises with professional advantages in the development of specialization and differentiation. It is estimated that by 2025, the output value of the industry will reach CNY 6.5 trillion, and the proportion of green building materials applications will increase year by year, reducing the consumption of decorative resources, in order to achieve green buildings and the vision of "carbon peaking and carbon neutrality."

4. Competitive edge, advantages and disadvantages for development prospects, and measures in response

# (1)Competitive edge

A.Good corporate culture and management philosophies

RH has been devoted to running the business and ensuring stable operations and business growth for over 40 years. Apart from striving to maintain smooth internal communication channels, we adhere firmly to our commitment and promise to clients in line with our corporate ethical values, namely "respect and honesty". As a competitive edge in terms of organizational culture, the Company always upholds the management philosophies of offering products of the best quality and fairest price, ensuring on-time completion, providing outstanding services, and keeping the commitment to clients in the face of fierce competition in foreign and domestic markets.

B.A professional contractor qualified for undertaking architectural finishing and decoration works

We possess an interior decoration license and our subsidiary RH Shanghai owns several qualification certificates, including for "Class I Architectural Decoration and Finishing Contractor," "Class B Architectural Finishing Design," and "Class III General Building Construction Contractor." Compared to interior decoration firms with Class II and III Architectural Decoration and Finishing Contractor certificates that only allow them to undertake interior and exterior architectural decoration and finishing projects with a unit construction price of CNY 12 million or below (except for building facade works) and with a unit construction price of CNY 600 thousand or below (except for building facade works), respectively, in Mainland China, RH Shanghai with a Class I Architectural Decoration and Finishing Contractor certificate is qualified for and capable of undertaking architectural decoration projects with all prices and scales.

C. Furniture/fixture production factories meeting the high-standard specifications and requirements of international luxury brands

Our subsidiaries RHF and RHQ are the Group's furniture manufacturers. They installed pollution control equipment compliant with international standards right at their inception. RHF is SA (Social Accountability) 8000-certified and RHQ has new ISO 9001 Quality Management System and SA 8000 certificates and is ISO 14001:2015 Environmental Management System-certified. Furthermore, RHQ's factory is a provincial role model for environmental protection, offers high-quality custom furniture, and has improved project quality management. In response to large international companies' growing concern about environmental protection and corporate social responsibility, the Group's production factories have met the high-standard specifications and requirements of international luxury brands, deepening the trust of internationally recognized brands in the Company.

# D.A sound and experienced management team

Rich Honour Design Group sees Rich Honour International Designs and RH Shanghai as the design centers, with RHF and RHQ as the furniture production bases, to

provide service support for clients in Taiwan and China and maintain close relations with them. The Group's design engineering centers in Taiwan and China have about 280 and 140 employees, respectively, of which over 100 are designers, and there are nearly 200 employees in the factories in both Taiwan and China, forming a team of over 600 people. All companies in the Group are integrated vertically and support one another. Rich Honour International Designs and RH Shanghai provide comprehensive professional design, construction management, and budget control services; RHF and RHQ offer high-quality furniture; all functional personnel who are reliable and experienced are capable of effective and highly efficient project execution to meet clients' requirements.

## E.One-stop interior design/decoration and comprehensive services

The Company was set up by founder and Managing Director Benjic H. L. Yang in Taiwan in 1977. For over 40 years, we have gained extensive knowledge and skills in professional project management, large-scale projects, interior design, decoration works, brand identity, and design execution for international luxury brands. Through upstream and downstream collaboration and integration of companies in the Group, we adopt a faster and cost-effective industrialized interior decoration model that allows us to deliver helpful services that best suit clients' needs. This has not only helped expand our interior decoration business from Taiwan to Mainland China, North America, Europe and Asia-Pacific, but also enabled collaboration with designers from Europe, Japan and Hong Kong in the design and building of business spaces. Our extensive experience in business creativity, spatial use, style creation, quality control, project management, or furniture production, in particular for luxury goods, department stores, hotels and clubs, can benefit our internationalization strategy.

# F.An industrialized production and supply model for interior decoration

Most of our clients are well-known brands. To enable brands to expand their businesses or open or reopen from renovations fast, we normally manufacture furniture/fixture and assemble stores of the same scale at the factories of our subsidiaries RHF and RHQ before delivery. Once the quality and integrity of the products are checked, they are packed separately and transported by land, sea or air to clients in Taiwan, Mainland China, Hong Kong, and Macao. Such production and marketing model can effectively improve local assembly efficiency for different types of spaces and can keep product quality and delivery under control at all times.

#### G.Long-term client relations and strategic partnerships

The Group builds long-term relationships with clients. In addition to business growth, we all strive for perfection in terms of product quality. The Group also maintains good partnerships with upstream and strategic partners in material supply and management in the hope of offering the clients more comprehensive design solutions and more competitive products.

Our client service records show that many of our famous luxury brand clients treat the Group as a long-term partner after their initial project. With such good long-term client relations, the Company not only gets new clients for business expansion, but also wins business opportunities for the renovation and repair of our existing clients' sales branches.

# H. Exceptional interior design and decoration project achievements

In the early days, the Group was engaged only in interior spatial design, planning, and decoration for residential and small commercial spaces (offices). The Group's official branching out into the business space design field occurred in 1980 and our first

decoration project with the stores of LANVIN, an international brand, was completed in 1984. In 1990, the Group entered the field of hospitality spaces and completed our first hotel decoration and construction management project with The Riviera Hotel as well as our first large commercial space decoration project with the Development Bank of Singapore. Shortly afterwards, in 1992, our first out-of-the-comfort-zone decoration project with Shung Ye Museum of Formosan Aborigines and National Museum of Natural Science was completed. Up to now, our business has covered business spaces, recreational and tourism spaces, commercial spaces, and public spaces in Taiwan, Mainland China, Hong Kong and Macao, Asia-Pacific, Europe, North America, etc. The exceptional construction projects that we have completed over the years include the flagship shops of luxury brands; TESLA HQ in Neihu; Breeze Center in Taipei; Mandarin Oriental, Silks Place (Tainan/Yilan); The Westin Tashee Resort, Taoyuan; TSMC; the factory office of Macronix International; the Museum of World Religions; Apple's flagship store in Shanghai; Starbucks Reserve Roastery in Shanghai; Digiwin Software's HQ in Shanghai, and so forth. Our management and technical teams have gained extensive experience from these projects.

The performance of 2024 includes projects such as Yuanta Financial Holding's headquarters office, Tiffany & Co. International Office in Taipei, Lihpao Group's Xinzhuang headquarters building, Baoyuanji Taiwanese Cuisine Restaurant in Taichung, Taichung Qinmei Forest, The Fullon VOCO Hotel in Chiayi, the Hotel Nikko Kaohsiung, and the Supercar Showroom Center in Taichung. The project performance covers different fields such as leisure and tourism space, business office space, public space, and commercial space. Rich Honour Design Group has always been firm in its cautious and responsible attitude, carefully selecting businesses with multi-angle and multi-faceted thinking, and providing customers with all-round and diversified services. The mission-oriented professional spirit and rich experience of the management and technical teams are deeply recognized and favored by customers.

Rich Honour Design Group has also received multiple interior design awards at home and abroad, including China Top Ten Interior Design Organizations in 2017, the International Design Awards for Silks Place Tainan in 2016, the price of Best Team under the Award of Excellence for the Starbucks Roastery and Tasting Room in 2017, the MUSE Awards for Taoyuan Shin Kong Cinemas in 2021, the Gold Award under the category of Medical Institutions for Park One International Hospital in Kaohsiung in the Award Taiwan Good Design 2021, the Bronze Award under the category of Work Space for the office of Swancor Renewable Energy in the Award Taiwan Good Design 2021, and the Bronze Award in Interior Design for Galaxy Command HQ of ACG Flagship Store in Italy's 2021–2022 A' Design Award, and Germany's Red Dot Design Awards and the US's Architecture MasterPrize for "Time Capsule, a Beauty Lab" in 2022, YUIMOM Group SS Bar. Spring & SS Pâtisserie – iF Design Award Winner 2023 and Curista Coffee Flag Store – iF Design Award Winner 2023.

# (2)Disadvantages and measures in response

A.Material supply shortage due to a chaotic supply chain and Taiwan's overheated construction industry.

Measures in response:

- (A)In spite of increased decoration costs, the projects on hand are in progress without stopping. When giving a quote, we also ask the supplier about the price to reduce the impact of price volatility and help our clients control their budget.
- (B)The Company has factories in both Taiwan and China, allowing us to select the appropriate site for production based on their respective cost advantages to reduce costs.

B.Employee turnover and labor shortage in construction.

Measures in response:

- (A)We created an employee stock ownership trust in 2022 to help our employees build up wealth, retain talent, and enhance their cohesion.
- (B)We have fostered the management and leadership talent at all levels in the organization through internal on-the-job training as well as external professional education and training in a long-term manner. A succession system has also been built
- (C)By putting more effort in industry-academia collaboration and promoting exchanges of professional skills and practical experience, we can make graduates more prepared for work.
- (D)As for the labor shortage in construction, we currently do not see labor shortage thanks to our team with sufficient engineering experts. Nevertheless, we continue to explore partners to enhance the team's strength.

# (II)Important applications and manufacturing processes of main products

# 1.Important applications of main products

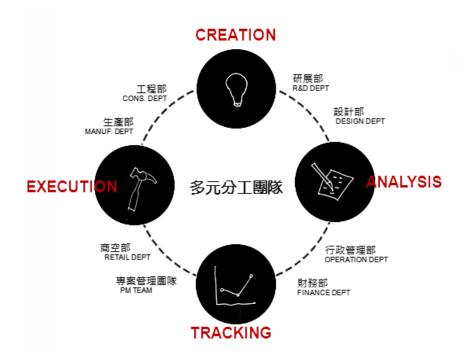
Not applicable, as the Company undertakes interior design and decoration projects for business spaces, such as high-end luxury goods stores, hotels with high star ratings, commercial spaces, shopping malls (department stores), and restaurants as well as exclusive residences, rather than selling specific mass-produced products.

# 2. Manufacturing processes of main products

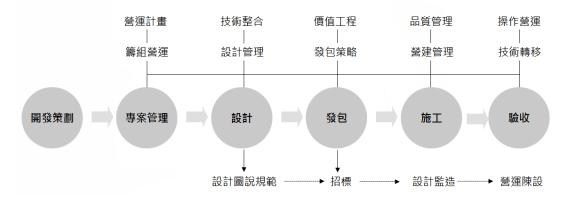
RH operates in the interior decoration industry. Before project planning, we and our subsidiary in China, RH Shanghai, always conduct a market survey to look deep into the client's company culture and brand style and analyze the feasibility of all designs. A sample or drawing is then made to consult with the client and designer in order to confirm the design. After that, appropriate millwork, painting, and electromechanical (including water and electricity/fire safety/air conditioning systems) contractors are selected for interior decoration works. We and RH Shanghai are responsible for overall coordination and consultation during the decoration works as well as the direction, supervision, and control of the construction schedule and quality. Our subsidiaries RHF and RHQ located in Taiwan and China, respectively, are the Company's furniture production bases respectively in Taiwan and China. A more efficient and cost-effective industrialized interior decoration model is ensured through upstream and downstream collaboration and integration of companies in the Group.

As mentioned above, the Company owns professional business groups of different nature that can be integrated vertically and support one another by offering comprehensive one-stop services, ranging from professional design, construction management and project management to furniture/fixture production. We also provide services in different stages at clients' request:

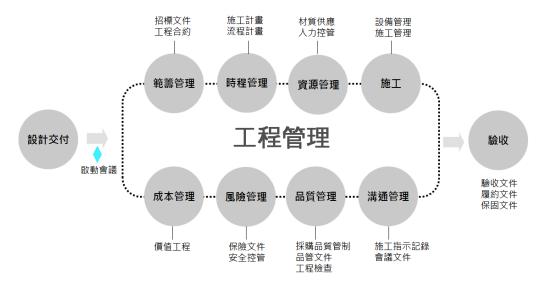
# (1)A team with diverse roles



# (2)Design and project management service procedures



# (3)Construction management procedure



# (III)Supply of primary raw materials

The Company's overall business covers design and construction. We engage subcontractors specializing in different works for construction, including millwork, painting, iron work, glass

work, plastering work, and electrical, fire safety, and air conditioning systems. The construction materials mainly used include veneers, plates, metal, glass, etc. Materials suppliers may be nominated by clients or selected by us. We have built long-term good relationships not only with commercial parts suppliers but also subcontractors. Thus, we can ensure the stability of the suppliers.

# (IV)List of major suppliers and clients

- 1.Names of suppliers representing more than 10% of RH's total purchases in any of the previous two years, the amounts and percentages of the purchases from them, and the reason for any variation: None.
- 2.Names of clients representing more than 10% of total sales in any of the previous two years, the amounts and percentages of the sales to them, and the reason for any variation:

	2023			2024				
Item	Name	Amount	Percentage of annual net sales (%)	Relationship with the issuer	Name	Amount	Percentage of annual net sales (%)	Relationship with the issuer
1	A (Note 1)	312,787	6.72	NA	A (Note 1)	273,380	5.35	NA
	Others	4,340,385	93.28	-	Others	4,834,558	94.65	-
	Net sales	4,653,172	100.00	-	Net sales	5,107,938	100.00	-

Note 1: Reason for increase or decrease—Adapt to changes in customer needs.

# III.Information on Employees in the Last Two Fiscal Years and up to the Publication Date of this Annual Report

Fiscal year		2023/12/31	2024/12/31	2025/3/31
Number of	Indirect personnel	399	393	388
employees	Direct personnel	224	223	206
employees	Total	623	616	594
Ave	Average age		39.06	39.88
Average y	Average years of service		7.48	7.83
	Ph.D.	0.00%	0.00%	0.00%
Education	Master's degree	6.56%	6.33%	6.69%
distribution	College	64.26%	63.31%	63.27%
percentage	Senior high school	13.91%	13.43%	13.29%
	Below senior high school	15.27%	16.93%	16.75%

# IV.Information of environmental protection expenses

(I)Description of application for a permit for installing pollutive facilities or emitting pollutants, payment of anti-pollution fees, or appointment of units/personnel dedicated for environmental protection (if required by laws)

The Company's operating activities do not cause special pollution and thus we are not required to apply for a permit for installing pollutive facilities or emitting pollutants. RH always values environment protection and the management of industrial safety and health. Our goals are to protect the environment without pollution and create a safe workplace without accidents and their attainment is already happening. RHQ Furniture Co., Ltd., our subsidiary and a

future/fixture manufacturer in Mainland China, has acquired local emission certificates and a permit for discharging urban sewage into the drainage pipelines from the Chinese Government for its painting process, and received the approval of the Environmental Protection Bureau, Chiayi County, for the "Evaluation Result for the Environmental Impact Report for the Technological Transformation Project of the Initial Scale" on March 7, 2018.

(II)RH's investment in equipment mainly used for environmental pollution control, and the purpose and potential benefits thereof

Since the Company's operating activities do not cause special pollution, the Company does not invest in equipment for environmental pollution control. For our subsidiaries RHQ Furniture Co., Ltd. and RHF, there are dust collection equipment (dust extraction and drying systems), air cleaners for paints, waste gas treatment systems, and wastewater treatment systems installed at the factories to reduce dust, wastewater, waste gas, and other pollutants generated during production, thereby mitigating their impact on the environment, improving product quality, and ensuring a healthy work environment. To march towards the goal of corporate sustainable development, RHQ is ISO 14001:2015 Environmental Management System-certified, with a certificate validity period starting from December 9, 2023, to December 8, 2026; RHF has obtained a certificate for ISO 14001:2015 Environmental Management System, with a certificate validity period starting July 27, 2023, to July 26, 2026.

- (III)The process undertaken by the company on environmental pollution improvement for the most recent fiscal years and up to the publication date of the annual report. If there had been any pollution dispute, its handling process should also be described: Not applicable.
- (IV)Any losses suffered (including any compensation paid) and total sanctions by the company in the most recent fiscal years and up to the publication of the annual report date due to environmental pollution incidents, and disclosing its future countermeasures (including improvement measures) and possible expenses (including the estimated amount of loss, disposition, and compensation that may occur if countermeasures are not taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided): Not applicable.
- (V)The current condition of pollution and the impact of its improvement to the profits, competitive position, and capital expenditures of the company, as well as the projected major environment-related capital expenses to be made for the coming two fiscal years: Not applicable.

### **V.Labor Relations**

- (I)RH's employee welfare measures, continuous education, training and retirement systems and their implementation, agreements between employees and the employer, and measures for the protection of employee rights
  - 1.Employee benefit measures and their implementation
    - (1)Leaves:Flextime, two-day weekends, menstrual leave, prenatal leave, parental leave, family care leave, flexible leave policy during lunar new year, pandemic care leave and pandemic quarantine leave.
    - (2)Insurance:Labor insurance, health insurance, coverage by the new labor pension scheme, group insurance, and travel insurance for employees on business trips.
    - (3)Bonuses: Year-end bonus, performance bonus, employee profit sharing, long-service bonus, and allowances for professional licenses.
    - (4)Cash gifts: Birthday cash gifts, cash gifts for the Dragon Boat Festival and Moon Festival, maternity cash gifts, childcare allowances for children from 0–6 years old, cash gifts for weddings, solatia payments for funerals, and scholarships for the

children of employees.

- (5) With the aim of motivating our employees and offering better benefits to them, we created an employee stock ownership trust.
- (6)Employee Welfare Committee: Regular medical check-ups for employees, monthly one-on-one medical consultation, company trips, book borrowing, and festival-related activities (e.g. Christmas, year-end parties, clubs, and visits).
- (7)Others: Various employee care systems, project-based legal assistance, health-related devices, etc.

# 2. Continuous education and training for employees

(1)Pre-service education: gives new employees a full understanding of the Company's management philosophy and system.

# (2)On-the-job training:

A.Internal training: assists new employees in learning about and understanding career development through coaching-based leadership by using a mentor-mentee system and identifies employees with leadership potential during experience sharing to build a key talent database.

B.External training: improves the professional skills of the employees with the help of external training agencies based on job and competency needs.

C.Key talent training program: We have set the stage for our employees to improve their core competency through job rotation and substitute systems; gain experience from different types of projects to master multiple skills; and participate in large-scale projects to develop their cross-team integration skills for continuous construction of a key talent echelon.

#### Number of Professional Certificate Holders

License	Number of license holders
Retraining for professional and technical design/construction licenses	46
Occupational Safety and Health Manager	124
General Safety and Health Education and Training	89
Fire Prevention Manager	17
Others	91

# 3.Retirement system and its implementation

Since the implementation of the Labor Pension Act, the Company has made and deposited a monthly pension contribution of 6% of the insured salary of employees to the pension account set up by the Bureau of Labor Insurance.

The regulations for employee retirement set forth in the Company's "Work Rules" are as follows:

# (1)Voluntary retirement

Employees who meet any of the following conditions may apply for voluntary retirement:

A.Serving the Company for over 15 years and at the age of 55 or more.

B. Serving the Company for over 25 years.

C.Serving the Company for over 10 years and at the age of 60 or more

### (2)Forced retirement

The Company shall not force employees who do not meet any of the following conditions into retirement:

A.At the age of 65 or more.

B.Too mentally incapacitated or physically disabled to be competent in their jobs.

The Company may apply for adjusting the age of forced retirement specified in the preceding subparagraph for employees engaged in dangerous and intensive physical tasks to the central competent authority, provided that the age shall not be less than 55 years.

# (3)Pension payment standards

The employee pension payment standards are as follows:

- A.Pensions for the length of service of employees before and after the application of the "Labor Standards Act" shall be paid pursuant to Article 84-2 and Article 55 of the "Labor Standards Act," respectively.
- B.In accordance with the preceding subparagraph, pensions shall be paid to employees who chose to be covered by the pension scheme under the "Labor Standards Act" or retain their seniority prior to the application of the "Labor Pension Act" pursuant to such act.
- C.Employees with length of service eligible for pensions under the "Labor Standards Act" who are forced into retirement due to mental incapacitation or physical disability caused in performing their duties in accordance with Article 35, Paragraph 1, Subparagraph 2 of the act shall be entitled to an additional pension of 20%, as specified in Article 55, Paragraph 1, Subparagraph 1 of the act.
- D.For employees who are covered by the pension scheme under the "Labor Pension Act," we make and deposit a monthly contribution of (no less than) 6% of their salary to their labor pension accounts.

# 4. Labor-Management Agreements and Employee Rights Protection Measures

The Company has established diversified communication channels, including various types of committee meetings, a dedicated grievance email inbox, and a hotline, to facilitate interactive dialogue on labor-related issues. These mechanisms ensure open and effective communication between labor and management, enabling employee concerns, needs, and issues to be promptly addressed and properly handled by supervisors at all levels. In accordance with legal requirements, a Labor-Management Committee and an Employee Welfare Committee have been established and operate on a regular basis. No major grievance cases were reported in 2024.

# 5. Work environment and measures for protection of the safety of employees

With the aim of providing a safe, healthy and comfortable work environment by fulfilling the corporate social responsibility and ensuring the safety of the employees,

RH has established the "Work Rules" and "Code of Practice for Safety and Health at Work" for the employees to follow. Moreover, new employees are required to undergo pre-employment health check-ups and occupational safety and health education and training at their employment. In addition to annual health check-ups for our existing employees, we provide specific medical examinations for employees engaged in tasks with special health

hazards as well as safety protection equipment and health management measures.

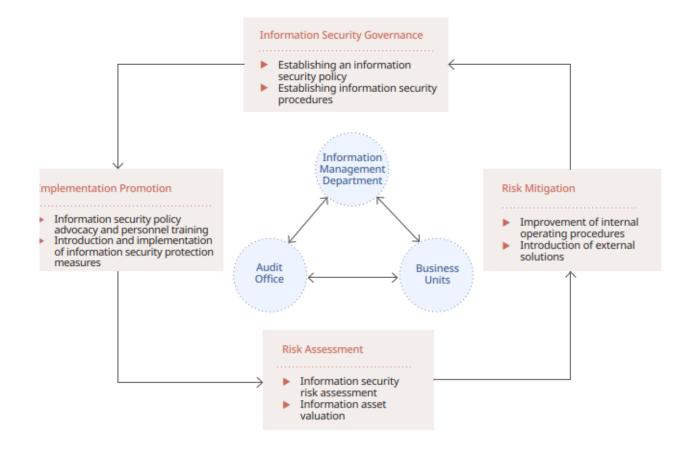
(II)List any losses suffered by the company in the most recent fiscal year and up to the annual report publication date due to labor disputes, and disclosing an estimate of possible expenses that could be incurred currently and in the future and measures being or to be taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided:

None.

# VI. Information Security Management

(I)Information Security Management Framework

- 1. The Information Management Department is the responsible unit for the cybersecurity of the Company. The department has an information security supervisor and a professional information security personnel responsible for formulating the internal cybersecurity policies of the Company and planning and implementing cybersecurity protection and information security policy promotion. The department holds bi-weekly information security meetings and makes announcements about the Company's overall information security governance.
- 2. The Company's Audit Office is the unit responsible for instructing the supervision of information security. The office has an audit supervisor and dedicated auditors to instruct the implementation of internal information security. If any deficiency is found in an audit, the office will immediately ask the audited unit to propose relevant improvement plans and specific actions to be taken, and regularly track the improvement results, in order to reduce internal information security risks.
- 3.We adopt regular audits and PDCA (Plan-Do-Check-Act) cycle management in our organizational operating model to ensure the achievement of reliability targets and continuous improvement.



# (II)Information Security Policy

Cybersecurity management covers the following aspects:

- (1) Systems and regulations: Formulate a cybersecurity management system for the Company to regulate personnel behavior.
- (2) System protection: Establish a cybersecurity management system and implement information security protection management measures.
- (3) Personnel training: Conduct cybersecurity education and training to enhance the information security awareness of all employees.
- (4) External audits: Carry out risk assessments on information security and network risks, and propose control points as appropriate to control and manage information security risks.

# (III)Information Security Management Plan

Category	Control Measures
Enhance employees information security awareness.	<ul> <li>Provide information security education and training for new employees.</li> <li>Communicate the importance of information security to all employees from time to time.</li> <li>Conduct social engineering drills for all employees every year from time to time.</li> </ul>
Internet information security control	<ul> <li>Install firewalls.</li> <li>Introduce Chunghwa Telecom's corporate information security services, including DDoS protection, vulnerability detection, advanced network defense system, and intrusion prevention to prevent cyberattacks.</li> <li>Scan computer systems and data storage media for viruses periodically.</li> <li>Review the system logs of network service items periodically, and track abnormal conditions.</li> <li>Withdraw the highest management privileges for personal computers, and assign appropriate privileges for control in accordance with the principle of least privilege.</li> <li>Regularly review computer network security control measures.</li> </ul>
Data access control	<ul> <li>Computer equipment is under custody of dedicated personnel, and accounts and passwords are set up.</li> <li>Users are required to change their passwords periodically.</li> <li>Computer server room access control measures.</li> <li>Appropriate approval is required for the transfer of files.</li> <li>The remote login management information system requires appropriate approval.</li> <li>Establish a secure file exchange mechanism to encrypt data transmission and data storage to reduce the risk of accidental data access. Fully retain file access and audit trails and regularly review system logs.</li> </ul>
Emergency recovery mechanism	Establish system backup mechanism and implement remote backup.

# Information Security Performance in 2024

Item	Performance
Information security advocacy	The Company conducted four information security awareness sessions for all employees, emphasizing key regulations, best practices, and important precautions related to information protection and cybersecurity.
Social engineering drills	Conducted two social engineering drills to simulate phishing emails from hackers to test employees' awareness of information security risks. More than 250 employees participated in the drills.
New employee orientation	100% of new employees completed information security training courses
Disaster recovery drill	Conducted a disaster recovery drill with a recovery rate of 100%
External network vulnerability scanning	Performed 49 routine vulnerability scans for external service networks
Information security incident	There were no major information security incidents, leakage of confidential customer information, or resulting fines in 2024.

# (IV)Resources Invested in Cybersecurity Management

- 1.Implementation of preventive drills: Local and off-site backup and recovery drills are conducted regularly every year. An automatic backup and redundancy mechanism is established for the important server system environment and data to ensure that personnel can successfully restore system operations in the event of a disaster.
- 2.Management based on the principle of least privilege: We adjust the maximum management privileges for personal computers, and assign appropriate privileges for control in accordance with the principle of least privilege.
- 3.Social engineering drills: Social engineering drills are conducted from time to time every year to simulate phishing emails from hackers in order to test employees' awareness of information security risks, supplemented by information security advocacy and education and training, avoiding information security risks caused by inappropriate email behavior.
- 4. Network security protection: Chunghwa Telecom's corporate information security services have been introduced, including DDoS protection, vulnerability detection, advanced network defense system, and intrusion protection. We also regularly review protection reports and adjust security strategies in a timely manner to reduce the risk of external cyberattacks to the Company.
- 5. Establishment of a secure file exchange mechanism: An enterprise-grade cloud-based file exchange platform has been introduced to encrypt data transmission and data storage to reduce the risk of accidental data access. We fully retain file access and audit trails and regularly review system logs.
- (V)If, in the latest publication of the annual report, any losses, possible impacts and countermeasures caused by major information security incidents cannot be reasonably estimated, the facts that cannot be reasonably estimated shall be stated: None.

# **VII.Important Contracts**

Supply and sales contracts, technical cooperation contracts, construction contracts, long-term loan contracts, and other important contracts that are still valid and expired in the recent year can affect the rights and interests of investors.

Type of Contract	Party	Contract Period	Content	Restrictions
Loan contract	CTBC Bank Co., Ltd.	2024/11/01~2025/10/31	Short-term guaranteed loans, short term loans, surety bond (including performance, bidding, warranty and prepayment guarantee)	-
Loan contract	The Shanghai Commercial & Savings Bank, Ltd.	2024/9/1~2025/8/31	Short-term guaranteed loans, short term loans and surety bond	-
Loan Contract	E Sun Bank	2024/6/6~2025/6/6	Short term loans, Import forward L/C and surety bond	-
Contruction contract	Client A	2021/7/7~2023/5/30 (Warranty period 2023/11/1~2025/10/31)	Interior fit-out work	-
Contruction contract	Client B	2023/10/6~2024/5/3 (Warranty period 2024/5/9~2026/5/8)	Luxury brand shop fit-out wok	-
Contruction contract	Client C	2022/11/14~2024/4/15 (Warranty period 2024/7/1~2025/6/30)	Interior fit-out work	-
Contruction contract	Clinet D	2022/6/21~2024/12/31 (Warranty period ~Year 2027)	Hotel fit-out work	-
Contruction contract	Client E	2024/4/20~2024/11/25 (Warranty period 2024/11/25~2025/11/24)	Luxury brand shop fit-out wok	-
Contruction contract	Client F	2021/8/13~2025/10/31	Interior fit-out work	-
Contruction contract	Client G	2021/12/10~2026/3/15	Interior fit-out work	-
Contruction contract	Client H	2023/5/3~2025/11/30	Residential fit-out work	-
Contruction contract	Client I	2025/3/3~2025/9/13	Luxury brand shop fit-out wok	-
Contruction contract	Client J	2024/9/16~2025/7/31	Office fit-out work	-
Contruction contract	Client K	2024/11/4~2027/8/6	Interior fit-out work	-
Contruction contract	Client L	2025/3/20~2025/11/17	Luxury brand shop fit-out wok	-
Design contract	Client M	2022/9/29~2025/12/31	Interior design project	-

Type of Contract	Party	Contract Period	Content	Restrictions
Contruction contract	Client N	2023/9/1~2025/3/31 (Warranty period ~ Year 2026)	Interior fit-out work	-
Contruction contract	Client O	2024/9/25~2025/6/15	Office fit-out work	-
Contruction contract	Client P	2021/2/3~2024/6/4 (Warranty period 2024/8/21~2026/8/20)	Residential fit-out work	-
Contruction contract	Client Q	2023/6/9~2024/4/20 (Warranty period 2024/9/6~2025/9/6)	Interior fit-out work	-
Contruction contract	Client R	2023/6/11~2025/12/31	Interior fit-out work	-
Contruction contract	Client S	2024/7/5~2024/12/9 (Warranty period 2024/12/16~2025/12/15)	Luxury brand shop fit-out wok	-
Contruction contract	Client T	2024/8/24~2024/12/30 (Warranty period 2025/1/7~2026/1/6)	Luxury brand shop fit-out wok	-

# Chapter 5. Review and Analysis of the Company's Financial Position And Financial Performance and Risk

# **I.Financial Position**

Unit: NTD thousands; %

Fiscal year	2023/12/31	2024/12/31	Diffe	rence
Item	2023/12/31	202 <del>4</del> /12/31	Amount	%
Current assets	3,780,106	3,919,763	139,657	3.69
Property, Plant and Equipment	867,719	849,896	(17,823)	(2.05)
Intangible Assets	6,619	5,451	(1,168)	(17.65)
Other assets	81,695	171,039	89,344	109.36
Total assets	4,736,139	4,946,149	210,010	4.43
Current Liabilities	2,331,536	2,298,431	(33,105)	(1.42)
Non-current Liabilities	253,271	273,299	20,028	7.91
Total Liabilities	2,584,807	2,571,730	(13,077)	(0.51)
Share Capital	660,000	660,000	-	_
Capital Surplus	687,087	687,087	-	-
Retained Earnings	912,273	1,103,819	191,546	21.00
Other Equity	(108,028)	(76,487)	31,541	(29.20)
Total stockholders' equity	2,151,332	2,374,419	223,087	10.37

Analysis of items that have major changes(If the amount of difference reaches NTD 10,000 thousand, and the change ratio reaches 20%.), if the impact is significant, it should be explained the plans:

- 1.Increase in other assets: Mainly due to the newly acquired 10-year corporate bonds and the increase in prepayments.
- 2.Increase in retained earning: Mainly due to the business growth and the implementation of lean management practices during the year, resulting in an increase in net profit after tax.
- 3.Increase in other equity: Mainly due to the impact of exchange differences on translation of foreign financial statements.

#### **II.Financial Performance**

(I)Comparative Analysis of Financial Performance

Unit: NTD thousands: %

Fiscal year	2022/12/21 2024/12/2		Differe	ence
Item	2023/12/31	2024/12/31	Amount	%
Revenues	4,653,172	5,107,938	454,766	9.77
Cost of revenues	(3,613,324)	(3,902,900)	(289,576)	8.01
Gross profit	1,039,848	1,205,038	165,190	15.89
Operating expenses	(651,533)	(687,051)	(35,518)	5.45
Operating income	388,315	517,987	129,672	33.39
Non-operating income and expenses	30,112	47,028	16,916	56.18
Profit before income tax	418,427	565,015	146,588	35.03
Income tax	(137,973)	(142,469)	(4,496)	3.26
Net profit	280,454	422,546	142,092	50.66

Other comprehensive income (loss) for	(16,122)	31,541	47,663	(295.64)
the period (net of Income Tax)				
Total comprehensive income	264,332	454,087	189,755	71.79

Analysis of items that have major changes(If the amount of difference reaches NTD 10,000 thousand, and the change ratio reaches 20%.), if the impact is significant, it should be explained the plans:

- 1. Increase in Operating Profit, Profit Before Tax, and Net Profit for the Period: Mainly due to improved business performance during the year.
- 2. Non-operating Income and Expenses: Mainly due to the increase in interest income was due to rising market interest rates during the year.
- 3. Increase in Total Comprehensive Income for the Period: Mainly due to the year's improved operating results and exchange differences arising from the translation of financial statements of foreign operations, driven by fluctuations in the RMB.

#### III. Cash Flow

(I)Analysis on the changes to consolidated cash flows in the most recent fiscal year:

Unit: NT\$ thousands

Year	2023	2024	Increase (decrease) amount
Net cash flows provided by operating activities	565,610	256,475	(309,135)
Net cash flows used in investing activities	(162,201)	119,033	281,234
Net cash flows provided by financing activities	(230,492)	(252,388)	(21,896)
Effect of exchange rate changes on cash	(8,520)	19,214	27,734
Net increase(decrease) in cash	164,397	142,334	(22,063)

Analysis of changes in cash flow:

- 1. The decrease in cash inflows from operating activities mainly resulted from decrease in contract assets and contract liabilities in the current year and resulting in higher cash outflows.
- 2. The increase in cash outflows from investing activities was mainly due to an increase in the disposal of financial assets measured at amortized cost during the year.
- 3. The increase in effect of exchange rate changes on cash was due to fluctuations in the Renminbi exchange rate, both the year-end and average exchange rates were higher compared to the previous year.
- (II)Improvement plans for inadequate cash flows: Not applicable.
- (III) Analysis of cash liquidity in the coming year(2024):

Unit: NT\$ thousands

			Estimated cash	Estimated	
Cash balance at the	Estimated Cash Flow from	Cash inflow (outflow)	surplus (deficiency)	countermeasures agains cash deficiency	
beginning of the period (1)	Operating Activities (2)	generated from other activities	amount (5)=(1)+(2)+ (3)+(4)	Investment Plan	Financial Plan
1,406,448	117,583	(14,108)	1,509,923	_	_

1. Situational analysis of cash flows changes in the coming fiscal year

(1)Net cash flows from operating activities: the Group still increase of undertake cases in

futrue and make profits in operating cash inflows.

- (2)Net cash used in other activities: Due to cash dividends distributed, capital expenditure incurred and financial instruments release in the current year.
- 2. Mitigation measures and flows analysis under circumstances of insufficient projected cash : Not applicable  $\circ$

# IV.Effect upon Financial Operations of Any Major Capital Expenditures during the Most Recent Fiscal Year

- (I)Usage situations of major capital expenditures and funds transactions: None.
- (II)Expected possible benefits generated: None.

# V.Company Reinvestment Policy for the Most Recent Fiscal Year, Main Reasons for Profits/Losses Generated Thereby, Plan for Improving Re-investment Profitability, and Investment Plans for Coming Year

# (I) Reinvestment policy

The Company has made investments based on operational needs, future development plans, and other factors. The organizational type, location of registration, and market conditions of investee companies have been assessed based on investment purposes for investment decision-making. Relevant departments are responsible for handling investment-related matters according to the "Investment Cycle Process" under the internal control system and the "Handling Procedures for the Acquisition or Disposal of Assets."

(II)Main causes of profits or losses incurred on investments, and any corrective actions planned

Dec.31,2024; Unit: NT\$ thousands

Reinvestment enterprise	Shareholding ratio	2024 Investment profit and loss	Main causes of profits or losses incurred on investments	Corrective actions planned	Investment plan for the coming year
Rich Honour Fabricating Co., Ltd.	100.00	34,413	Management services costs increased	-	None
Yuqiao Interior Designs Co., Ltd.	100.00	(396)	Maintenance costs	-	None
RHG INC.	100.00	138,959	Recognition of investment income of subsidiaries in mainland China	-	None
Rich Honour Design & Consulting (Shanghai) Co., Ltd.	100.00	1,692	Professional service fees decreased	-	None
Giant Web Trading	(Note)	(237)	Net loss from liquidation of the Company's assets and liabilities	-	None
RH International Designs Co., Ltd.	100.00	165,077	High-end commercial space growth in Mainland China	-	None
RHQ Furniture Co., Ltd.	100.00	32,507	The number of cases received in the production of customized props for decoration projects has increased	-	None
RHY ASIA LIMITED	100.00	13,497	Recognition of investment profit and loss of subsidiary RHQ HOLDINGS	-	None
RHQ HOLDINGS LIMITED	100.00	13,312	Recognition of investment profit and loss of subsidiary RHQ	-	None

Note: Giant Web Trading's liquidation was completed on November 14, 2024.

(III) Investment Plans for the Coming Year: None.

# VI. The evaluation of risk by the Company in recent year and by the printed date of annual report

(I)The effect upon the company's profits (losses) of interest and exchange rate fluctuations and changes in the inflation rate, and response measures to be taken in the future.

# 1.Interest rate changes

The Group's net interest income (expense) in 2023 and 2024 was NTD14,002 thousand and NTD 19,834 thousand, respectively, accounting for 0.30% and 0.39% of the net operating revenue in the respective years. As their share of the net operating revenue was not large, market interest rate changes did not cause a material impact on the Group's financial position, business performance, and profit/loss.

### Measures in response:

In order to get prime rates and preferential terms when the companies needs funds to expand the business in the future, the Group always builds and maintains good credit history with banks, and observes and understands trends for market interest rate changes. We also use other financial instruments to mitigate the risk of interest rate changes through sound financial planning.

# 2.Exchange rate changes

# Measures in response:

The Group's sales transactions denominated in foreign currencies have used primarily the Chinese yuan, followed by the US dollar and the Hong Kong dollar. The Chinese yuan has been the most-used transaction money in the Group's procurement transactions, followed by the US dollar. Foreign currency accounts payable and receivable have been used as a naive hedge to reduce the impact of exchange rates on the Group's profit/loss. The Company's exchange profit (loss) in 2023 and 2024 was NTD (1,845) thousand and NTD 5,773 thousand, respectively, accounting for (0.04)% and 0.11% of the operating revenue in the respective years. As their share of the operating revenue was small, the impact was insignificant. Furthermore, thanks to stable profits from the Company's main business, there should not be significant operational risks to the Company's operations from exchange rate changes.

- (1)The Group primarily uses sales revenues to defray procurement expenses for naive hedging.
- (2)We pay attention to exchange rate trends for the primary currencies in the international currency market to track the trends for timely response. In addition, the risk from exchange rate changes is taken into account during quoting to adjust the selling price if necessary, thereby ensuring a minimum profit.
- (3)The financial information and foreign exchange reports of financial institutions are acquired on a regular basis so as to project trends for exchange rate and interest rate changes from a comprehensive perspective and make flexible adjustments to foreign exchange and funding strategies.

#### 3.Inflation

The Group's quotes to clients are those for short-term custom projects. The quotes are determined based on the price of raw materials in the market and adjusted, if necessary,

according to fluctuations in labor costs, and thus has no significant impact. Therefore, inflation has not caused significant impact on the Group's profit/loss.

- (II)The company's policy regarding high-risk investments, highly leveraged investments, loans to other parties, endorsements, guarantees, and derivatives transactions; the main reasons for the profits/losses generated thereby; and response measures to be taken in the future.
  - 1.We focus on running our main business and are not engaged in high-risk and high-leverage investments. The Company was engaged in neither high-risk and high-leverage investments nor derivative transactions in 2024 and up to the publication date of the annual report. To cope with operational risks, any future investments and derivatives transactions will be conducted in accordance with the Company's "Handling Procedures for the Acquisition or Disposal of Assets" and "Handling Procedures for Derivative Transactions."
  - 2.In 2024 and up to the publication date of the annual report, the Company loaned funds and provided endorsements/guarantees only to the subordinate companies in the consolidated financial statements in accordance with the Company's "Regulations Governing the Loaning of Funds to Others" and "Regulations Governing the Endorsements/Guarantees."
- (III)Research and development work to be carried out in the future, and further expenditures expected for research and development work.

The Group specializes in high-end interior decoration, e.g. for hotels, shopping malls, international luxury brands, commercial spaces, and public spaces, and has stringent requirements for innovation, quality, and safety. As interior decoration involves the integration of different expertise and techniques, sound project management is required to complete high-quality professional projects. Due to industry characteristics, instead of a dedicated R&D department responsible for the R&D of techniques and products, the Group has set up the R&D Business Unit to conduct market surveys, track industrial changes, and coordinate the R&D of the applications of new building materials, techniques, and construction methods.

The Group's future R&D plan is described as follows

- 1. Smart technology and digitization applications:
  - 3D modeling, virtual reality (VR) and augmented reality (AR) technologies were combined with AI assistive technologies to improve design precision and efficiency through better client communications.
- 2. Building a corporate information system suitable for interior decoration

As computer software and hardware advance rapidly, we will develop project management applications, cloud services, and other highly efficient management tools suitable for the interior decoration industry, enabling timely project management to increase the possibility of meeting the construction cost goals

3.Strengthening prefabricated (modular) production

We will deconstruct our linear production processes to respond flexibly to needs for customized HMLV (high mix low volume) production and introduce intelligent machine tools and other equipment, if needed, reducing waste and boosting efficiency and safety. By doing so, we can also shorten the time required for completing on-site construction tasks and reduce noise and pollution at the construction site so as to ensure construction quality and safety.

### 4. Green energy and environmental protection

In response to natural disasters caused by extreme weather, we have incorporated energy efficiency into product design, and are actively promoting energy conservation and carbon reduction actions at all production sites to increase the use of renewable energy in order to achieve the goal of "net zero emissions." In addition, we actively respond to the government's green procurement policy by increasing the proportion of green building materials and creating indoor environments that meet LEED standards or WELL specifications in order to not only implement the concept of environmental protection and sustainability, but also better protect the global environment we share.

(IV)Effect on the company's financial operations of important policies adopted and changes in the legal environment at home and abroad, and measures to be taken in response.

The Group always operates in compliance with applicable domestic and foreign laws and regulations. For important policies and legal changes (e.g. in labor laws and regulations) that have been released by the government, the Group has conducted proper researches and assessments.

The "Climate Change Response Act" passed in 2023 establishes a carbon fee collection system and imposes a carbon fee on emissions that reach a certain level. According to the Company's ESG sustainability report, the Company is not a large carbon emitter or electricity user, and our emissions are far less than 25,000 tons CO2e. A preliminary assessment shows that the imposition of carbon fees has no significant impact on the Group's finance and business.

(V)Effect on the company's financial operations of developments in science and technology (including cyber security risks) as well as industrial change, and measures to be taken in response.

In pursuit of corporate sustainable management, the Group is dedicated to technology innovation and the R&D of new products. There are personnel designated to keep an eye on technology changes and trends in relevant industries at any time. Their impact on the Group's future development, financial position, and business performance is also assessed to make plans accordingly and adopt necessary response measures. There were no technology and industrial changes that significantly affected the Group's financial position and business performance in the most recent year.

(VI)The Impact of Changes in Corporate Image on Corporate Risk Management, and the Company's Response Measures

Established by founder and Managing Director Benjic H. L. Yang over 40 years ago, the Group has adhered firmly to our commitment and promise to clients by sticking to our cause, fulfilling our responsibilities, and remaining passionate in order to live up to the Group's corporate ethical values, "perseverance, integrity, and quality" while staying humble and seeking innovation. Facing fierce competition in the international market, the Company always uses a human-centered and client-oriented approach to creating brand values for clients with professional teams with integrity. Therefore, there have been no corporate image changes significantly affecting the Company's corporate crisis management.

(VII)Expected benefits, possible risks and countermeasures of mergers and acquisitions:None.

(VIII)Expected benefits, possible risks and countermeasures of plant expansion:None.

(IX)Risks Relating to and Response to Excessive Supplier and Customer Concentration

1. The Group's main raw material suppliers and contractors are from Taiwan and Mainland China and are not individually irreplaceable. We have multiple supply sources and maintain long-term stable partnerships with the suppliers. The Group has thus not been exposed to supplier concentration risk. Taking purchase cost and quality control as well as risk diversification into consideration, the Group will continue looking for good suppliers to avoid possible supplier concentration risk.

- 2.The Group has operated in high-end retail, hotel, public space, and plant and corporate headquarters industries with long-term plans. As our clients are either at home or from abroad and we has no single client occupying a large proportion of our sales, we have been exposed to lower client concentration risk.
- (X)Effects of, Risks Relating to and Response to Large Share Transfers or Changes in Shareholdings by Directors or Shareholders with Shareholdings of over 10%: None.

(XI)Effects of, Risks Relating to and Response to the Changes in Management Right:None.

# (XII)Litigation or Non-litigation Matters

1.If there has been any material impact upon shareholders' equity or prices for the company's securities as a result of any litigation, non-litigious proceeding, or administrative dispute involving the company that was finalized or remained pending during the most recent two fiscal years or during the current fiscal year up to the publication date of this annual report, which shall disclose the facts in dispute, the amount in dispute, commencement date, main parties involved, and current status of the case:

Due to delayed payments by Sein Space T.H Co., Ltd., the Group has attempted to collection and convened the mediation and hearing sessions, which payment obligations without compliance, our company has formally engaged a lawyer to pursue legal action on May 2023 which currently is processing. After a specific evaluation, the loss allowance of accounts receivable had recognized NTD 31,159 thousand.

- 2.If there has been any material impact upon shareholders' equity or prices for the company's securities as a result of any major litigation, non-litigious proceeding, or administrative dispute involving a company director, supervisor, general manager, de facto responsible person, major shareholder and subordinate company with a stake of more than 10% and the matter was finalized or remained pending during the most recent two fiscal years or during the current fiscal year up to the publication date of this annual report: None.
- 3.If there has been any occurrence of any event set forth under Article 157 of the Securities and Exchange Act that involves a company director, supervisor, its general manager, or any major shareholder with a stake of more than 10%, provided the event occurred in the most recent two fiscal years or during the current fiscal year up to the publication date of this annual, which shall also note how the company is currently handling the matter: None.

# (XIII)Other significant risks and countermeasures

- 1.Description of information security risk assessment and analysis, and measures in response
  - (1)Description of information security risk assessment

As information security incidents become increasingly common for companies around the world and the threat of hacking attacks, digital extortion and deception, and computer viruses grows bigger, we have actively enhanced our information security protection capabilities and created effective information security management mechanisms to prevent the Company's resources from being wasted and lost. To avoid damage to the Company's goodwill or image, clients' business secrets are kept confidential. In an effort to improve operational efficiency, we continue to facilitate the implementation of information security protection policies and relevant mechanisms.

(2) Measures in response to information security risks

A.Setting up an information security organization

We have the Information Management Department responsible for implementing

information system security management, keeping information security management mechanisms working, and improving the effectiveness and timeliness of information security management: ensuring the security of the information environment, computer hosts, network use, system access, and mobile devices.

# **B.Information Security Policy**

To implement information security management thoroughly and comply with Articles 8 and 9 of the Regulations Governing Establishment of Internal Control Systems by Public Companies, specifying that guidelines on personal information protection and management and the handling and management of computerized information shall be established, we have developed the "Regulations Governing Personal Information and Management," "Information Security Policy," and relevant operating procedures for executing information work plans.

The Company's auditors include "cybersecurity" in the annual audit plan every year, conduct regular and random audits to review the Information Security Policy, ensure their implementation, and report on the audit result to the Board of Directors. Key audit matters are as follows:

- (A)Whether a written internal control system for cybersecurity inspection is in place for the internal control system.
- (B)Whether a safe control mechanism for the computer network system is created to ensure the security of network data transmission and prevent unauthorized system access.
- (C)Whether pre-service education and training are conducted on the first day of new employees to increase their information security awareness; whether information security announcements are made from time to time to remind employees to be alert to information security risks so as to integrate the concept of information security in the Company's daily operations.
- (D)Whether anti-virus software is installed on inter-company computer network systems; whether external firewalls are set up; whether virus signatures are updated periodically.
- (E)Whether the transmission of any company-related data by employees via email is properly authorized.
- (F)Whether the Company's information personnel regular check if the network operating environment functions properly, track the rectification of irregularities, and report on the same to the responsible manager.
- (G)Whether system recovery guidelines have been established and if so, whether they are reviewed and revised on a regular basis; whether system recovery plans are tested periodically.
- (H)Whether redundant equipment and backup software are stored at a safe distance from the important physical area; whether off-site backups are kept.
- (I)Whether internal auditors have conducted audits in accordance with their audit procedures, ensured these audits function as controls, and found no irregularities.

# C.Information security control measures

(A)System redundancy and backups: Create backup and redundant mechanisms and store off-site backups for the important systems of the Company, and conduct a redundancy drill once a year.

- (B)Network security: Construct private corporate wired and wireless networks for use only by authorized computers for the effective control of network use. Control employees' access to the Internet and use a translation mechanism to avoid virus infection or Trojan horse attacks via the Internet.
- (C)Email control: Set up a spam filtering system, provide information on email social engineering attacks regularly, and conduct random email social engineering drills.
- (D)Security scanning and protection against viruses: Designate personnel to carry out vulnerability assessment for vulnerabilities on the Company's external host on a quarterly basis and rectify system vulnerabilities.
- (E)Build information security and anti-virus systems, and use third-party information security solutions that can inform the system administrator of any suspicious hacking or virus attack on the systems by email.
- (F)Control the installation of software on personal computers to block software used without authorization.
- (G)For client endpoint security protection, set up anti-virus systems and update mechanisms through the Windows dispatch system in order to patch the Company's server host and client computers in a timely manner.
- (3)In the most recent year and up to the publication date of the annual report, no major network attack affecting the Company's operations occurred.

VII.Other Important Matters:None.

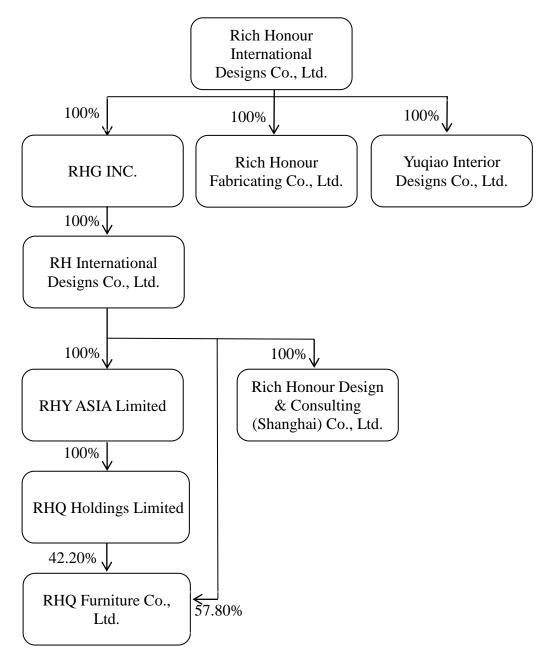
# **Chapter 6. Special Disclosure**

# I. Relevant Information on the Company's Affiliates

(I)Consolidated Financial Statements of Affiliated Companies

1. Organization Chart of Affiliated Companies

Dec.31,2024



Note: Giant Web Trading's liquidation was completed on November 14, 2024.

# 2. Basic Information on Affiliated Companies

Dec.31,2024; Unit: \$ thousands

Company	Date of Incorporation	Address	Currency	Paid-in Capital	Business Items
Rich Honour Fabricating Co., Ltd.	2009.04.30	12F No.75 Sec.4,Nanjing E. Rd., Taipei ,Taiwan	NTD	85,000	Manufacture of millwork
Yuqiao Interior Designs Co., Ltd.	2017.04.17	10F No.75 Sec.4,Nanjing E. Rd., Taipei ,Taiwan	NTD	5,000	Interior Decoration
RHG INC.	1981.11.20	12F No.75 Sec.4,Nanjing E. Rd., Taipei ,Taiwan	NTD	100,000	Invest
Rich Honour Design & Consulting (Shanghai) Co., Ltd.	2003.08.13	Room 702 , No.480, Wulumuqi N. Rd., Jing'an District, Shanghai 200040, China	RMB	1,242	Architectural decoration and renovation design and consulting
Giant Web Trading	2011.03.04	Room 704 , No.480, Wulumuqi N. Rd., Jing'an District, Shanghai 200040, China	RMB	Note	Wholesale of architectural decoration materials and furniture
RH International Designs Co., Ltd.	2005.09.21	Room 910, 9th Floor, No. 11, Lane 4666, Gonghexin Road, Jing'an District, Shanghai	RMB	20,000	Architectural decoration and design, architectural construction projects, and construction and installation services
RHQ Furniture Co., Ltd.	2007.07.13	No.89, Taoyuan Rd., Yaozhuang Town, Jiashan County, Zhejiang Province, China	RMB	75,466	Production and sale of millwork, metal products, and furniture of other materials
RHY ASIA Ltd.	2014.10.07	Room 2702-03, Integration Center, 302-8 Hennessy Road, Wanchai, Hong Kong	HKD	34,230	Invest
RHQ Holdings Ltd.	2008.03.26	Room 2702-03,C.C.Wu Building, 302-8 Hennessy Road, Wanchai, Hong Kong	HKD	4,010	Invest

Note: Giant Web Trading's liquidation was completed on November 14, 2024.

3. Shareholders in Common of the Company and Affiliates with Deemed Control and Subordination: None

# 4. Directors, Supervisors and Presidents of Affiliated Companies

Dec.31,2024; Unit: Stock; %

			Share	holding
Company	Title	Name or Representative	Shares	Percentage of Ownership
	Chairman	Rich Honour International Designs Co., Ltd.,	Note	
Rich Honour	Chairman	Representative: Hsiu Ching Wang		100%
Fabricating Co., Ltd.	General manager	Hsiu Ching Wang		
Yuqiao Interior	Chairman	Rich Honour International Designs Co., Ltd.	Note	100%
Designs Co., Ltd.		Representative: Hsiu Ching Wang		
RHG INC.	Chairman	Rich Honour International Designs Co., Ltd., Representative: Hsiu Ching Wang	100,000	100%
	Chairman	RH International Designs Co., Ltd.		
Rich Honour Design	Chairman	Representative: Terry Liu	Note	100%
& Consulting	Supervisor	Hsin Li Yang		
(Shanghai) Co., Ltd.	General manager	Terry Liu		
RH International	Chairman	RHG INC. , Representative: Terry Liu	Note	100%
Designs Co., Ltd.	Supervisor	I Chen Wang	Note	
	Chairman	RH International Designs Co., Ltd. ,		
	Chairman	Representative: Hsiu Ching Wang		100%
RHQ Furniture Co.,	Director	Sarah Liao		
Ltd.	Director	Hsin Li Yang	Note	
	Supervisor	I Chen Wang		
	General manager	Hsiu Ching Wang		
RHY ASIA Ltd.	Chairman	RH International Designs Co., Ltd.	Note	100%
KIII ASIA LIU.	Chamball	Representative: Hsiu Ching Wang	TNOIC	10070
RHQ Holdings Ltd.	Chairman	RHY ASIA Ltd., Representative: Hsiu Ching Wang	Note	100%

Note : It is a limited company organization, so there is no information on the number of shares  $\,{}^{\circ}$ 

# 5. Operating Overview of Affiliated Companies

Dec.31,2024; Unit: NT\$ thousands, except EPS (NT\$)

Company	Capital	Total Assets	Total Liabilities	Net Worth	Operating Revenues	Income (Loss) from Operation	Net Income (Loss)	Earnings per share
Rich Honour Fabricating Co., Ltd.	85,000	417,107	351,250	68,857	468,843	38,132	34,413	-
Yuqiao Interior Designs Co., Ltd.	5,000	2,442	-	2,442	-	(412)	(396)	1
RHG INC.	100,000	1,567,470	265,886	1,301,584	-	(2,665)	138,960	13.90
Rich Honour Design & Consulting (Shanghai) Co., Ltd.	5,372	6,187	303	5,884	3,721	1,266	1,692	-
Giant Web Trading	Note	Note	Note	Note	Note	(4)	(237)	-
RH International Designs Co., Ltd.	86,540	1,874,895	637,723	1,237,172	1,656,135	142,288	165,077	-
RHQ Furniture Co., Ltd.	326,541	585,850	287,526	298,324	631,612	35,047	32,507	-
RHY ASIA Ltd.	349	132,919	2,723	130,196	-	69	13,497	-
RHQ Holdings Ltd.	15,600	128,317	167	128,150	-	(407)	13,312	-

Note: Giant Web Trading's liquidation was completed on November 14, 2024.

# **Declaration on Consolidated Financial Statements of Affiliates**

The entities that are required to be included in the combined financial statements of Rich Honour International Designs Co., Ltd. as of and for the year ended December 31, 2024, under the Criteria Governing the Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises are the same as those included in the consolidated financial statements prepared in conformity with the International Financial Reporting Standard 10, "Consolidated Financial Statements". In addition, the information required to be disclosed in the combined financial statements is included in the consolidated financial statements. Consequently, Rich Honour International Designs Co., Ltd. and Subsidiaries do not prepare a separate set of combined financial statements.

Honour International Designs Co., Ltd. and Subsidiaries do a financial statements.
Very truly yours,
RICH HONOUR INTERNATIONAL DESIGNS CO., LTD.
Ву
Hsiu-Ching Wang Chairman
March 12, 2025
(III) Affiliation Reports: Not applicable.

- II.Private Placement of Securities in the Most Recent Year and up to the Publication Date of this Annual Report: None.
- III.Other Supplemental Information:None.
- Chapter 7. Matters Having Significant Impact on Shareholders' Interests or the Price of Securities as Specified in Subparagraph 3, Paragraph 3, Article 36 of Securities and Exchange Act in the Most Recent Year and up to the Publication Date of this Annual Report:None.

